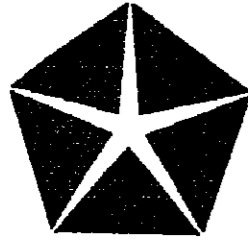


FINANCIAL TIMES



Prowling around

Chrysler and its shareholders

Page 19



Setting a pace

Is Intel going too fast?

Page 16

Capital sources

Back from the abyss

Survey, Section III



Setting a trend

Janet Jackson's mega-deal

Page 24

World Business Newspaper

TUESDAY JANUARY 16 1996

Croatian group to seek London Stock Exchange listing

Pliva, a Croatian pharmaceutical manufacturer, could become the first east European industrial company since the 1989 fall of the Berlin Wall to obtain a primary listing on the London Stock Exchange. Pliva, indirectly owned by the Croatian government, is seeking a London listing as part of plans to raise about \$52m through a share offer aimed at international investors. Page 21

Greek Prime Minister Papandreou resigns

Greek Prime Minister Andreas Papandreou, 76, has resigned after nearly two months in hospital with critical lung and kidney problems. It was earlier thought that Mr Papandreou would remain in office, but allow Aleks Tsouchatzopoulos, the acting prime minister, to carry on the day-to-day running of the country.

Patent battle may delay cancer tests: Two rival research groups are competing for the scientific credit - and patent rights - to last month's discovery of the second gene responsible for inherited breast cancer, but their dispute could delay diagnostic tests for the gene. Page 4

Fokker stock hit by 'hoax' loss report: Shares in Fokker, the troubled Dutch aircraft manufacturer, fell sharply on reports of a large 1995 net loss which the company quickly dismissed as a hoax designed to undermine its share price. The shares recovered later. Page 22

Apple directors to discuss restructure: Directors of Apple Computer are set to meet today to draw up plans for a broad restructuring of the personal computer company amid widespread speculation that Michael Spindler, Apple chief executive, may be forced to resign. Page 24

Flotation on agenda for Goldman Sachs: Partners of Goldman Sachs, the US-based investment bank, are to meet next weekend to discuss the possible public flotation of all or part of the firm. Page 24

Moscow expects money-changing frenzy: The planned introduction of a new US\$100 banknote is expected to cause a money-changing frenzy in Russia as millions of savers rush to trade in their old bills. Page 20

German plan for growth and jobs: Germany could create 2m jobs by the year 2000 provided the government, unions and business took immediate action to improve competitiveness, reduce costs and encourage new company start-ups, the federation of German industry said. Page 2

France seeks adviser for CIC sale: The French government has started its search for an investment bank to advise it on the offer of shares in CIC, the banking group controlled by GAN, the state-owned insurance company. Page 22

German tycoon drops extradition appeal: Former German real estate tycoon Jürgen Schneider has dropped his appeal in Miami against extradition to Germany and will return to his home country to face fraud charges, his New York lawyer, Michael Lacher said.

Italian president begins poll consultations: President Oscar Luigi Scalfaro began consulting Italian political leaders to decide whether to dissolve parliament or to form a new government. Page 2

Banco Popular takes cautious line: Banco Popular Español, the smallest but most profitable of Spain's leading banking groups, raised its attributable net earnings by just over 5 per cent last year, to Ptas57.48bn (\$474.4m). Page 22

Setback at Neste prompts share slide: Neste, Finland's biggest industrial group by sales, reported a fall in sales and operating profits in 1995, pushing shares in the newly-listed oil, energy and chemicals company lower. Page 22

EA-Generali premium income flat: EA-Generali, the quoted Austrian subsidiary of the Italian insurance group, said its 1995 premium income was flat at Sch36.8bn (\$3.83bn), reflecting intensified competition and a strategy of putting profit before growth. Page 22

Approval close on Lufthansa-SAS venture: A joint venture between Lufthansa and Scandinavian Airlines System is expected to be approved by the European Commission today. Page 3

Widow admits to killing five: A 64-year-old widow, Iriede Blauensteiner, has confessed to five murders and is suspected of several more in a killing spree spanning a decade, Austrian police in Vienna said.

STOCK MARKET INDICES		GOLD	
New York S&P 500	5,042.84	(-12.28)	
Dow Jones Ind Av	3,942.51	(-13.73)	
NASDAQ Composite	994.51		
Europe and Far East			
CAC 40	1,824.40	(+16.81)	
DAX	2,359.05	(+2.80)	
FT-SE 100	3,662.7	(+5.4)	
Nikkei		closed	
US RATES		DOLLAR	
Federal Funds	closed	\$ 1.5425	(1.542)
3-mth Treas Bils: 91	closed	DM 1.4475	(1.447)
6-mth Treas Bils: 91	closed	FF 4.8535	(4.853)
1-yr Bond	closed	£ 1.1800	(1.180)
Yield	closed	¥ 165.25	(165.2)
3-yr Bond	closed		
Yield	closed		
OTHER RATES		STERLING	
UK 3-mo interbank	91.5%	DM 2.2250	(2.225)
UK 10 yr Gov	107.5		
France 10 yr Gov	108.5		
Germany 10 yr Bond	108.57		
Japan 10 yr JGB	closed		
NORTH SEA OIL (Argus)			
Brent 15-day (Mar)	\$18.95		
Light			

Yeltsin takes political gamble by ordering troops to end hostage crisis

Russia attacks Chechen rebels

By Chrystia Freeland in Moscow

Russian president Boris Yeltsin took a hardline gamble yesterday, ordering commandos to launch an attack on the village of Pervomaiskoye in southern Russia, where Chechen fighters have held more than 100 hostages for nearly a week.

If the operation is successful, it could give the Kremlin leader a much-needed political boost ahead of June presidential elections. But a mounting chorus of domestic and foreign criticism yesterday suggested the military offensive could also damage Mr Yeltsin's political career.

Mr Yeltsin's decision to attack followed a week of cabinet changes which have enhanced the power of hardliners. This shift continued yesterday when he appointed a prominent hardliner, Mr Nikolai Yegorov, as his new chief of staff.

The six day stand-off between about 200 rebels and Russian forces ended yesterday after troops were ordered to storm Chechen positions in the village. Last night the Russian interior ministry claimed the operation was close to completion, but gave no details of casualties.

However, Chechen rebels in contact with their comrades under fire in Pervomaiskoye claimed last night they had pushed Russian forces out of the village after seven attempts to take it.

Mr Yeltsin's shift to the right is expected to face its first political test today when liberal parliamentarians are expected to put down a motion of no confidence in the government.

"The operation was thoroughly planned," Mr Yeltsin said. "I



'Terrorism must be uprooted from the Chechen land': Boris Yeltsin gestures while talking to reporters in Moscow yesterday

Yeltsin prepares ground for re-election campaign Page 3
Editorial Comment Page 19

can't say there will be no casualties, but there will be a minimum of casualties. We must punish them [the hostage-takers] and terrorism in general must be uprooted from the Chechen land."

His bold comments were a sign that, after a two month convalescence from an autumn heart attack, Mr Yeltsin is again firmly

in charge of the Kremlin and is ready to take personal responsibility for his administration's actions in Chechnya.

But his tougher approach in the Caucasus left the government vulnerable to bitter attacks from opposition politicians. Yabloko, the reformist party headed by Mr Grigory Yavlinsky, a leading candidate for the presidency, spearheaded the call for a no-confidence vote at today's first session of Russia's new parliament.

Mr Yavlinsky described the Pervomaiskoye operation as "a

shame for Russia, and a shame for the president," and warned that it could undermine Russia's fragile democracy.

Mr Gennady Zyuganov, leader of the Communist party which favours the recreation of the Soviet Union, said the hostage crisis and its violent climax yesterday were "the fault of the president, his government and their ham-fisted policies".

The Communist party - the biggest single party in parliament - did not say whether it would back a no-confidence

motion. A coalition between the communists and liberal parties opposed to the Chechen war would easily command a simple majority in parliament but might fall short of the two-thirds majority required to override the president's veto.

In a parliament angered by the Kremlin's behaviour in Chechnya, the government might be forced to rely on the protection of Mr Vladimir Zhirinovskiy, the ultra-nationalist leader who was

Continued on Page 20

Germans snub single currency conference

By Lionel Barber in Brussels

The European Commission's campaign to sell the idea of a single currency suffered an early setback yesterday with senior German politicians steering clear of a conference billed as a promotional launch pad for the Euro.

Mr Yves-Thibault de Silguy, EU monetary commissioner, put a brave face on the lack of senior German representatives at the three-day event next week. He noted that Germany, along with Austria, were the only two countries that had already started preparations for the transition to monetary union.

But other Commission officials said the reluctance of Germans to attend probably reflected the difficult domestic debate in Germany, where some opposition politicians are debating a delay

Brussels suffers setback in bid to use talks to launch Euro

in the introduction of the single currency beyond the target date of 1999.

Mr Helmut Schmidt, former German chancellor and co-founder of the European Monetary System, declined an invitation to the conference, while Mr Karl Otto Pöhl, former Bundesbank president, initially accepted but then withdrew.

The low-key German attendance contrasts with the presence of political leaders from France, Belgium and the Netherlands, including Mr Giscard d'Estaing, former French president and EMS co-founder, Mr Jacques Delors, former European Commission president, and the four prime ministers of the Benelux countries and Italy.

The best-known German political representatives attending are Mr Jürgen Stark, deputy finance minister, and Mr Otto Lambsdorff, former leader of the Free Democrats, according to a list of guests published yesterday.

The Commission-sponsored conference is intended to prepare the ground for a campaign to sell the Euro to the public. It will involve at least 400 people from politics, industry, finance and the media, as well as youth and women's leaders.

The idea, said Mr de Silguy, is to marshal arguments in favour of the single currency and discuss how best to communicate them to citizens. "You have to learn to love the Euro," he said. "The conference, which opens

on Monday evening, will also include discussions on the practical difficulties involved in the introduction of Euro notes and coins, which will be phased in between 1999 and 2002.

But it comes amid mounting evidence of a slowdown in Europe and last week's surprise news that Germany - hitherto the only large country to meet

the Maastricht treaty's criteria for Emu - exceeded the public deficit target in 1995.

Mr Jacques Chirac, the French president, announced yesterday that he had instructed his government to prepare new measures, in co-ordination with Germany, to revive their economies.

Slowdown hits EU, Page 2

Report raises hopes of deal in Deutsche Postbank battle

By Peter Norman in Bonn

A possible compromise in the bitter battle over the future of Deutsche Postbank, the German postal savings bank, emerged yesterday when the UK investment bank Schroders recommended that Deutsche Post, the German post office, should take a stake in Postbank but not be allowed a controlling interest.

Schroders, commissioned by the German government to advise on Postbank's future, concluded that the long-term interests of Post and Postbank would be best served by independent managements concentrating on their respective areas of business.

The Schroders report put Postbank's potential stock market value at between DM4bn and DM5.1bn (\$2.7bn-\$3.5bn).

This approach would also maximise the likely proceeds from the eventual privatisation of the two companies.

After receiving the report, Mr Wolfgang Böttsch, the German

post and telecoms minister, suggested that Deutsche Post should take a stake of "not more than 25 per cent plus one share" in Postbank. Under German law, this would give the Post a blocking minority allowing it to stop certain business decisions by Postbank but would not allow Post control of Postbank.

In an indication of continuing tension, a Postbank spokesman yesterday disclosed that the Post stake in Postbank envisaged by Mr Böttsch was greater than that suggested by Schroders. Postbank said the UK bank had suggested a stake of "somewhere between 15 and 20 per cent".

The Schroders proposals, if accepted by the Bonn cabinet, could bring an end to a bitter takeover battle between the two sister organisations which are still 100 per cent government owned. However, until now the Free Democrat junior partner in the Bonn coalition has opposed the Post holding a Postbank stake.

Last autumn, Deutsche Post astonished the German business world by launching a hostile bid of DM3.1bn for 75 per cent of Postbank, with the aim of securing 40 per cent of the capital for itself and sharing the other 35 per cent between Deutsche Bank and the Swiss Reinsurance company.

Postbank countered by rejecting the bid and seeking partners of its own in banking and insurance to take 85 per cent of its capital and help develop its services.

The report, which was handed to Mr Böttsch yesterday, underlined the need for the two organisations to reach a long-term co-operation agreement.

This would allow Postbank to sell its services over post office counters in return for the bank closing its own specialised outlets. Both companies would change their statutes to include a joint marketing agreement and each would be given the right to name a member of the other company's supervisory board.

FOREIGN EXCHANGE DEALING

IG FILLS THE GAP

Are you getting a friendly, professional service in foreign exchange?

Our new 24-hour foreign exchange desk offers narrow dealing spreads for deals of \$100,000 upwards, with no commission to pay. We have been offering a friendly and efficient service to small, medium and large clients for 20 years.

Try us. Call Dennis Barron, Ian Jenkins or Michael Murray today on:

0171 896 0011

or fax us on 0171 896 0010

IG INDEX FOREIGN EXCHANGE

Foreign exchange transactions carry a high level of risk to your capital. Only speculate with money you can afford to lose. Trading in foreign exchange markets may not be suitable for all investors, so ensure that you fully understand the risks involved, and seek advice if necessary.

European News	2,3	Area Guide	17	Markets	27	Recent Issues	38
International News	4	Lat. Overview	27	FT Analysis	34	Share Information	30,31
Asia-Pacific News	5	Leader Page	19	FISPA World Index	36	London SE	34
American News	6	Letters	16	Foreign Exchanges	29	Wall Street	34-36
World Trade News	5	Observer	19	Gold Markets	27	Boards	35,36
UK News	10,12	UK	19	Int. Bond Service	28	Services	
People	15	Int. Cap Mkt	23	Managed Funds	22,23	Derivatives	
Int. Economic Indicators	6	Int. Companies	22,24,25	Money Markets	29	Capital Markets	Section III

IG Index plc, 1 Broadgate, London EC2M 2SE.
Please send me more information on foreign exchange trading, and tell me what kind of your service
Name: _____
Address: _____
Postcode: _____
Daytime Phone No.: _____

Commission delays publishing results of business and consumer survey

Slowdown hits confidence in EU

Business and consumer confidence has slipped in the face of mounting evidence of a slowdown in the European economy, Mr Yves-Thibault de Silguy, EU monetary affairs commissioner, said yesterday. However, he blamed the pause on currency turmoil last spring and insisted there was no evidence of a wider downturn in the business cycle. "The fundamentals are sound," he said.

His remarks precede publication this week of the European Commission's monthly survey of business and consumer confidence which is almost certain to show a further decline in sentiment, particularly in countries like Germany and France. Confidence has fallen steadily in the EU over the past year.

The release of the results has been delayed to allow officials to consult about how to present them. There is concern among some that the survey should not paint too gloomy a picture.

But the falling confidence is provoking fears among economists that parts of Europe could be talking themselves

into a downturn. As Mr Peter Praet, chief economist of Belgium's Générale de Banque says: "There is a real risk of a vicious circle developing, where latent consumer pessimism causes companies to revise down their investment plans, which has a broader impact."

These fears have been prompted partly because of the changing nature of European economic growth.

For the past two years the recovery has been boosted by a strong upturn in exports. But this surge is slowing this year as the Organisation for Economic Co-operation and Development thinks exports may only rise by 6.7 per cent, compared with 9 per cent in 1994 and 7.7 per cent last year.

With import growth projected to accelerate, the OECD believes net exports are likely to provide little growth this year. It argues that much of the growth in Europe this year will need to come from domestic sources like consumer spending and investment - both dependent on confidence.

Some Commission officials think confidence may rise

The planned European central bank's monetary policies must not be jeopardised by an obligation to intervene to keep the single currency stable against other exchange rates, Mr Hans Tietmeyer, president of the Bundesbank, said, writes Andrew Fisher in Frankfurt. Instead, the system - now in preparation to handle links between the European monetary union and non-Euro currencies in Europe should have rules to ensure exchange rates could be adjusted quickly if they were subject to severe market pressures.

"Experience has shown that intervention can anyway only play a limited role in stabilising exchange rates," he said. The question of the ins and outs (countries in and outside Euro) was gaining in significance, he said, since not all European Union countries would join at the start. The currency system linking Euro and non-Euro currencies had also to take account of differences in the latter, especially when the EU was expanded.

soon, not least because most of the economic fundamentals remain healthy. Tax cuts in Germany and the UK this year should also trigger a rise in spending, it is hoped.

Other economists are doubtful. As Mr Praet points out, many factors affecting sentiment seem related to longer term structural issues rather than short-term economic prospects. Unemployment, for example, is a key factor causing consumer insecurity, particularly in Germany and France.

Cuts in government budgets

issued warnings in the past few days alone.

Mr Marc Viénot, chairman of Société Générale, told his board last week that he expected poor results for 1995, which are due to be finalised in March, to be only at the same level as in 1994.

In Germany, many engineering companies are also downbeat. For example, Mr Hans Methardt, chairman of the Linde forklift truck and plant construction company, said recently his company "noted a significant decrease of economic growth".

This downturn is not universal in Germany: the computer industry is buoyant, while electronics companies are at least moderately optimistic. The Siemens electronics company, Germany's second largest industrial concern, is also remarkably optimistic about the business outlook.

The decline in confidence in Germany seems triggered almost as much by a broader fear about longer term competitiveness, rather than simply short-term demand.

And, as the Commission itself points out, the experience

of last year's currency turmoil also appears to be affecting sentiment in "strong currency" countries like France and Belgium.

Mr Patrick Artus, chief economist of the French group Caisse des Dépôts et Consignations, believes that even though the larger swings in currencies have since been reversed, the memory has left companies nervous. The experience of becoming overly indebted in the last recession has also made French companies reluctant to invest.

Some economists conclude from this that there is unlikely to be any rapid solution to Europe's blues. Others argue that it might imply that sentiment itself is not always a good guide to growth.

Either way, it seems that the Commission's surveys are set to attract close attention over the coming year - however it chooses to present them.

Gillian Tett, Wolfgang Münchau, Andrew Jack and Lionel Barber

EUROPEAN NEWS DIGEST

Turkish parties reject Islamists

The first round of formal consultations on forming Turkey's next government ends today with virtually no chance that Mr Necmettin Erbakan, leader of Turkey's Islamist Refah party, will succeed in assembling a working majority in parliament. Refah took the most votes in December's inconclusive general elections but fell far short of a majority, winning only 158 out of 550 seats in parliament.

Mr Erbakan has already met the leaders of three other parties only to be turned down by all of them. Today he will meet the leader of the centre-left People's Republican Party (CHP), the smallest of the five parties in parliament.

Commentators now expect President Süleyman Demirel to call on Mrs Tansu Çiller, outgoing prime minister, to attempt to form a new government. Her centre-right True Path party is the second largest group in parliament. But the conservative Motherland party has already rejected her offer to join a caretaker administration before calling fresh elections in six months.

John Barkham, Ankara

Spying-row weakens Polish PM

Mr Józef Oleksy, the Polish prime minister who has been accused of spying for Russia's security services, resumed his duties yesterday after a short holiday amid speculation that he was considering resigning.

Evidence against Mr Oleksy is still being examined by the military prosecutor's office. Mr Oleksy has protested his innocence but admitted social contacts with Mr Vladimir Alganov, a Russian agent.

An opinion poll published at the weekend suggested that 31 per cent of Poles thought that Mr Oleksy should take a holiday until the case is cleared up, while 19 per cent thought he should resign. Another 33 per cent believed the prime minister should carry on.

Yesterday, in an indication of some confusion in the government camp, Mr Oleksy was quoted as saying that he would not resign in the near future while Mrs Aleksandra Jakubowska, the government spokeswoman, did not rule out the possibility.

Meanwhile the Solidarity-based opposition is currently working to prise the Peasant Party (PSL), the junior partner in the ruling coalition, away from Mr Oleksy's Left Democratic Alliance (SLD), the former communist. This would open the way for the PSL to demand the post of prime minister from the SLD in the event of Mr Oleksy's resignation, as the price of continuing loyalty.

Christopher Bobinski, Warsaw

Scalfaro to take his time on poll decision

President Oscar Luigi Scalfaro yesterday began consulting Italian political leaders to decide whether to dissolve parliament or to form a new government.

The president has chosen the most elaborate of all the available means of consultation, indicating he intends to take his time over one of the toughest decisions he has faced since becoming head of state in 1992.

The process is expected to last at least two weeks. It could take even longer if President Scalfaro decides to ask someone to carry out soundings on the possibility of forming a government.

This device is a means of double-checking whether a government would enjoy a parliamentary majority. It could prove especially useful in the current parliament where the centre-left and right-wing alliances are almost even with the balance held by the populist Northern League and Reconstructed Communism, formed from the hardline of the old Communist party.

Despite uncertainties about the outcome, the financial markets have remained remarkably sanguine since Mr Lamberto Dini confirmed on January 11 he would be resigning as Italy's 54th post-war premier. Yesterday, the lira even strengthened slightly against the D-Mark, closing at L1.087.

A total of 26 people have been asked to go to meet the president at the Quirinale Palace, the head of state's official residence. As tradition demands, President Scalfaro began by listening to the views of the surviving former heads of state - ex-presidents Giovanni Leone and Francesco Cossiga.

But the key player is likely to be Mr Massimo D'Alama, leader of the Party of the Democratic Left (PDS) and the dominant figure in the centre-left alliance that backed the outgoing Dini government. He is under strong pressure to opt for elections by June from the left of his party as well as from Mr Romano Prodi, the Bologna economics professor adopted last year as head of the centre-left alliance.

Opting for early elections would probably mean parliament being dissolved shortly after the opening on March 29 of the EU Inter-Governmental Conference. The other alternative would be to form a broad-based government which would last for up to two years, during which the parties would undertake to push through a series of institutional reforms to modernise the Italian state.

Last week's debate in parliament that forced Mr Dini's resignation showed for the first time a willingness by the main parties to consider an accord on these reforms. However, if such a deal is to materialise, the political leaders will have to move quickly from vague statements of intent to discussing concrete details.

Until now this legislature, elected in March 1994, has been notable for the absence of any co-operation across the political divide on key institutional issues.

Kiev raises fuel prices and rents

Ukraine has raised energy tariffs and rents in a politically charged move intended to cut the government's budget deficit.

Household coal and gas prices went up 24 per cent and 34 per cent respectively, while rents and communal services increased from 40 per cent to 60 per cent of cost recovery. Another increase is scheduled for April. Despite the rises, the government does not expect inflation to go much above the 4.6 per cent monthly rate registered in December.

The International Monetary Fund has been reducing Ukraine's budget deficit a condition for further aid, but the government is softening the blow by raising prices later and more gradually than originally planned.

To stem public protest, the government raised pensions 19.2 per cent last week and sought to engage trade unions in a political dialogue. Even so two coal mines in Donetsk, capital of the industrial Donbas region, last week went on strike to force the government to pay back wages.

Gas tariffs below the market rate and the inability of industrial users to pay their bills has put Ukraine more than \$200m in the red on its payments to Russia, the main gas supplier. Debt talks are complicated by a row over Ukraine's plans to raise the transit fee on its Druzhba pipeline, currently the only route Russian gas producers have to Europe.

Matthew Kaminski, Kiev

Slovenia announces debt deal

Slovenia has taken an important step towards rescheduling its share of former Yugoslavia's commercial debt.

The Slovenian Finance Ministry said yesterday that it had won the necessary approval of at least two thirds of the country's 400 commercial bank creditors for a package under which it would pay back 18 per cent of its debt. The total value of the debt is \$4.6bn, of which Slovenia will pay \$710m.

At the start of negotiations two-and-a-half years ago, the banks demanded that Slovenia should pay 25 per cent of the debt, while Slovenia offered initially to pay 14 per cent. The deal must now be approved by parliament, said Mr Mojmir Mrak, Slovenia's chief negotiator. Under the terms of the agreement Slovenia would issue two bonds during the second quarter this year. One would cover 18 per cent of the unmatured principal, while the second would cover 18 per cent of the matured principal and past due interest. Interest would be paid twice yearly up to 2006.

Reuter, Ljubljana

Luxembourg mobile phone bids

Eight groups have filed declarations of interest to operate a second GSM mobile telephone network in Luxembourg according to the Grand Duchy's Ministry of Communications.

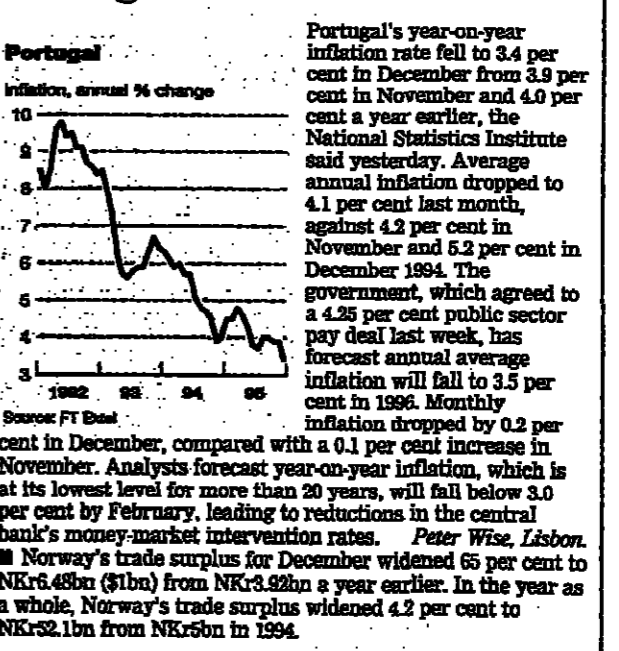
Mr Paul Schuh, a ministry consultant, said interested parties were European and American groups but did not reveal their identities. He added that the next step in the procedure would be a debate and then a vote in parliament on a pending new law governing telecommunications.

Mr Schuh could not say when the vote might be, but he said that the law must be in place before the process of financial bids for the licence can begin. Mr Schuh also said that an independent consultant would analyse the bids. Factors influencing the choice would include the overall price paid to the government, the quality of service to be provided to subscribers, the rates and the degree of innovation involved. "It will not simply go to the highest bidder," he said.

On Friday, the Belgian telecommunications group, Telfin, said it had made a bid with France Telecom Mobile International, a unit of France Télécom, for Luxembourg's second GSM licence. Luxembourg's first GSM licence is owned by the government's P&T telecoms company. **Reuter, Brussels**

ECONOMIC WATCH

Portuguese inflation falls



Chirac (right) with Kohl at their Baden-Baden meeting last month. The French leader wants "co-ordinated measures" to boost both economies

Chirac wants joint action with Bonn

In the wake of widespread predictions that the French economy may grow this year at only half the government's original 2.8 per cent forecast, Mr Chirac said Mr Alain Juppé's government would take further measures in addition to those last month to encourage the French to dip into their high average savings and spend more.

"If [the government] is going to take other measures," Mr Chirac said yesterday, "I have asked it to do so."

But officials in Paris ruled out any attempt to co-ordinate with Germany cuts in interest rates, because these were under the control of the independent Bundesbank and Bank of France. They also pointed out that the French government could not take any action that would complicate the already very difficult task of reducing the overall public deficit to 4 per cent of gross domestic product this year.

Playing down expectations of any

grand new Franco-German economic initiative, a Juppé aide said the president's remarks yesterday stemmed from "the realisation that France and Germany now have a common problem in the slowdown of their economies and their lack of budgetary room for manoeuvre to deal with it".

She pointed out that "the chief causes are different - in Germany a lack of competitiveness hitting jobs and in France the very high rate of savings restraining consumption".

The remedies would therefore be different, she stressed. But because of the common desire on both sides of the Rhine not to let the economic slowdown blow monetary union off course, France and Germany might take measures in the same time frame of "the next few weeks".

Dismissing as "troth" talk of postponing the target of meeting the Maastricht criteria for monetary union by 1997, Mr

Chirac vowed to press on with unpopular welfare reforms. He said that restoring "health to public finances is the unavoidable precondition for a dynamic economy and national independence".

Brushing aside, too, speculation about Mr Juppé's future after December's public sector strikes, Mr Chirac said France had "a good government with a good prime minister at its head". But he went on to say that if the government were to carry out reform successfully it needed to show more greater dialogue with the people and show more "urgency" in the fight against unemployment and social deprivation.

The Crédit Lyonnais bank yesterday forecast growth of 1.5 per cent in France this year, in the middle of the 1.3-1.7 per cent range which the Finance Ministry was yesterday reported to be contemplating for 1996.

Chirac vowed to press on with unpopular welfare reforms. He said that restoring "health to public finances is the unavoidable precondition for a dynamic economy and national independence".

Brushing aside, too, speculation about Mr Juppé's future after December's public sector strikes, Mr Chirac said France had "a good government with a good prime minister at its head". But he went on to say that if the government were to carry out reform successfully it needed to show more greater dialogue with the people and show more "urgency" in the fight against unemployment and social deprivation.

The Credit Lyonnais bank yesterday forecast growth of 1.5 per cent in France this year, in the middle of the 1.3-1.7 per cent range which the Finance Ministry was yesterday reported to be contemplating for 1996.

BDI federation joins national debate on economy with eight-point programme

German industry unveils growth plan

Germany could create 2m jobs by the year 2000 if the government, trade unions and business take immediate action to improve competitiveness, lower costs and encourage company start-ups, the Federation of German Industry (BDI) said yesterday.

Joining the current fashion, set by trade unions and political parties, for unveiling multi-point programmes to boost

growth and unemployment, the BDI said binding commitments to cut business taxes and thoroughly reform Germany's complex tax and social security systems could have a "signal effect", boosting investment.

The eight points, outlined in Bonn yesterday by Mr Hans-Olaf Henkel, the BDI president, contained much that business has demanded before to shake up Germany's rigid economy. But against a background of rising unemployment and stagnating output, yesterday marked the first time that the BDI had pulled its ideas together into a comprehensive package and specified an employment goal.

There were some new elements in the industry package. Mr Henkel called for social security contributions to be cut to 37 per cent of incomes from the present record level of 41.1 per cent. Local workers' councils should be guaranteed a bigger role in negotiating wages and conditions, which at present are negotiated nationally by trades unions. In addition, he said, every new law should be checked to ensure that it had no negative effects on employment.

On more familiar ground, Mr Henkel called on employers and unions in the engineering and electrical sectors to begin immediate negotiations over more flexible working hours so

that machines could run for longer.

He also urged cuts this year in Germany's generous sickness benefit scheme.

It was the job of industry to make itself more competitive, he said, by attacking markets in fast growing parts of the world and boosting research and development. The government had to act this year to abolish wealth tax and the local trading capital tax. He also proposed a number of detailed tax breaks to encourage entrepreneurship and new company start-ups.

Mr Henkel further called on state and local authorities to give a bigger push to privatisation, claiming that there were

still 100,000 companies in public ownership in Germany.

The Bonn government has promised measures to boost jobs and growth by the end of this month. Although the BDI proposals have emerged rather late, they will help fuel discussions under way between the various Bonn ministries and among employers and trade unions.

At a press conference in Bonn, Mr Henkel said record insolvencies and rising unemployment had highlighted the need for a programme such as that advanced by the BDI. But he expressed doubts about whether the government would be capable of turning such plans into action.

THE FINANCIAL TIMES
 Published by The Financial Times (Europe) GmbH, Norddeutscher Platz 3, 60118 Frankfurt am Main, Germany. Telephone +49 69 150 830. Fax +49 69 796 4811. Registered in Frankfurt by J. Walter Brandt, Wilhelmstr. 1, 60331 Köln. A. Kemmer as Geschäftsführer and in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. Shareholders of the Financial Times (Europe) GmbH are The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is: The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, GERMANY.
 Responsible for Advertising: Colin A. Kennedy. Printer: Henry International GmbH, Admiral-Rosendahl-Strasse 3a, 62563 Neu-Isenburg. ISSN 0174 7365. Responsible Editor: Richard Lambert. Editor: Richard Lambert. ISSN 1143-9753. Commissionaire: Parlatino No 67882.
 SWEDEN: Responsible Publisher: Hugh Carnegie 468 1st 6088. Printer: All Media-Produktionen Expressen, PO Box 6007, S-501 06, Jönköping.
 © The Financial Times Limited 1996. Editor: Richard Lambert. Number One Southwark Bridge, London SE1 9HL.

Unions warn of strikes over jobs

German trade unions yesterday warned employers that they might face industrial action if they rejected union proposals for a negotiated trade-off between wage restraint and job creation.

The warning by several unions comes ahead of a meeting scheduled for Thursday between leaders of IG Metall, the metalworkers union, and Gesamtmetall, the engineering employers federation.

In a temperamental encounter last week, the two sides clashed over the union's offer of wage restraint in exchange

for a commitment by employers to hire 330,000 new workers.

Other unions, including the OTV public sector union, have produced their own "alliance for jobs" schemes. A trade-off between jobs and pay is regarded within the trade union movement as the most effective way to combat unemployment. Opinion polls suggest that this view is shared by most Germans.

Mr Herbert Mai, head of OTV, said in a newspaper interview that he could "not completely rule out a strike" if employers did not shift their stance. Ms Margret Moenig-Raane, head of HBV, the bank-

ing and insurance union, said failure to agree on a package would "embitter union members to such an extent that we can expect intense conflicts", a thinly veiled warning of a strike.

Mr Werner Stumpfe, general manager and president-elect of Gesamtmetall, said yesterday: "I don't view this as a threat which would keep us from talking to IG Metall. You can't form an alliance on the basis of ultimatums."

Other unions, including IG Metall itself, warned that the offer of wage restraint, which implies a wage rise in line with inflation, would hold only if employers committed

themselves to hiring more workers. Failure would result in wage demands that might be higher than usual.

The debate is most advanced in the metal industry, but no deal appears imminent since Gesamtmetall rejects the notion of a contractual commitment for more jobs. Last week, the federation put forward a series of suggestions to improve flexibility in the labour market, but stopped well short of a binding commitment.

Next week, Chancellor Helmut Kohl is due to meet union and employer representatives to discuss the "alliance for jobs".

سكنا من الاصل

Yeltsin prepares ground for re-election campaign

By John Thornhill in Moscow

Speculation heightened yesterday that President Boris Yeltsin intends to seek re-election in June after it emerged that staff had already been appointed to run a national campaign headquarters.

The appointment of Mr Oleg Soskovets, first deputy prime minister and trusted presidential ally, to run the headquarters makes a run for the presidency likely. However, it was not clear whether the headquarters was intended to be an impartial organisational committee or a personal launchpad for Mr Yeltsin.

Since last month's parliamentary elections - in which the Communists and ultra-nationalist parties received the most votes - Mr Yeltsin has adopted a more hardline stance and may move further along that road to match the presumed mood of the country if he decides to stand.

After the elections Mr Yeltsin lashed out at "saboteurs" in the economics ministry whose mistakes had undermined the credibility of reform. But this sharp shift in rhetoric has not yet been followed by any radical change in policy. However, he moved quickly to appoint the hardline Mr Yevgeny Primakov to the post of foreign minister following the elections.

The increasingly hardline nature of Mr Yeltsin's revamped administration was given further edge yesterday when he appointed Mr Nikolai



Nikolai Yegorov, known as a hardliner, appointed yesterday as Mr Yeltsin's new chief aide

Yegorov as head of his personal administration. The president said yesterday he expected to make further changes to his government, although none would be "radical".

Mr Yegorov, the former nationalities minister who was one of the main supporters of the invasion of Chechnya, was sacked by Mr Yeltsin last summer following his botched handling of the hostage crisis in Budennovsk.

Mr Yegorov, who is expected to set a more nationalist agenda for the president, replaces the liberal Mr Sergei Filatov who resigned from his post last week after being sidelined for many months.

Mr Yeltsin was non-committal about whether he would seek re-election when directly questioned by reporters yesterday. "I may, but I may not. I am still thinking," he said,

indicating he would announce his decision next month. By instinct, the combative Mr Yeltsin appears inclined to stand but his popularity has been badly dented by the continuing conflict in Chechnya and he has been languishing in the latest opinion polls.

His wife, Naina, has publicly said she does not want him to run again, fearing for his health after two recent heart attacks. The 64-year-old Mr Yeltsin has already lived seven years longer than the average lifespan for a Russian man.

Opinion polls suggest Mr Yeltsin trails several other potential presidential candidates.

Mr Vladimir Zhirinovskiy, the leader of the ultra-nationalist Liberal Democratic party, has already declared he will contest the presidential election and commands a core of

extremist support. But the Kremlin is thought to be more concerned about the challenge from Mr Alexander Lebed, the populist former army commander who has been adopted as a presidential candidate by the nationalist Congress of Russian Communists.

Mr Lebed may be a particular beneficiary of continued instability in the Caucasus, given his tough law-and-order message and sharp criticisms of the Defence Ministry.

The Communist party seems likely to nominate its leader, Mr Gennady Zyuganov as a presidential candidate, despite some reservations about his lack of charisma.

Mr Grigory Yavlinsky, the youthful head of the liberal Yabloko faction, has already made it clear he intends to raise the flag for the reformers.

Finland struggles for jobs

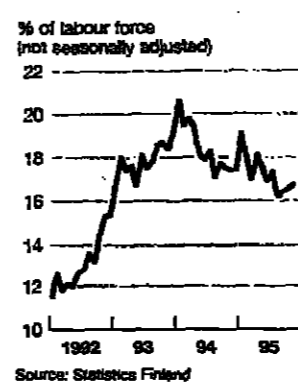
By Christopher Brown-Humes in Stockholm

Hopes that unemployment in Finland - among the highest in Europe - would fall significantly this year were jolted yesterday when preliminary figures showed the jobless rate rose in December towards 20 per cent.

The Ministry of Labour said 19.6 per cent of the workforce was out of work last month, up from 18.4 per cent in November. Although a rise was expected for seasonal reasons, the jump was bigger than analysts expected.

The ministry's figures paint a more pessimistic picture than those from Statistics Finland, which are more internationally comparable. These are expected to show unemployment running at around 17 per cent at the end of 1995, down from 18.4 per cent a year earlier. But both figures show

Finnish unemployment



seasonally-adjusted unemployment falling more slowly than expected because of slower economic growth and a bigger-than-expected rise in the labour force.

This will dismay the five-party coalition government, led by the Social Democrat prime minister, Mr Paavo Lip-

ponen, which made halving unemployment to 9 per cent its top priority when it took office last year.

The Ministry of Finance acknowledged yesterday that it would have to revise upwards an earlier forecast of a 14.5 per cent unemployment rate for 1996. Merita Bank, the country's leading bank, has already lifted its prediction for 1996 to 16 per cent from 15.5 per cent.

The Finnish economy has recovered sharply from a deep slump in the early 1990s, although without any significant impact on unemployment. The worry is that with economic growth now taking off, job creation will slow. Economic growth of around 3 per cent is expected in 1996 after 4.5 per cent last year.

"Companies are nervous about prospects in their main European export markets. They are holding back on

investment plans and on hiring new people," said Mr Juha Ahtola, Merita Bank's chief economist.

He also warned that political pressures on the government were building. "The government is under pressure to explain why unemployment has hardly fallen at all while it has been in office," Mr Ahtola said.

But Mr Seppo Suokko, deputy general director of the economics department of the Ministry of Finance, said: "We believe the fundamentals favour lower unemployment.

Interest rates are coming down, we have a very moderate two-year wage agreement, and inflation, at just 0.3 per cent, is the lowest in Europe".

Jobs are being created in the manufacturing and some services sectors, but certain sectors, such as banking, continue to be hit by big job losses.

Portugal's poll losers in crisis

By Peter Wise in Lisbon

Portugal's opposition Social Democrats (PSD) face a potentially damaging leadership crisis following the defeat of Mr Anibal Cavaco Silva, the conservative candidate in Sunday's presidential election.

The former prime minister, who dominated the centre-right party for the past decade, is retiring from politics, leaving the PSD without an authoritative leader as it recovers from its second election defeat in less than four months.

Mr Luis Mira Amaral, a senior PSD official and former industry minister, called yesterday for an extraordinary congress to "refresh and renew" the leadership of the party, which had been in government for 16 years until the Socialists won a general election last October.

Another party leader, Mr Alberto João Jardim, head of the Madeira regional government, urged the PSD to forge an alli-

ance with the Popular party (PP), which more than doubled its vote to 9.1 per cent in the October election by appealing to right-wing supporters of the PSD.

The PP successfully tapped a deepening vein of Euro-scepticism to win 15 of the 230 seats in parliament, up from five seats previously. Mr Manuel Monteiro, its 36-year-old leader, is a radical populist who has begun to challenge the PSD's domination of the right.

Mr António Guterres, the Socialist prime minister, has made the PSD's opposition role more difficult by adopting almost identical economic policies.

The PSD also shares the government's goal of ensuring Portugal a place among the first group of countries to adopt a single European currency. The party will find it difficult to justify attacking spending cuts made in the name of the country's convergence towards economic and monetary union. This will leave the field open

for the PP to lead condemnation of unpopular budget measures.

Mr Cavaco Silva managed to subdue the PSD's traditional faction-fighting for 10 years before stepping down as leader a year ago and subsequently running for the presidency. He was defeated on Sunday by Mr Jorge Sampaio, the Socialist candidate.

Mr Cavaco Silva was succeeded by Mr Fernando Nogueira, his long-standing deputy, who took on the thankless task of leading the PSD into a general election as its popularity waned amid allegations of corruption and inefficiency.

After losing the election, the party maintained a semblance of unity in support of Mr Cavaco Silva's presidential candidacy. A challenge to Mr Nogueira's leadership, criticised by PSD opponents as too low-key, could come from Mr José Manuel Durão Barroso, the former foreign minister. He lost narrowly to Mr Nogueira in the contest to succeed Mr Cavaco Silva.

Commission to approve Lufthansa-SAS venture

By Emma Tucker in Brussels

A joint venture between Lufthansa and Scandinavian Airlines System is expected to be approved by the European Commission today, following agreement by the two airlines to reduce the number of flights they offer between Germany and Scandinavia.

Brussels said the two airlines would have to relinquish routes and airport slots "where it hurts" so that other airlines would be able to offer competing services on popular flights at peak travel times.

Lufthansa and SAS already dominate routes such as Düsseldorf to Copenhagen and Stockholm, and Frankfurt to Stockholm and Oslo. The competition authorities in Brussels

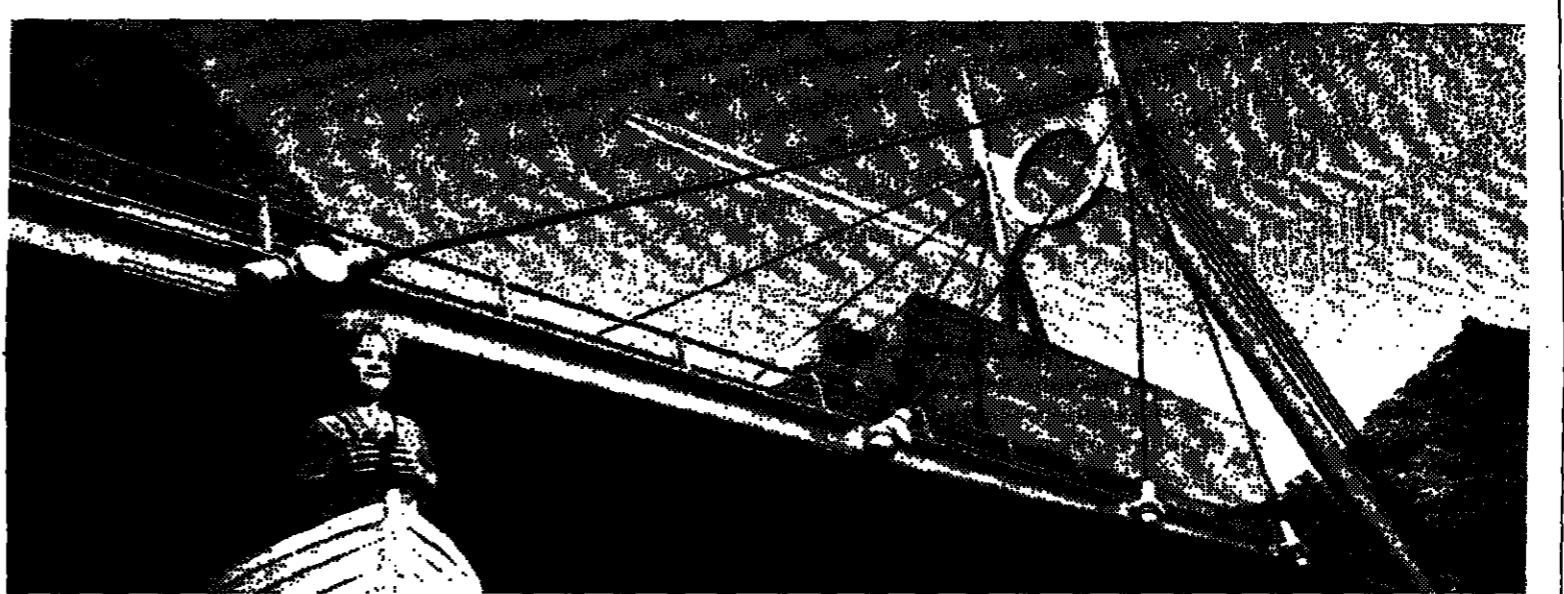
were worried that the joint venture would make it impossible for newcomers to enter the market.

The airlines now say they are prepared to hand over some of slots to competitors who want entry to the market. "This was the most severe undertaking that we had to agree to," said SAS yesterday. New entrants will also be bound by certain conditions. For example, they will have to hand the slots and routes back if they decide to stop using them and will not be allowed to change destinations.

The strategic alliance announced last May involves co-ordinating flights and marketing activities. Lufthansa and SAS will each have 50 per cent of the joint venture,

which is expected to come into force early this year. Brussels, which has overseen a gradual liberalisation of Europe's airline sector, wants to see more flights on main routes between Germany and Scandinavia in the next five years. It has also demanded that the two airlines allow new entrants to participate in their frequent-flyer programmes.

In addition each must modify previously negotiated alliances with other airlines in return for approval of the joint venture. For SAS this means terminating co-operation agreements with Austrian Airlines and Swissair. Lufthansa must end its alliance with Transwede, Sweden's second largest airline after SAS, and modify an alliance with Finnair.



£2,000 m of private and public investment means better roads, better roads lead to faster deliveries, faster deliveries mean a better service. From 0 to 60 everything runs smoothly in Telford.

Telford is not only situated in the heart of unspoilt Shropshire countryside, it is also at the very heart of Britain's communications network.

It is located near its own motorway, the M54, which gives it fast access to the national motorway system putting two thirds of the UK population within four hours journey time.

And no less than 15 UK ports are within 4½ freight hours, with Liverpool Freeport, Britain's busiest general cargo port, only two hours away.

Birmingham International Airport is just 45 minutes away and

a new rapid transit rail system link will soon put Amsterdam, Brussels, Frankfurt, Paris and many other important European Centres even closer to Telford.

Closer to home is the fact that Telford's 800km of fast roads mean your home in the idyllic Shropshire countryside could be minutes from the ample parking provided in Telford's business areas.

If you're considering relocation, see Telford, then decide. It could put your company on the road to greater success.

Call freephone 0800 16 2000 or complete the coupon for further information.

Ukrainian chocolate plant tastes success

By Matthew Kaminski in Lviv, Ukraine

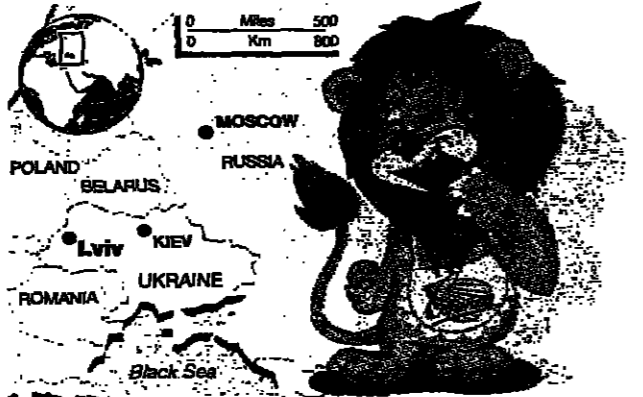
An aroma of chocolate hangs deliciously in the air around the Svitoch confectionery plant in Lviv's industrial district. Inside the factory, caramel drops fly past on conveyor belts and chocolate oozes from a vat like molten steel.

Svitoch was an early starter on the road to privatisation. At the height of Soviet perestroika in 1988, the workers' collective rented the factory from the state. Two years later, the employees bought the business outright - one of the first privatisations in the then Soviet Union.

"Everything used to be dictated from Moscow," says Ms Marina Kostyshyna, deputy director for finance. "It's much more interesting now. We choose the best supplier, the best buyers, try to make working conditions better to improve quality. It takes a lot of work to keep the market we now have."

The learning curve was steep. Svitoch has an \$80m annual turnover, a steady profit and a 25 per cent market share in Ukraine - it is the unquestioned confectionery king in a consumer market of more than 50m people.

Exports account for 12 per cent of production, and the focus is being shifted from over-dependence on Russia and Kazakhstan - the target markets under Soviet central planning - to Poland and Hungary. Total output fell from 50,000 tonnes in 1990 to 36,000 tonnes this year, but the management says that under the Soviet system the factory simply produced all it wanted to



produce. "The market didn't dictate what we should make. Now it does," says Ms Marina Proiz, who oversees the plant's four facilities across Lviv.

Competition is increasing - Cadbury has built a strong distribution network and Kraft Jacobs Suchard, the Swiss confectionery concern, this year took an 88 per cent stake in a confectionery manufacturer in central Ukraine. Industry analysts say that experience in central Europe shows that local loyalty eventually remains with cheaper and better known products - but that those products have to improve quality.

Svitoch - started by Zimant and Gamer, a Polish confectionery group, in 1876 - decided to improve marketing and replace its Soviet-era packaging. Slovak packing machines were bought in 1992 and a more efficient distribution network is being set up. It added and dropped into the lucrative Christmas season with Santa Claus packaging themes and Advent calendars. As the seat of Ukrainian

nationalism, Lviv played a leading role in gaining independence. But nationalists feared that privatisation and a capitalist economy might recreate the pre-1940 social stratification or allow the old Communist elite to gain control of the plant assets.

But Svitoch passed the political litmus test with an equitable sale to the workers' collective of 2,100 women and 900 men.

Since then, the overwhelmingly female management - men fill only the two most politicised positions: director and trade union head - has defied some western critics of insider privatisation by exhibiting the ability and will to change its habits quickly.

At first sceptical, Ms Kostyshyna is seeking a way to bring western investors on board. Svitoch had resisted Jacob Suchard's overtures to take a majority stake, but she says it may be open to a minority holding by one of the venture capital outfits today setting up shop in the Ukrainian capital, Kiev.

To Telford Enquiry Desk, Jordan House West, Hall Court, Hall Park Way, Telford TF3 4NN.

Mr/Ms/Ms Initials Surname Title

Company Address

Postcode Tel No Fax No

0800 16 2000

NEWS: INTERNATIONAL

Patent battle may delay cancer test

By Clive Cookson, Science Editor

Two rival research groups are competing for the scientific credit - and patent rights - to last month's discovery of the second gene responsible for inherited breast cancer. Their dispute could delay diagnostic tests for the gene.

An international team based at the Institute for Cancer Research in London was first to publish details of the gene, called BRCA2, in a paper received by the scientific journal *Nature* on December 5.

The UK Cancer Research Campaign, the charity that

funds the institute, held a press conference on December 20, to announce its scientists "have won the race to isolate the second breast cancer gene" and CRC Technology, its technology transfer company, had filed a patent application.

On the same day, however, Myriad Genetics, the US biotechnology company whose scientists identified the first breast cancer gene BRCA1 in 1994, put out a press release announcing that it too had filed a patent application on BRCA2. This "covers all diagnostic and therapeutic uses" of the second gene, it said.

Myriad intends to launch a

diagnostic test for BRCA1 this year (at an expected price of about \$900). It will go on to

The race between the two teams was evidently so close it will be hard for either to claim a clear win

develop a test incorporating both BRCA1 and BRCA2, which would detect most women who have a genetic pre-

disposition for breast cancer. Defects in the two genes are thought to be responsible for about three-quarters of inherited breast cancer, which accounts for about 5 per cent of all breast cancer and kills many thousands of women a year worldwide.

Ms Emma Plummer, a business manager at CRC Technology, said: "We have had preliminary discussions with Myriad [about resolving the competing patent claims] but our relative positions have not yet been established."

Myriad confirmed talks were under way. Both sides said they were anxious to avoid a

prolonged "patent battle" through the courts, which could delay introduction of a combined test for inherited breast cancer.

Observers say the race between the two teams to isolate BRCA2 was evidently so close that it will be hard for either to claim a clear win.

The case is muddled further by the fact that other researchers - at the Sanger Centre, Cambridge, in the UK and Washington University, St Louis, in the US - released genetic information about BRCA2 openly on the Internet in November, to protest against gene patenting.

De Klerk party rethinks its role

By Roger Matthews in Johannesburg

South Africa's National party, which ruled the country for nearly five decades until the April 1994 elections, admitted yesterday it was involved in a fundamental reassessment of its role in the country's political life.

The party, led by Mr F.W. de Klerk, also deputy president in the Government of National Unity, said restructuring South African politics was essential and would require "fearless leadership".

The statement, by the National party's MPs followed disclosures in the Afrikaans-language newspaper *Rapport* that an internal document proposed disbanding the party and replacing it with a Christian Democratic alliance which would seek to draw in other organisations opposed to the ruling African National Congress.

Mr de Klerk and other National party officials denied yesterday the document represented party policy, but Mr Danie du Plessis, party spokesman, said it was obvious something had to be done to counter ANC dominance. "On its own, the National party cannot do anything against the ANC," he said.

Mr De Klerk has argued forcefully for retention of the National party's junior role in government, but relations between him and President Nelson Mandela have cooled. Frustration has grown among grassroots members over the party's inability to influence ANC decisions in cabinet.

National party officials accept that if it is to gather more support in the 1999 general elections, it will have to broaden its appeal to non-white members of the electorate. It was able to capture the provincial government of the Western Cape in 1994, largely due to support from the coloured community, but there were signs an important slice of that vote shifted to the ANC in the November 1 local elections last year.

There are no indications the National party has yet made any approaches to the mainly-Zulu Inkatha Freedom party or the Democratic party. But Mr Du Plessis said the party was studying all ways of bringing together people who shared similar values.

INTERNATIONAL NEWS DIGEST

French deal on Moroccan debt

France has agreed to cancel FF900m (€32.4m) of Moroccan debt if the Rabat government invests the equivalent in the Rif region south of Tangiers to help provide alternative jobs to cannabis growing there.

The debt relief accord, signed by Mr Jean Arthuis, the French finance minister, during the weekend in Morocco, also involves softening repayment terms on a further FF600m of Moroccan debt to France. Morocco owes France a total of FF2.5bn.

The moves are in return for Morocco allowing French companies to participate in the privatisation of Moroccan state enterprises and guaranteeing French companies freedom to transfer money in and out of the north African state. Mr Arthuis also committed France to providing FF345m to finance water and rail projects.

The accords reflect the improvement in Franco-Moroccan relations since President Chirac's election last May. Since the election French aid credits to Morocco rose last year to FF2.2bn, or more than double the average over the preceding decade.

David Buchan, Paris

KIA chief withdraws resignation

The head of the Kuwait Investment Authority (KIA), which manages the government's investments overseas, has withdrawn his resignation submitted last month, KIA said yesterday.

"At the request of Finance Minister Nasser al-Rudhban, KIA director Ali Rashid al-Badr withdrew his resignation and agreed to stay in his job until the end of his term in March 1997," KIA's Mr Khaled al-Tarrah said. Mr Badr had submitted his resignation on December 10, for "personal reasons, because of his wish to spend more time with his family".

The KIA manages government funds abroad, including "The Fund for Future Generations", for which 10 per cent of oil revenues are earmarked but whose amount is kept secret. A Kuwaiti economist said in December that Mr Badr had resigned after the finance ministry asked him to use the Fund for Future Generations to cut the budget deficit which stood at \$4.5bn in the last fiscal year.

AFP, Kuwait

Car crash kills King of Lesotho

King Moshesho II of Lesotho was killed in a car accident early Monday, less than two years after regaining the throne of his politically turbulent southern African nation. He was 57.

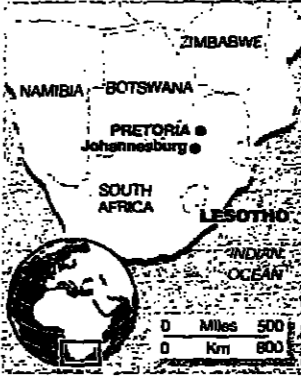
King Moshesho had been on and off the throne three times in the waves of political unrest that have swept Lesotho since independence from Britain in 1966. He was stripped of all political powers after his last ousting, by military leaders in 1993, and only returned to the symbolic monarchy last year following a coup led by his son and successor, the former King Letsie III.

In a state radio announcement more than seven hours after the accident, Prime Minister Ntsu Mokhele declared a national state of mourning until the King's burial, expected this weekend. He ordered flags flown at half-mast.

The King's death was not expected to cause any significant instability in Lesotho, which returned to democratic rule in 1993 with Mr Mokhele's election, said Mr Gerhard Visser, the South African ambassador.

Moshesho's wife, Queen Mamohato Seiso, was to take over as regent until the Traditional College of Chiefs, a tribal body, named one of several high-ranking chiefs as his successor, Mr Visser said.

AP, Maseru



Fresh bid to agree curbs on landmines

By Frances Williams in Geneva

Negotiators from 50 nations will this week try again to agree restrictions on anti-personnel landmines aimed at reducing the huge numbers of civilian casualties from mines after conflicts have ended.

Officials said the United Nations-sponsored talks would focus on moves to ban "dumb" or non-detectable mines and oblige all mines used outside fenced areas to be fitted with self-destruct and de-activation devices.

The negotiations are intended to pave the way for a final meeting in April which will revise a 1980 UN convention on use of "inhumane" weapons, following the breakdown of talks last October in Vienna.

The UN estimates that more than 100m mines have been planted in 64 countries, causing about 20,000 deaths and serious injuries to civilians each year.

Many humanitarian organisations are campaigning for an outright ban on all anti-personnel landmines.

However, Mr Johan Molander of Sweden, chairman of the UN negotiations, said yesterday that a prohibition was "not acceptable to the majority of countries".

There was basic agreement on outlawing certain types of mines including "dumb" mines, but differences over issues such as the length of any transition period, and whether exceptions would be allowed.

Labour unions go global

Robert Taylor examines the belated response of workers to the world market

Think global, act local" was once the slogan of corporations and environmentalists but it is fast becoming a rallying cry of international labour. In the past, trade unions found it hard to work in unity across national frontiers: now they have started to mobilise in campaigns applying pressure on some of the world's large companies.

There is a growing number of examples of trade unions taking the offensive. Last week the Geneva-based International Federation of Commercial, Technical and Clerical Employees launched a campaign aimed at unionising employees in Toys R Us, the US-based retailer, in 20 countries.

The Teamsters, the US's largest trade union, have taken their protest over what they see as an unfair distribution policy by Ahold, the supermarket multi-national, to the company's home country of the Netherlands, placing advertisements in local newspapers which claim it is hurting the "poor and elderly" in the US by building hypermarkets outside inner cities.

The Postal, Telegraph and Telephone International, which represents unions in the sector around the world, is involved in international action against Sprint, the US company, after it dismissed Hispanic workers trying to organise a union at its La Conson Familiar subsidiary in San Francisco.

Deutsche Postgewerkschaft, the German telecommunications union, has indirectly pressurised Sprint to negotiate with its fired US workers by demanding that Deutsche Telekom should introduce a code of basic labour standards as part

of its deal to launch a £2.7bn joint venture with Sprint.

French telecoms workers are holding up a similar deal between France Télécom and Sprint while STRM, the Mexican telecoms company has drawn up charges against the US company which it alleges is in breach of the labour agreements of the North Atlantic Free Trade Agreement.

There is also widespread trade union mobilisation through the International

union organisations. In the current unofficial strike on Merseyside in the UK, dockers are in direct contact with the Longshoreman's union on the US west coast. Support is also coming from union activists in Australia, Israel and Spain.

Nor is all international union action confrontation. Last year, two French companies - Accor, the world's largest hotel chain and Danone, the food group - signed agreements with IUP, the Hotels and Cater-

ing International union that uphold basic labour rights for their employees.

Such diversity of union activity suggests a belated awareness of the impact the new global economy is having on international labour and this looks set to grow in 1996.

In June, at its world congress in Brussels, the International Confederation of Free Trade Unions will adopt a strategy to challenge the power of the trans-national companies especially around the Pacific rim.

The organisation, claiming to represent 127m workers in 190 trade union centres across the world, plans an integrated information network in all-



'An appeal for justice.' A Teamster advertisement in the Amsterdam newspaper De Volkskrant

Surely, it's your cup of tea.

Whether you're an American institutional investor interested in the Turkish market, a Japanese manufacturer making a long-term investment in Turkey or a European trade company doing business here, you surely will like the way we serve the tea. Just like our banking.

As the success of Garanti in international markets signifies, we operate according to the highest standards in every sense. The only private-sector bank in Turkey to disclose its financials to Standard and Poor's, Garanti was selected as Turkey's "Best Bank" by Euromoney. In July 1995, Garanti ranks fourth in the world in terms of return on assets according to The Banker and is the only multibranch bank in Turkey to receive a long-term "A" rating by Capital Intelligence for three consecutive years. A \$200 million one-year syndicated loan facility signed in July 1995 further reinforced Garanti's top-tier standing, carrying the best terms obtained by any Turkish bank since the financial crisis of 1994.

To make a long story short, if you want to do business in Turkey, Garanti Bank is exactly your cup of tea.

GARANTI BANK

63 Beşikdere Caddesi, Maslak 80670 İstanbul / TURKEY Tel, Fax: (90-212) 285 40 40 Telex: 27635 gsm-tr
For further information please contact: Mr. Husnu Akhan, Executive Vice President.

If the rainforests are being destroyed at the rate of thousands of trees a minute, how can planting just a handful of seedlings make a difference?

A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people that can force them to chop down trees.

Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees.

The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The *Markhamia lotoa* trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced.

These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

Unless help is given, soil is exhausted very quickly by "slash and burn" farming methods. New tracts of tropical forest would then have to be cleared every two or three years.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world.

The idea behind all of this work is that the use of natural resources should be sustainable.

WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.

WWF World Wide Fund For Nature
(formerly World Wildlife Fund)

International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.

Bank warns over boom in commodities

By Guy de Jonquieres

Developing countries still have an opportunity to use the recent strength of world commodity prices to improve their fiscal positions, and limit the damage to their economies regularly caused by booms, according to a World Bank report.

The report says the opportunity may prove short-lived and will only be seized effectively if producer countries learn from past policy mistakes.

The report says the recent boom, which began in 1992, resulted mainly from supply shocks, such as poor weather and voluntary production cuts, not from higher demand. It expects prices to fall once normal production returns.

It says the World Bank index of primary commodities is projected to fall this year, after rising 8.6 per cent in nominal terms last year. In real terms, the index would be 8 per cent below last March's peak by the year 2000, and would then stagnate for five years.

The report says past commodity booms have left many developing countries worse off because windfall revenues were mismanaged by governments. Booms also damaged competitiveness by forcing up exchange rates and handicapping diversification.

Governments must resist the temptation to use short-term revenues from this boom to fund long-term investment commitments, and should also pursue counter-cyclical fiscal and monetary policies aimed to check excessive and unsustainable economic expansion.

Governments should seek to relax capital controls, invest abroad some of the increase in

foreign exchange assets and liberalise trade restrictions, to curb real exchange rate appreciation and encourage diversification of their economies.

The report warns strongly against punitive export taxes.

Past commodity booms have left many developing countries worse off because windfall revenues were mismanaged by governments

It says these encouraged tax evasion and smuggling, while governments had often spent the proceeds unwisely.

However, it favours judicious investment in research, infrastructure and structural adjustment programmes.

The report is cautious about the value of stabilisation funds and market hedging instruments, emphasising that these should be used only by countries with sound administration and good credit ratings.

It says commodity booms might be managed more effectively if some of the windfall gains were left with farmers, rather than appropriated by their governments. However, such an approach must be accompanied by sound macro-economic policy, financial liberalisation and market reforms.

Managing Commodity Booms - and Busts. The World Bank, 1818 H Street N.W., Washington DC 20433. Tel: 202-477 1234. Fax: 477 6391.

Export revenues from commodities (\$bn)

Region	1992	1993	1994
East Asia and the Pacific	9.0	8.1	13.4
Europe and Central Asia	3.1	4.3	6.4
Latin America and the Caribbean	12.2	12.2	17.8
Middle East and North Africa	0.4	0.5	0.6
South Asia	1.0	0.8	0.7
Sub-Saharan Africa	5.7	5.4	7.2

Source: Estimates by the Commodity Policy and Analysis Unit, International Economics Department, World Bank

WORLD TRADE NEWS DIGEST

Korea airline to buy 150 aircraft

Korean Air Lines is to spend Won11,000bn (\$13.9bn) on 150 new aircraft by 2005, and plans to sell 54 aircraft during the same period, it said yesterday.

The airline said it planned to buy 16 aircraft by the end of next year from Boeing and McDonnell Douglas, both of the US. It will buy eight of the aircraft this year, including four Boeing 747-400s and three McDonnell Douglas MD-83s. Next year's purchases will include four further Boeing 747-400s and two Boeing 777s.

This year, it would sell three McDonnell Douglas DC-10s and three Boeing 727s, the airline said. The Korean announcement confirms Asia's status as the world's most lucrative region for aircraft manufacturers. Singapore Airlines placed an order for 77 Boeing 777s last year. Last week, Malaysia Airlines said it was ordering 15 Boeing 777s and 10 Boeing 747-400s.

Michael Skapinker, Aerospace Correspondent

Thailand, Laos settle row

Thailand and Laos yesterday settled an electricity pricing row and signed a memorandum of understanding under which the state-owned electricity generating authority of Thailand (Egat) will buy 1,265MW of electricity for 30 years from a hydro-electric power station being built by South Korea's Daewoo.

Thailand's Loxley and the state-owned Electricity of Laos. Under the terms of the agreement, Egat will pay 4.22 cents per kilowatt hour bought from the \$300m Houay Ho Dam, which is scheduled to be completed in 1998.

The Lao government had earlier asked for the electricity purchase price to be raised to \$4.35 cents per kilowatt hour, a move that outraged Egat officials and surprised private developers. The agreement paves the way for Thailand to buy more power from Laos. Egat has plans to purchase up to 2,000MW by the year 2003 from its northern neighbour.

Ted Bardacke, Bangkok

Rolls-Royce of the UK has won an order worth up to \$50m (\$77m) to provide engines for two sets of aircraft ordered last year. Austrian Airlines and Tyrolean Airways have ordered Rolls-Royce Tay 520-powered Fokker 70 aircraft, while All Nippon Airways (ANA) has chosen Airbus A321 airliners powered by the International Aero Engines V2500 in which Rolls-Royce is a big shareholder. ANA's order is for 10 A321s with an option for a further eight.

Reuters, London

Tuntex, a Taiwanese group with interests in construction, petrochemicals and finance, plans to invest \$1bn to build three plants in Thailand. The company said yesterday the Thai government had approved the projects, which comprise a \$750m pure terephthalic acid (PTA) plant, a \$300m polyester fibre plant and a \$72m fabric plant. Tuntex is a highly competitive producer of polyester fibre due to large-scale production and use of recycling technology. The company also plans to build a naphtha cracking and petrochemical complex in southern Taiwan.

Laura Tyson, Taipei

Electricite de France in association with Delma of the US has won a bid to build a power station in Gaza, the Palestinian energy commission said. The \$180m power station is due to come on stream eight months after construction work starts, and will build up to full capacity of 175MW by 1997.

AFY News, Gaza Strip

Domination Textile, the Canadian integrated fabrics producer will build a \$916m (\$95.2m) denim cloth plant in Madya Pradesh State in a joint venture with LNJ Bhilwara of India. Pradsh State in a joint venture with LNJ Bhilwara of India. Start-up is set for late 1997.

Robert Gibbins, Montreal

Third world looks to first world cast-offs

Developing countries are eagerly snapping up used factory machinery and plant, writes Andrew Taylor

There are more than 5,000 miles between the tired urban landscape of Romford in east London and a greenfield development site at Baoding, south of Beijing.

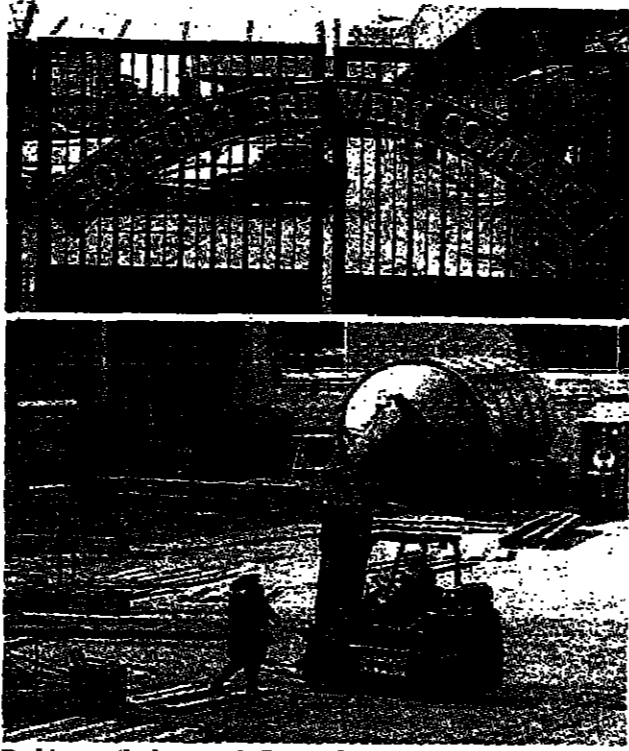
This journey has just been completed by the former Romford Brewery, once renowned for its John Bull beer, which has been dismantled and shipped to China in 130 containers.

It is being reassembled by new owners San Miguel, the Philippines based brewer in partnership with Bada, a local company from Hebei Province.

The volume of secondhand factory equipment and plant being exported from industrialised countries to emerging nations is rising rapidly, says Ove Arup, UK consulting engineers assisting the move from Romford to Baoding.

Developing countries and industries cannot afford to pay new prices for all the new equipment they need, says Arup. Secondhand equipment is cheaper and has the added advantage of a proven track record.

Mature industries in developed nations need to invest in more efficient modern plant to meet rising environmental standards and to combat increased competition from low wage economies. They now



Packing up the brewery in Romford, east of London, for the trip to a greenfield site south of Beijing

have a ready a market for their old equipment, even if they are assisting potential competitors.

Just before the end of last year, Kuwait Raffinazione e

Chimica, the Italian subsidiary of Kuwait Petroleum, announced that it had sold an oil refinery in Naples to Petro Energy Products

Company India (Pepeco).

The cost of dismantling 10,500 tonnes of refinery equipment and moving it to Pondicherry in Tamil Nadu is estimated to be between \$400m and \$500m.

This represents a savings of up to 70 per cent compared with the cost of \$1.2bn-\$1.5bn to build a new refinery according to Henry Butcher, international plant and property consultants which handled the sale.

The refinery which attracted strong interest from eastern European and south east Asian countries, is planned to be operational within two to four years.

Mr Peter Harriman, Henry Butcher partner, says: "Over the past 10 years the pace of industrialisation in many developing countries has quickened. In particular China, the Indian sub-continent and other countries in southeast Asia and South America have acquired a great deal of equipment from Europe and North America."

The company has been instructed by BHP Minerals of Canada to find a buyer for the assets of one of the world's largest copper mines on Vancouver Island which is closing. It is also nearing the end of a four-year programme to sell

plants and equipment used in the construction of the Channel tunnel. Buyers have come from all over the world, according to Mr Harriman.

The cost of shipping the former Romford brewery to China is estimated to be around \$50m, a fifth cheaper than designing and building a completely new plant.

Mr John Dunwell, vice president of San Miguel, says that

pale pilsen, one of the best selling foreign brands in China.

The last of the brewery equipment arrived at the beginning of December, accompanied by 300 police and officials and celebrated with firecrackers, having travelled overland in a 5km long convoy from the Chinese port of Tianjin. The plant is expected to produce the first beer by the end of March.

Arup says that chemical production and vehicle manufacturing are the most popular industries for relocating plant, but demand is spreading to other industries.

Kimberley Trading, a small London based export company specialising in selling new and secondhand machinery and spares to Kenya, is currently looking at the possible purchase of equipment from a British disposable nappy factory which it would send, lock stock and barrel, to Nairobi.

It says: "Deals like this are increasing. It provides export earnings and further useful life to equipment which would otherwise be sold for scrap or remain idle."

Last year the company arranged the sale of 50 weaving looms from an old French abbey. The looms which were up to 30 years old are now working in a Nairobi factory.

Industries in developing countries cannot afford to buy new equipment for everything they need

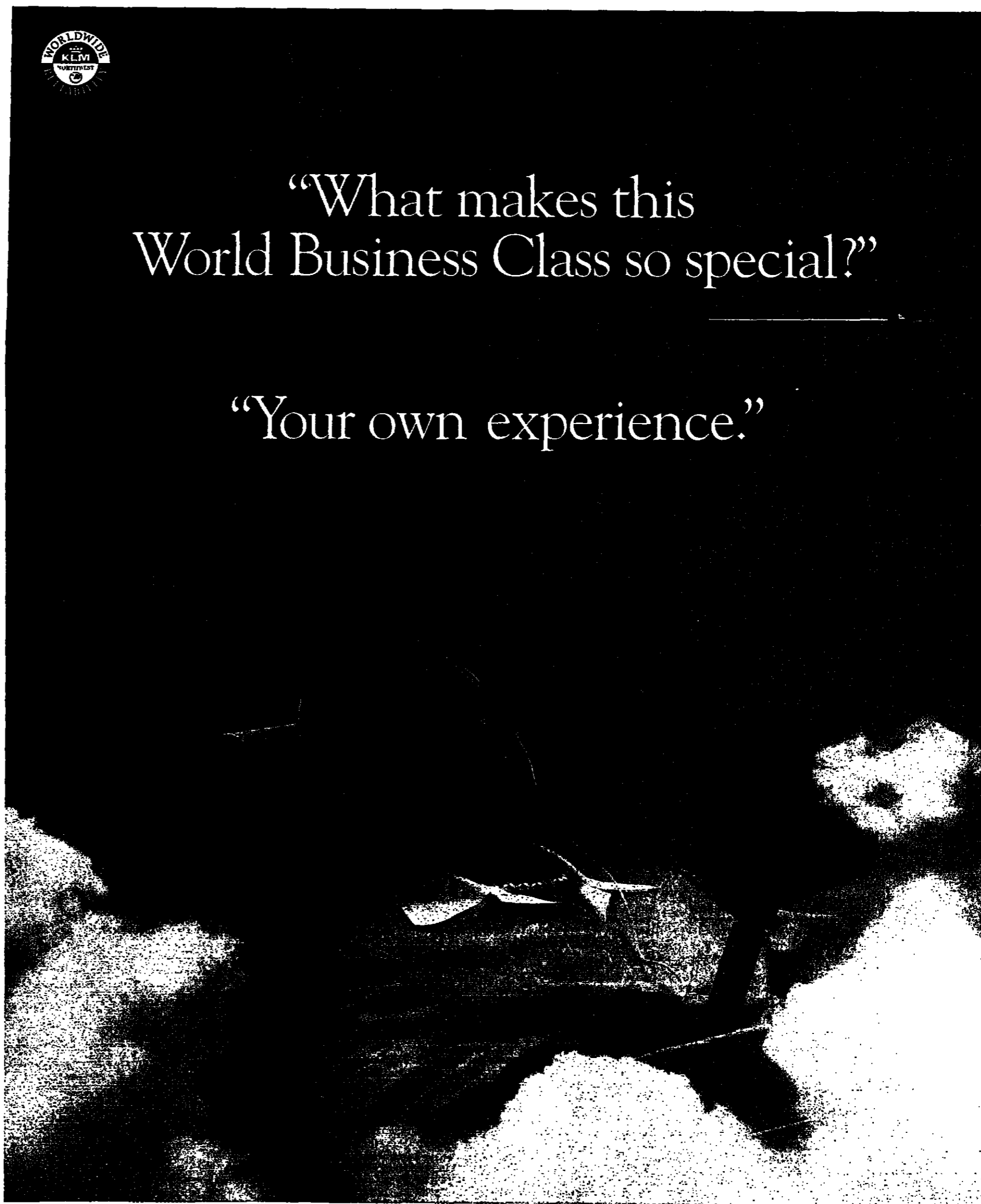
Carlsberg Tetley closed the Romford works because of overcapacity in the UK brewing industry.

China by comparison is one of the world's fastest-growing beer markets and is the third largest producer behind the US and Germany.

Ove Arup also has advised on the construction of a new combined heat and power station for the Baoding brewery which will produce San Miguel

"What makes this World Business Class so special?"

"Your own experience."



KLM and Northwest Airlines have a service that's in a class of its own. Experience the comfort of more legroom, seats with better

recline, gourmet meals plus personal phone and video. Experience World Business Class.

Contact your travel agent, your KLM or Northwest office or call +31 20 4 747 747.



NEWS: ASIA-PACIFIC

Boat people to go home 'in 6 months'

By William Barnes in Bangkok

The 18,000 Vietnamese boat people still in south-east Asian camps will be sent home within six months and Hong Kong's 29,000 Vietnamese migrants will be repatriated much more quickly, a closed-door United Nations-sponsored meeting in Bangkok decided yesterday.

Delegates said the boat people saga would be finally brought to an end - by force if necessary. "The world will not see pictures of screaming refugees, because they are not refugees... but as human beings we hope the matter can be conducted in an honourable way as possible," said the chairman of the meeting, Mr Alexander Casella, United Nations High Commissioner for Refugees' Asia director.

Vietnam has agreed to accept the return of all 40,000 of its citizens. Countries in the Association of South-east Asian Nations hosting the "economic migrants" made it clear to Vietnam, which last year joined the association, that their patience was exhausted.

The cash-strapped UNHCR, which has more urgent calls on its resources in Bosnia, Afghanistan and elsewhere, said it would support the boat people in Asian countries only for another six months. It will support the Hong Kong camps a little longer.

One senior western diplomat said, "These refugees are the bottom of the refugee barrel - only people playing political

games could say they shouldn't go home."

Mr Peter Lai, Hong Kong's secretary for security, said his boat people could soon be cleared out at the rate of 1,800 a month, which is the maximum number of arrivals Vietnam has said it can cope with. In 1985 only 1,700 returned voluntarily; about 200 are being deported every six weeks.

The camp population will be told very clearly, your only future is in Vietnam - that there is no hope of a home anywhere else," said Mr Lai. In the Hong Kong camps last week, 500 Vietnamese volunteered to return.

The meeting rejected American schemes to link repatriation to the re-screening of boat people for possible admission to the US. The Asean countries said there should be no actions or other new initiatives which will interrupt or adversely affect (repatriation)... as in the past."

Mr Winston Lord, US assistant secretary for state, admitted on Saturday that an American legislator's plan to sift through the boat people yet again for potential political victims or "friends of America" had stopped repatriation "in its tracks" in 1995.

The US Government's current scheme to interview returnees in Vietnam should still proceed, but this "Track Two" plan now appears little different from the Ordinary Departure Programme, under which 60,000 Vietnamese have emigrated in the last 15 years, mostly to the US.

Japanese salarymen's jobs for life begin to unravel

As hard-hit corporations cut costs, some of the worst hit have been long-serving managers, reports Michiyo Nakamoto

The mood in the narrow, cramped office of the Managers' Union in western Tokyo where a small group of middle-aged men were assembled was surprisingly cheerful, given the nature of the gathering.

Although neatly dressed in suits and ties, the men attending the union's regular assembly were mostly either unemployed or had been marked out for redundancy. As Japan returned to work after the New Year break, they had no jobs to go to.

Mr Natsuki Maruyama, 49, who was forced to resign from the precision instruments manufacturer he worked for until September, was there to keep his mind off the past. "I try to keep myself busy because otherwise I might start fretting over what happened," he says.

Many of the members of the Managers' Union, a support group, are victims of a spreading move among Japanese companies to force out older employees who are too senior to be protected by the company union.

Japan's unemployment rate has been perched for months at the highest level since the war. The seasonally-adjusted unemployment rate in November was a record 3.4 per cent. The Management and Co-ordination Agency said.

As hard-pressed Japanese corporations have sought increasingly drastic measures to bring down their costs, one of the most seriously affected groups has been long-serving salarymen in managerial positions.

Who earn an annual income of ¥10m (85,000) or more, notes Mr Kiyotsugu Shitara, secretary-general of the Managers' Union.

Among 2,14m Japanese unemployed when statistics were last compiled in October, more than 44 per cent were over 40, according to the Labour Ministry. Amid the prolonged economic slump the target of restructuring has expanded recently to include those over 35 who earn ¥1m or more, Mr Shitara points out.

The bleak situation facing older Japanese salarymen today belies the widely held image of Japanese corporations as faithful to the practice of lifetime employment.

While few Japanese companies will risk the disgrace of forced redundancies, many have little trouble finding other means to trim unwanted employees from their payrolls at little cost to the corporate coffers.

The most common practice is to apply enough pressure on those marked for the axe so that they will leave of their own accord.

In Mr Maruyama's case, the first thing his employer did was to cut his salary by ¥200,000 a year and take away his housing allowance. It then refused to give him any work to do, so he spent his time in the library, studying English. Eventually, however, he had little choice but to leave.

More indirect than smaller companies in their approach, Mr Shitara notes. "When there is someone they want to get rid of, they tell him there is no work for him any more, if the person succumbs to such pressure and resigns, he has no choice but to accept the conditions offered by the company."

Mr Maruyama, who left his company with a significant severance payment, was one of the more fortunate. In many cases, salarymen forced to resign are not even aware of their rights and leave without an appropriate pay-off, points out Mr Kenji Tokuzumi, a Tokyo lawyer who has handled a large number of labour disputes.

Men in their late 40s and over, the generation that devoted their lives to working selflessly for their company, are particularly vulnerable because they have spent their lives doing just as their company has told them to, Mr Tokuzumi says.

"They have never said no to their company, so they cannot say no even when they are asked to resign," he explains.

A typical tactic used against such men is to appeal to their sense of duty and plead with them to resign, to save the company from financial ruin. Not surprisingly, the psychological damage inflicted on men who, late in a life devoted to their company, suddenly find themselves unloved by

their company, is considerable.

Japanese salarymen have always believed that as long as they work hard for their company they will be rewarded accordingly, Mr Tokuzumi says. That is why the shock of losing their job is particularly great for the older generation, since under Japan's seniority system the bulk of a salaryman's remuneration comes later in his working life.

"In a typical case, the man's wife, worried by her husband who does not get out of his futon all day, calls up seeking advice," Mr Tokuzumi says. "For these men who derived their own self-esteem from their work, being told they are no longer needed is tantamount to being told they are worthless. They find this very hard to deal with."

Most people expect the difficult situation facing older salarymen to continue as unemployment remains high in Japan. Over half of companies surveyed by Asahi Bank thought they had more employees than they needed. Just under 70 per cent felt they had an excess of employees in their 50s, while 60 per cent thought they had too many managers.

Meanwhile, nearly 87 per cent of companies think the system of lifetime employment has already started to unravel while 66 per cent believe the system will eventually have to be reviewed. Asahi Bank's survey found, Mr Tokuzumi says managers have to stand up for themselves. "Japanese salarymen have to learn to become more independent of their companies." They have to recognise they have a right to say no.

ASIA-PACIFIC NEWS DIGEST

Mahathir urges Canberra peace

Dr Mahathir Mohamad, Malaysian prime minister, yesterday urged mutual restraint after several years of stormy ties with Canberra, while his visiting counterpart, Mr Paul Keating, declared Australia's future lay in Asia. "We need to avoid or at least limit the type of hiccups which off and on bedevil our relations," Dr Mahathir said at a dinner honouring Mr Keating, who arrived for a three-day visit.

The trip, the first by an Australian premier since 1984, followed four years of difficult bilateral relations, which reached their nadir when Mr Keating called Dr Mahathir a "seaman" in November 1993. He used to describe Dr Mahathir's opening out of the US-Initiated Asia Pacific Economic Co-operation (Apec) summit in Seattle.

The Australian premier listed technology and education as vital areas for co-operation between the private sectors of the two countries.

S Korea balks at oil payments

South Korea yesterday told the US head of a consortium providing nuclear reactors to North Korea it would not help fund interim oil supplies to the North during construction. "The South Korean government, which has pledged to pay most of the \$4.5bn cost of building the reactors, feels it should not help pay for the oil," said a spokesman for Mr Choi Do-jin, Seoul's nuclear ambassador.

Mr Choi had conveyed his position in talks with Mr Stephen Bosworth, secretary-general of the Korea Energy Development Organisation, charged with building the reactors. However, if other countries and groups, including the European Union, want to contribute to the cost of the 500,000 tonnes of fuel oil the US agreed to provide annually under the 1994 Geneva agreement, South Korea had no objections, he said.

Foreigners invest \$40bn in China

Foreign investment in China was worth \$40bn last year, up about 30 per cent from 1994, according to State Planning Commission estimates reported in the China Daily. The commission did not provide figures on pledged foreign investment, which fell 30 per cent in the first half of 1995 to \$18bn, following government restrictions on property investments by foreigners, the official newspaper said.

This year, the number of contracts signed with foreign companies will also be lower, mainly because of the end of advantages previously accorded to joint ventures, such as tax exemption on imports of capital goods, it added.

Final figures on 1995 foreign investment will not be available until the end of January, a commission official was quoted as saying. He said total foreign capital used in 1995, including loans and grants from governments and international organisations, was \$50bn. The volume of capital used in 1995 could shrink, he said, because of the government's goal to reduce the economic growth rate to 8-9 per cent from 10.2 per cent in 1995 and 11.5 per cent in 1994.

Kockums bribe claim unproven

A Swedish official inquiry said yesterday it had been unable to substantiate allegations that Kockums, a subsidiary of the defence group Celstus, had offered bribes to members of the Thai government in a bid to win a \$1.2bn (800m) contract for two submarines. The findings by the General Inspectorate of Military Equipment - a government body that scrutinises weapons exports - were welcomed by Kockums, which promised to step up its efforts to win the order.

The bribe allegations, made by a Swedish peace group, have caused uproar in Thailand although they have been vigorously rebutted by Kockums and the Thai government. The Thai opposition Democrat party has also claimed it was offered bribes by the Swedish group. Kockums said yesterday that the affair had "damaged (the company) greatly, both in terms of goodwill and also perhaps economically". The group faces stiff competition for the contract from rival European companies.

Shenzhen futures market officials have ordered futures trading companies to stop foreign exchange futures trading, banned by Beijing in 1994, the Shanghai Securities News said.

Bombay's Victoria Terminus, the main railway terminal in India's commercial capital, will be named "Chhatrapati Shivaji Maharaj railway station" after an 18th century warrior king, said Mr Suresh Kamnadi, railways minister.

Claimants meet over \$475m Marcos fortune

By Simon Holberton in Hong Kong

Competing claimants to \$475m salted away in Swiss bank accounts by the late Mr Ferdinand Marcos, the former president of the Philippines, gathered in Hong Kong yesterday for a week-long meeting aimed at resolving ownership of the funds.

Filipino protesters (pictured right) demonstrated outside the hotel where the meeting was being held, against any settlement concerning the fortune which included an amnesty for the late Philippine president's widow, Mrs Imelda Marcos.

The money is held by Swiss Bank Corporation and Credit Suisse. Mediating in the dispute, which involves representatives of the Philippine government, the Marcos family and human rights groups, is Mr Chester Crocker, a former US diplomat.

He said yesterday the first day's discussion was "generally positive" and "constructive exchanges" had taken place. "Things are off to a not bad start," he stated, refusing to give any details. At the insistence of the parties to the dispute a news blackout would be enforced, he added.

Ten years ago, Mr Marcos was toppled from power by the "people power" revolution of Mrs Corason Aquino.

The existence of large amounts of money in Swiss bank accounts was taken as symbolic of his abuse of power and poor governance of his country.

Mr Marcos later died in exile in Hawaii. His wife, Imelda, subsequently returned to the Philippines and last year won a congressional seat. She claims the money in Switzerland belongs to her and the Marcos family.



Picture by Reuters

Emerging mass groups point up discontent with Suharto regime

When an allegedly demotivated ethnic Chinese publicly ripped out pages from the Koran in a public square last year, the incident touched a raw nerve in the delicate fabric of Indonesia's national unity, sparking off some of the worst rioting in the country recently.

The event was another reminder that despite this sprawling archipelago's apparent stability and the tolerance of its largely Moslem population, racial and religious divides are always close to the surface.

President Suharto's New Order government, in power since 1965, has made a point of trying to separate politics from religion or ethnicity. But the past few months has seen the emergence of a number of so-called "mass organisations", many of which are divided along religious lines.

The organisations made headlines for a while before some of them appeared to sink into oblivion. But the amount of discussion they generated and the people who organised them gave some indication of the level of dissatisfaction with President Suharto's regime.

"In this period of accelerated socio-economic change, there is bound to be some degree of reaffirmation of one's identity," explains Prof Juwono Sudarsono of the University of Indonesia and vice-president of Lembanas, the defence ministry's think tank.

While these "mass organisations" may have political aspirations, they do not define themselves as "social organisations", since the formation of political parties beyond the three already in existence is illegal under Pres-

ident Suharto's regime. But there is nothing new about this tactic. The Nahdlatul Ulama, a "social organisation" counting 30m members, mainly among the peasantry, is Indonesia's largest Moslem organisation, preaching a moderate, tolerant form of Islam.

The NU separated from the licensed opposition party, the United Development party, or PPP, in 1984, claiming it wanted to withdraw from politics. Under an ostensibly non-political banner, the NU has been far more effective as a pressure group and with its tacit support of the increasingly popular Indonesian Democratic party, it is also a force with which the government must reckon.

Members of the new "mass organisations" are prominent Indonesians ranging from former government officials to

economists. The titles they have assumed for their groupings all hark back to the pre-Suharto era.

There is the "new" Masyumi, which takes its acronym from a Moslem party, Majelis Syuro Muslimin Indonesia, which was banned in 1960 for its involvement in an armed rebellion, and the "new" Parkindo, an acronym for a defunct Christian political party.

The past few months has also seen the setting-up of a "new" PNI which takes its initials from the socialist Indonesia Nationalist party, forced to merge with other parties to form the Indonesian Democratic party in 1973.

None of these new "mass organisations" has a defined agenda, but have made clear they do not preach fundamentalism and will adhere to the state ideology, Pancasila, which preaches religious tolerance. As a result, some observers play down their importance as pressure groups.

There is a certain nostalgia; most leaders of these groups are people over 65; they represent more a movement than an organisation, reflecting a sense of reaching for a community rather than an attempt to influence government policy," says Prof Sudarsono.

This may go some way to explain why the government has been relatively tolerant of their establishment, despite initial consternation and the usual clampdown on political opposition which occurs ahead of the general elections, scheduled to take place next year. Still, some of the new "mass

organisations" have been blatantly anti-establishment. Mr Eka Wardana Seid, the "new" Masyumi's founder and leader, claims the group was set up because Moslems are not represented in Indonesia's present political system.

The existing government forum for Islam is Icmi, the Indonesian Association of Moslem Intellectuals, which recently re-elected Mr Yusuf Habibie, research and technology minister, as its chairman. The government set up Icmi, reported to have 25,000 members, five years ago in an attempt to co-opt the middle-class Moslem vote. Through Mr Habibie, Icmi gives these Moslems access to the president.

But critics say Icmi's credibility has been dented by its disparate membership and its close links to the establishment members of the ruling Golkar party have a strong presence on its executive board. In any case, there are numerous strains of Islam in Indonesia which ensure that it is virtually impossible to co-opt it as a cohesive vote.

By setting up these organisations, some prominent members of Indonesian society have indicated they are not satisfied with the political outlets available under President Suharto's government.

"Political awareness among the people is increasing," says Mr Rudini, a retired general and the former army chief of staff and minister of home affairs. "Middle-class and intellectual groups feel (existing) political structures cannot tackle people's aspirations."

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

Table with columns for countries (USA, Japan, Germany, France, Italy, UK) and rows for various economic indicators (Money, Interest rates, etc.) over time.

Money growth rates show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. All growth rates refer to the seasonally adjusted series except for Japan and Italy. German monetary statistics now form a continuous pan-European series. Monetary data supplied by Deutscher and WERS from central bank sources. Interest rates: short-term, period averages of US - 90-day commercial paper, Japan - 3-month overnight deposit, Germany - 3-month bill, France - 3-month bill, Italy - 3-month Euro-bill, UK - 3-month bill; long-term, period average yields on 10-year benchmark government bonds. Interest rates supplied by Datastream. Equity market yield: period averages of the gross dividend yield on the relevant FT-4 world index.

سكزا من الاصل

OKAY, SO WE WORK TO MAKE DARKNESS
NOTHING TO BE AFRAID OF



TO HELP MAKE TRAVELING
THE ROADS SAFER



AND TO MAKE THE WORLD'S
WATER CLEANER.



BUT NOW WE'D LIKE TO EXPLAIN HOW
YOU CAN REALLY PROFIT FROM US.

NEWS: THE AMERICAS

Republicans at odds over budget row tactics

By Jurek Martin, US Editor, in Washington

Two prominent leaders of the Republican Party in the US Congress have conceded that they do not want to use the federal debt ceiling as a bargaining chip so as to force President Bill Clinton to sign a satisfactory agreement on a balanced budget.

Over the weekend, both Mr Newt Gingrich, Speaker of the House, and Mr John Kasich, chairman of its budget committee, spoke of finding a way to enable the US government to meet its financial obligations. This matter could approach another crisis point in the middle of next month, according to the US treasury, if the current \$4,900bn debt ceiling were not raised.

Mr Gingrich, on a West coast tour, said Congress "will find a way to take care of the debt limitation problem." Mr Kasich, more obviously reflecting concerns in the financial markets, said: "My sense is that you don't want to mess around with defaulting."

But the Speaker, already under fire from hard-line right-wingers for going too far in accommodating the administration, said he doubted that more than 50 Republicans in the House would vote for an unconditional increase in the debt ceiling. He said any extension might need to be qualified by language expressly prohibiting the treasury secretary from using federal pension funds to enable the US to meet its debt.

It is also exploring other means to raise cash in case the ceiling were not lifted. Mr Kasich, who said the Republicans and the administration were "miles and miles" from any budget accord, thought there were "other ways of getting him [Mr Clinton] to do things he doesn't want to do". He specifically mentioned withholding funds from activities dear to the president, such as the youth national service corps, the commerce department and the education department's Goals 2000 programme.

Doubtful win for local clout in Brazil state

Angus Foster examines the decision to exempt São Paulo's Banespa bank from privatisation

With a twist of irony in the Brazilian style, Governor Mário Covas of São Paulo state last week was explaining his privatisation plans to Mr Kenneth Clark, the visiting British chancellor, while, down the corridor, the governor's officials were making sure the state's biggest bank, Banespa, was removed from a privatisation list.

Banespa was Brazil's second-largest bank in terms of net assets when the federal central bank took over in December 1994, amid a liquidity crisis. The agreement last week for São Paulo to resume control resolves the bank's short-term future and is a victory for Mr Covas, who had virulently opposed central bank demands for privatisation.

But the settlement raises many more questions about the bank's longer-term future, and highlights how often President Fernando Henrique Cardoso has to place political expediency ahead of good intentions.

Under the agreement, which still needs parliamentary approval, São Paulo's 15.1bn Reals (\$15.6bn) debt to Banespa will be taken off the bank's books. About half will be refinanced with long-term bonds issued to the state by the national treasury.

Mr Cardoso never appeared personally committed to Banespa's privatisation, even though he let the finance ministry and central bank dictate policy on state banks early last year. But the central bank was weakened by a bungled currency devaluation in March and by political opposition to its takeover of an important northern bank in Brazil, Banco Econômico.

Mr Cardoso's public abandonment of the central bank may damage its reputation, and probably ends the debate over its greater independence. The financial cost has also been high. During the year under central bank administration, São Paulo's debt to Banespa increased by 5.7bn Reals because of Brazil's very high short-term interest rates.

Hillary Clinton fights fresh barrage of criticism

Jurek Martin finds trouble and strife surging around the First Lady as her husband's popularity rises

Hillary Rodham Clinton attracts extreme opinions. The First Lady of the US is Joan of Arc to her fans and Eleanor Roosevelt to her critics and "a congenial liar" to a New York Times columnist who once wrote speeches for that orator of truth, Richard Nixon.

It now appears impossible for her to cross the road without controversy. She is this week promoting her new book - a collection of essays about child-rearing and public policy towards children entitled It Takes a Village. But even this has attracted charges that she used, but failed to acknowledge, a ghostwriter.

It is also impossible to know the truth of the other allegations against her, other than to note, as President Bill Clinton did last week, that an allegation "is not a fact". But it is undeniable that, again, she has become an issue in a presidential election campaign that had appeared recently to be turning in her husband's favour.

The ever-changing bill of particulars against her now encompasses both her legal and financial participation in the Whitewater affair and her role in the White House travel office upheaval of 1993. She stands accused of being economical with the truth over both issues and dilatory in the extreme in producing documents the Senate Whitewater committee considers relevant to its inquiries.

That committee is not impartial. Its chairman, Senator Al D'Amato of New York, happens to be one of the campaign chairmen for Senator Bob Dole, Mr Clinton's most likely presidential opponent in November. Senator Chris Dodd, a committee member and co-chairman of the Democratic party's national committee, charged that the panel had become "players in the opening act of the 1996 campaign".

Mr D'Amato refused to release until last week an independently commissioned report compiled months ago by a well known Republican lawyer, which concluded that the First Family were liable for no civil damages for their conduct in relation to the bankruptcy of Madison Guaranty, the Arkansas savings and loan firm at the heart of the Whitewater investment.



Hand in hand: Mrs Clinton remains a target for many

Last week, for example, the committee spent five hours interrogating Mr Richard Massey over whether in 1985-86 he or Mrs Clinton introduced Madison to the Rose Law Firm, which he had joined straight from law school and where she was a senior partner.

She had said he did the introduction, he basically said he could not remember but added that he, not she, did most of the legal work on Madison. Mrs Clinton claims that 60 billable hours of work during 15 months constituted minimal involvement, a contention Mr D'Amato openly doubts.

He also questions whether it was ethical of her to have made a phone call about a possible issuance of preferred stock by Madison to the Arkansas securities commissioner, an appointee of her husband. But Mr D'Amato, an artist in innuendo, has yet to produce any evidence amounting to a "smoking gun".

The travel office affair centres on whether she personally ordered the firing of its seven employees at the urging of friends from Arkansas interested in acquiring some of the business. A memo released 10 days ago by a former White House aide, Mr David Watkins,

implied her hand was evident, though even that would hardly be precedent-shattering for a First Lady - Mrs Nancy Reagan was widely assumed to have engineered the dismissal of Mr Donald Regan, her husband's White House chief of staff.

In fact the travel office was an acknowledged mess at the time. Its head, Mr Billy Dale, was acquitted last year on charges of embezzling funds, but only after admitting diverting thousands of dollars to a personal account - not for personal gain but to make the operation run more efficiently, he said.

SINGAPORE will sweep cleaning specialists off their feet. HERE'S what you can get your hands on.

Table with 4 columns: Date, Exhibition Name, Date, Exhibition Name. Includes events like 'Labelexpo Asia', 'TRESORS - The International Fine Art & Antiques Fair for Asia', 'SIBEN '96 - The 14th South East Asian International Building & Construction Exposition (AIF)', etc.

Registration form for Singapore Exhibitions '96. Fields include Name, Title, Company, Address, Tel, Fax, and a section for 'Singapore Generators & Exhibition Calendar'.

Prospects better for new coalition

Canute James assesses Trinidad, now its budget has found favour

Trinidad and Tobago's coalition government, put together after a general election last November, has passed its first serious test. Business and labour have welcomed the 1996 budget presented by Mr Brian Kuei Jung, finance minister, which included reductions in personal and corporate taxes, and in import duties.

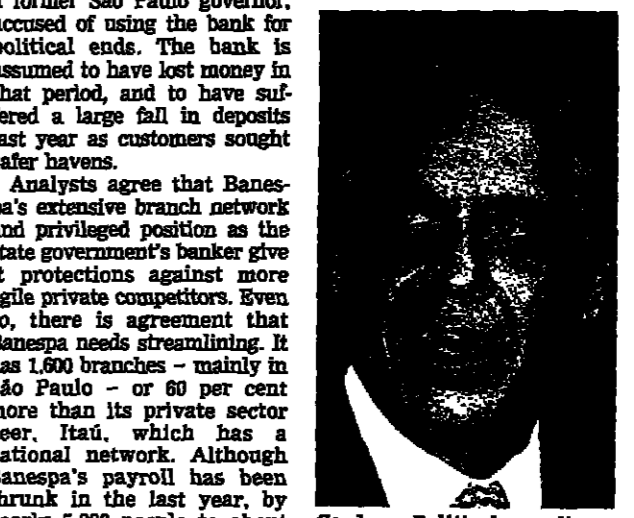
has only two seats more than the opposition People's National Movement. Government MPs cannot afford to be ill or abroad when crucial votes are taken. The second factor which enhances the government's chances of survival is the disarray within the PNM. Mr Patrick Manning, party leader and former prime minister, is fighting off a rebellion led by his deputies who want him to resign.

The country's cynical political cognoscenti, however, still question the latest political marriage. With the election having ended in a tie of the two main parties, Mr Basdeo Pandey, leader of the United National Congress, took office with the support of the National Alliance for Reconstruction which has two seats.

Although the pact with the NAR has given him a majority in parliament, Mr Pandey is advocating a government of "national unity". That is why he shall be attempting to increase our majority by inviting members of the PNM to join the national front government," the prime minister added.

The changes of the government's survival have been enhanced by two developments, and Mr Robinson said very early that he was not interested in becoming prime minister. Rather than accept a cabinet portfolio, he is exercising more significant influence on the government from his position as a special adviser to the prime minister. He acted as prime minister during Mr Pandey's brief illness this month.

Expansion of 4.8 per cent of GDP in 1994, followed by 2.3 per cent in the first half of last year, indicates an end to five years of stagnation in the energy-based economy. The improvement is likely to continue with increases in oil and gas production, and expansion of petrochemical production through investments by North American, European and local companies.



Cardoso: Political expediency has overtaken good intentions

Analysts agree that Banespa's extensive branch network and privileged position as the state government's banker give it protections against more agile private competitors. Even so, there is agreement that Banespa needs streamlining. It has 1,600 branches - or 60 per cent more than its private sector peer, Itaú, which has a national network. Although Banespa's payroll has been slashed in the last year, by nearly 5,000 people to about 30,000, this hardly closes Banespa's productivity gap with other banks.

Analysts agree that Banespa's extensive branch network and privileged position as the state government's banker give it protections against more agile private competitors. Even so, there is agreement that Banespa needs streamlining. It has 1,600 branches - or 60 per cent more than its private sector peer, Itaú, which has a national network.

Soros buys farm land in Argentina

Mr George Soros, the billionaire financier, has begun to increase his business presence in Argentina by snapping up rich farm land on the pampas, AFP reports from Buenos Aires. The investor is now dubbed "the most powerful landowner in Argentina" by the Clarín newspaper.

Argentina's neighbour Chile. In October 1994, Mr Soros acquired Creadul, the only Argentine rural landholding company traded on the local stock market, which was owned by the Belgian group Sterni. Since he poured \$64m into Creadul, its holdings have soared from 20,000 hectares to 348,000.

Handwritten text in Arabic script: "هكذا من الأجر"

INTRODUCING ITT INDUSTRIES.

NOW YOU CAN BECOME PART OF A NEW \$8.5 BILLION COMPANY WHOSE TECHNOLOGICAL ADVANCES ALREADY ENHANCE YOUR EVERYDAY LIFE BUT NOW CAN DO WONDERS FOR YOUR INVESTMENT LIFE.

We invite you to be a part of a highly dynamic worldwide enterprise operating in over 100 countries whose fluid, defense and electronics and automotive technology stands alone. Whose commitment to designing, developing and producing the best leading edge technology products has placed 75% of our products in first or second place in their marketplace.

WE'RE THE WORLD'S MOST ADVANCED MAKER OF COMMERCIAL AND MILITARY NIGHT VISION EQUIPMENT AND BATTLE-FIELD COMMUNICATION SYSTEMS.

Our vision is clear. We are a major force in helping the Department of Defense maintain global peace through strength. Not only is ITT Defense and Electronics a leader in the US Night Vision market, but we are forging the way through exploiting emerging technologies critical to a 21st Century fighting force. We are the world's largest producer of combat net radios with our Single Channel Ground and Airborne Radio System and our jammer systems protect all classes of military aircraft. By developing the products which meet the customer's requirements faster and more efficiently, our vision is to win in the competitive business battlefield.

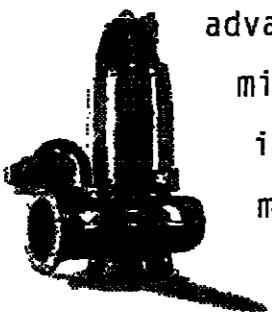


ITT Night Vision Viewers. A critical part of military and law enforcement.



WE'RE A WORLDWIDE LEADER IN PRODUCTS TO MOVE, MEASURE AND CONTROL FLUIDS.

ITT Fluid Technology has developed a broad line of the most technologically advanced pumps, valves, mixers, heat exchangers, controls and instruments used by private industry, municipalities and governments around the world. We are the global leader in supplying submersible pumps and mixers for the more efficient and more reliable treatment of



The ITT Flygt submersible pump. A fundamental part of clean water throughout the world.



wastewater. From the Estonian island of Dagõ, to one of the world's largest sewage treatment plants in China, to a multi-million dollar upgrade of Albuquerque's Southside Water Reclamation Plant, our technology is adding value. Offering this value to our customers is why 80% of our sales are from products which are either #1 or #2 in their markets.

WE'RE THE #1 GLOBAL SUPPLIER OF ABS AND TRACTION CONTROL SYSTEMS. NOW THAT SHOULD MAKE AN INVESTOR FEEL SAFE.

ITT Automotive is currently supplying hundreds of body, electrical and brake and chassis systems to all 28 major car manufacturers in the world. In fact, on the average more than \$200 of every new vehicle on the road in North America and Europe goes to ITT Industries. Which means \$5.6 billion. We are currently the leader in anti-lock braking systems and we are leading the way in the next generation of ABS. But what makes us most valuable is how we do it. ITT Automotive pioneered the concept of supplying complete brake and fuel lines as preformed bundles. Lowering a manufacturer's assembly costs. An



The ITT Automotive MK20 Anti-lock Braking system. A critical element in today's world-class vehicles.

advance that has paid off for us with new systems contracts with Chrysler and BMW. All said, it's being an innovator and a valued partner to our customers that has made ITT Industries an \$8.5 billion company and growing.

Our management is focused on the future, our capitalization is strong and we can only work more efficiently to develop proprietary technologies that make life more enjoyable for everyone. Especially our shareholders.

ITT Industries
 AUTOMOTIVE
 DEFENSE & ELECTRONICS
 FLUID TECHNOLOGY

NEWS: UK

MPs rap chancellor for 'over-optimism'

By Robert Chote,
Economics Editor

Mr Kenneth Clarke, the UK chancellor of the exchequer, was accused by MPs yesterday of over-optimism and wishful thinking in his Budget forecasts of economic activity and government borrowing.

The Treasury select committee, on which Conservative members hold a narrow majority, warned that it was now less likely after November's Budget that the chancellor would achieve his target of balancing the government's books over the medium term.

The rise in the chancellor's forecast of the public sector borrowing requirement over the next few years was "perhaps the biggest disappointment in this year's Budget", the committee said. The MPs warned that policies to promote employment flexibility may have made it more difficult to raise income tax revenue. Companies might also have become more adept at avoiding corporation tax.

The committee was sceptical about a range of Mr Clarke's Budget predictions, saying that it was broadly in favour of the Budget's overall stance, but that it was difficult to reconcile the chancellor's upbeat expectations with his decision to cut taxes and interest rates.

The MPs argued that companies might take more drastic action to clear their shelves of unsold goods than the Treasury had bargained for. "We are concerned that the run-down of this stock overhang may in fact be concentrated in the first two quarters of the year, thereby dealing a serious blow to the growth outlook for the year as a whole".

The committee said it doubted whether consumer spending would rise as strongly as the chancellor predicted. Exporters might in addition find it more difficult than the chancellor thought to lift their share of world markets this year, having raised their prices.

The MPs also cast doubt on the Budget prediction of a 9 per cent rise in business investment this year, arguing

that improving company finances might not provide a sufficient spur.

The MPs warned too that the Treasury should not yet assume that the economy was now able to sustain a stronger trend growth rate without pushing up inflation.

The Treasury argues that trend growth has probably risen to around 2½ per cent from 2-2½ per cent. The committee said it would have to explain why the economy could now sustain a lower rate of unemployment than it thought possible a year ago for this change of heart to be credible.

The committee also had a message for Mr Eddie George, the governor of the Bank of England. It warned that his natural tendency to err on the side of caution in interest rate policy would not help the Bank's credibility in the long run. The MPs also warned the Bank against taking a consistently pessimistic view of inflation when giving its advice.

Gamble with stability, Page 18

Manufacturers hit by cost surge

By Robert Chote

Higher prices for fuel and crude oil pushed up UK industry's raw material costs unexpectedly sharply last month, but weaker demand is preventing industry from passing big price rises on to customers.

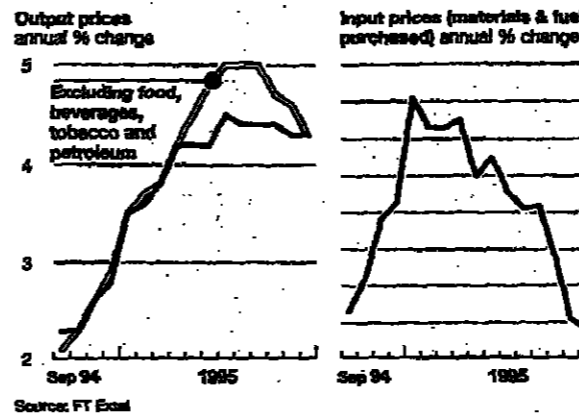
Fuel and raw material costs rose by 1.6 per cent in December, according to the Central Statistical Office.

But most of this increase was a rise in electricity prices paid by manufacturers which is typical for the time of year. After adjusting for this seasonal effect, raw material prices rose by 0.4 per cent, reversing most of the decline recorded in the preceding two months.

Industry's input costs have risen by 5.8 per cent over the past year, the smallest such increase for 18 months. Input price inflation peaked in April last year at 12 per cent, declining subsequently as commodity prices weakened.

Mr Claran Barr, UK economist at Deutsche Morgan Grenfell, the investment bank, said that December's relatively large cost increase had resulted in part from the recent weakness of the pound. Such weakness makes goods

Industry's prices climb



bought in foreign currency more expensive in sterling terms. Oil prices were also pushed up by the unusually cold weather in the US.

"With large increases from last year set to drop out of the index, the annual rate will fall quite sharply in coming months," Mr Barr said.

The recent slackening in input cost increases has alleviated some of the pressure on manufacturers to safeguard their profits by increasing prices.

Manufacturers raised their output prices by 0.8 per cent

last month, but almost all the increase was the result of changes to excise duties announced in the Budget in November. There was also some impact as the higher fuel and oil prices were passed on.

"The effect of the Budget was much the same as it was last year, so the annual rate of output price inflation remained stable at November's 4.3 per cent, the lowest figure since June. Excluding prices in the food, drink, tobacco and petrol industries - which are affected by the Budget changes - output prices rose by a seasonally

adjusted 0.2 per cent, compared with 0.3 per cent in November and 0.1 per cent in October.

Comparing the fourth quarter with the third, output price inflation was running at a rate equivalent to 2.5 per cent a year. Input prices were falling over the same period.

Mr Michael Saunders, UK economist at Salomon Brothers, the US investment bank, predicted that output prices would slow further in coming months. He noted that last autumn had seen the biggest rise in stocks of unsold goods for 20 years.

"With output prices already slowing sharply - and surveys pointing to a further slowdown in coming months - underlying inflation is likely to head lower and drop below 2.5 per cent around mid-year. As inflation pressures ease, base rates are likely to fall again, probably reaching 6 per cent by mid-year," he added.

Mr Kenneth Clarke, the chancellor, and Mr Eddie George, the governor of the Bank of England, will discuss both the output and input price figures when they meet to mull over interest rate policy at the Treasury tomorrow.

Most analysts expect base rates to remain unchanged.

British Coal loses ruling on vibration

By Robert Taylor,
Employment Editor

British Coal could face compensation claims worth millions of pounds after a landmark High Court ruling that the company had been negligent in not dealing with health risks arising from a disease called Vibration White Finger.

This industrial ailment affecting the circulation and neurological function of the hand is caused by prolonged exposure to vibration through handheld drilling tools and pneumatic ricks. It can cause permanent damage to nerves, muscle and bones in the finger and result in disability.

Law firms representing mining unions based a test case on nine former miners from the north-east of England. The firms said last night the ruling did not mean the nine were automatically entitled to compensation. But it was "a crucial step to establishing the first stage of liability in all pending cases".

It was unclear last night whether British Coal would appeal. The company faces similar claims from 500 present and former miners.

The lawyers said it was impossible to estimate compensation anyone would receive. Amounts would vary depending on the severity of symptoms. But the sums could range between a few thousand pounds and substantially more, depending on loss of earnings and restricted employment opportunities.

"British Coal may still argue about other liability issues in each of the individual cases as well as about the amount they should pay," the lawyers said.

British Coal said last night it was "inappropriate to comment before we have had time to consider the judgment and its implications in full".

The company had not disputed that the men suffered from VWF but the case revolved around whether it should have taken appropriate action against the dangers of prolonged exposure to vibration.

Arms body may suggest elected assembly

George Mitchell's commission is due to report to London and Dublin later this week

By John Kampfer in London
and John Murray Brown
in Dublin

The international commission looking at paramilitary weapons is expected to raise the option of an elected assembly for Northern Ireland in its report to the British and Irish governments at the end of the week.

Speaking after a flurry of meetings in Belfast and Dublin, Mr George Mitchell, the former US senator who chairs the three-man panel, said he hoped he would be able to submit his proposals by Friday.

Mr Mitchell said that the delay of at least 24 hours in submitting the proposals had been caused by the need to hold further discussions with several parties. Yesterday he held talks with UK ministers,

Sinn Féin and Ulster Unionists.

Irish officials suggested yesterday that they expected Mr Mitchell's team to include the proposal of an assembly or convention - floated in various guises by the UK government and Unionist parties - in its findings.

The idea has been discussed in the liaison group between the governments - although Dublin is extremely wary of it.

Mr Dick Spring, the Irish deputy prime minister, said any election at such a sensitive time for the province "could be divisive". Mr Spring was in Belfast for talks held jointly with the British and involving the Social Democratic and Labour Party.

The SDLP is opposed to the assembly plan and is concerned that some members of Sinn Féin, notably its chair-

man, Mr Mitchel McLaughlin, have suggested that they might consider it.

Mr John Hume, the SDLP leader, warned that an assembly would turn into "a shouting match".

He said it would constitute a "complete abandonment" of the traditional approach. "This problem is a British-Irish problem, it's not simply a Northern Ireland problem," he said.

Both governments will be hoping to gauge Sinn Féin's reaction to the likely findings of the commission in a meeting with Mr Gerry Adams, the Sinn Féin president, tomorrow. These will be the first such "trilateral" talks with the IRA's political wing.

One official said Mr Mitchell had been "very straightforward" and had given little away.

"The only way you can glean which way his mind is moving is through his questions," the official said.

Mr Mitchell, the official added, will be seeking to embrace elements of each of the submissions, combining Sinn Féin's suggestion of outside monitoring of any physical decommissioning with the assembly idea. This would be one of several options to circumvent the impasse over the timing of any weapons hand-over.

In negotiations to launch the latest phase in the peace process, the "twin-track" strategy in November, the UK government was adamant that the Mitchell panel should not dabble in politics but would confine itself to military considerations related to the decommissioning of paramilitary weapons. But much to Dublin's dismay, UK ministers now appear happy to see the panel broaden its remit to include a subject which Dublin believes should be strictly part of the political discussions.

"They haven't endorsed the idea, but British officials can talk of nothing else," said one Irish official. The Irish government is worried that elections could force Unionists, with their in-built majority in the north, into more entrenched positions.

However, Mr David Trimble, the Ulster Unionist leader who first raised the idea, has argued it would enable Sinn Féin to enter into all-party talks without the IRA having first to disarm.

The idea, he says, would provide a "post-ceasefire" mandate for all parties.

Land Rover set for Army order

By Bernard Gray
and George Parker

Britain's Ministry of Defence is likely to announce on Thursday that Land Rover has won a £35m (\$53.5m) competition to supply the British Army with 700 battlefield ambulances in a fierce battle with Steyr Daimler Puch of Austria.

The decision, after pressure on Mr Michael Portillo, defence secretary, from MPs on both sides, overturns a recommendation by the Procurement Executive, the purchasing arm of the MoD, that the Austrian vehicle offered better value for money and was more reliable.

The Army is also thought to have supported the Austrian vehicle on the grounds that it was faster, could cope with worse terrain.

In an extensive nine-month trial the Steyr only recorded one significant failure, while the Land Rover had 17. The Army also believes that the Austrian ambulance would cut the number of medical personnel needed.

However, Mr Portillo has been caught in a difficult bind with the armed forces and a value for money competition suggesting that the MoD should buy Austrian and his own nationalist rhetoric arguing that the MoD should buy British.

Steyr said yesterday that it believed its vehicle had won the technical arguments and if the Land Rover were selected despite that companies would not be prepared to enter into future MoD competitions for vehicles.

TOP STUDENTS WILL MANAGE AN INTERNATIONAL BUSINESS FOR ONE WEEK

Procter & Gamble challenges 50 top students across Europe and the Middle East to enter the real world of Business Finance by participating in the

1996 EURO FINANCIAL SEMINAR ROME

TWO SESSIONS: APRIL 14-19, MAY 5-10

For this seminar Procter & Gamble will invite excellent students who combine leadership with analytical skills, have a good knowledge of English and expect to graduate in 1996 or 1997 with an outstanding academic record.

They will have the opportunity to develop management and financial skills, working together with experienced Executives on a real case study.

Travel and accommodation expenses will be paid for those students selected.

If your qualifications are in line with the above requirements, please send your Curriculum Vitae in English by January 19, 1996 to:

Euro Financial Seminar, Procter & Gamble Italia S.p.A.
Casella Postale 10770 - 00100 Roma - Rif. EFS/F

Procter & Gamble

GUESS WHAT 300,000 INFLUENTIAL RUSSIANS GET UP TO EVERY FRIDAY.

They bury themselves in the Classified Section of their Financial Izvestia.

As well as all the national and international news and the informed comment they find in Tuesday's and Thursday's Financial Izvestia, Friday's pink pages have an added attraction.

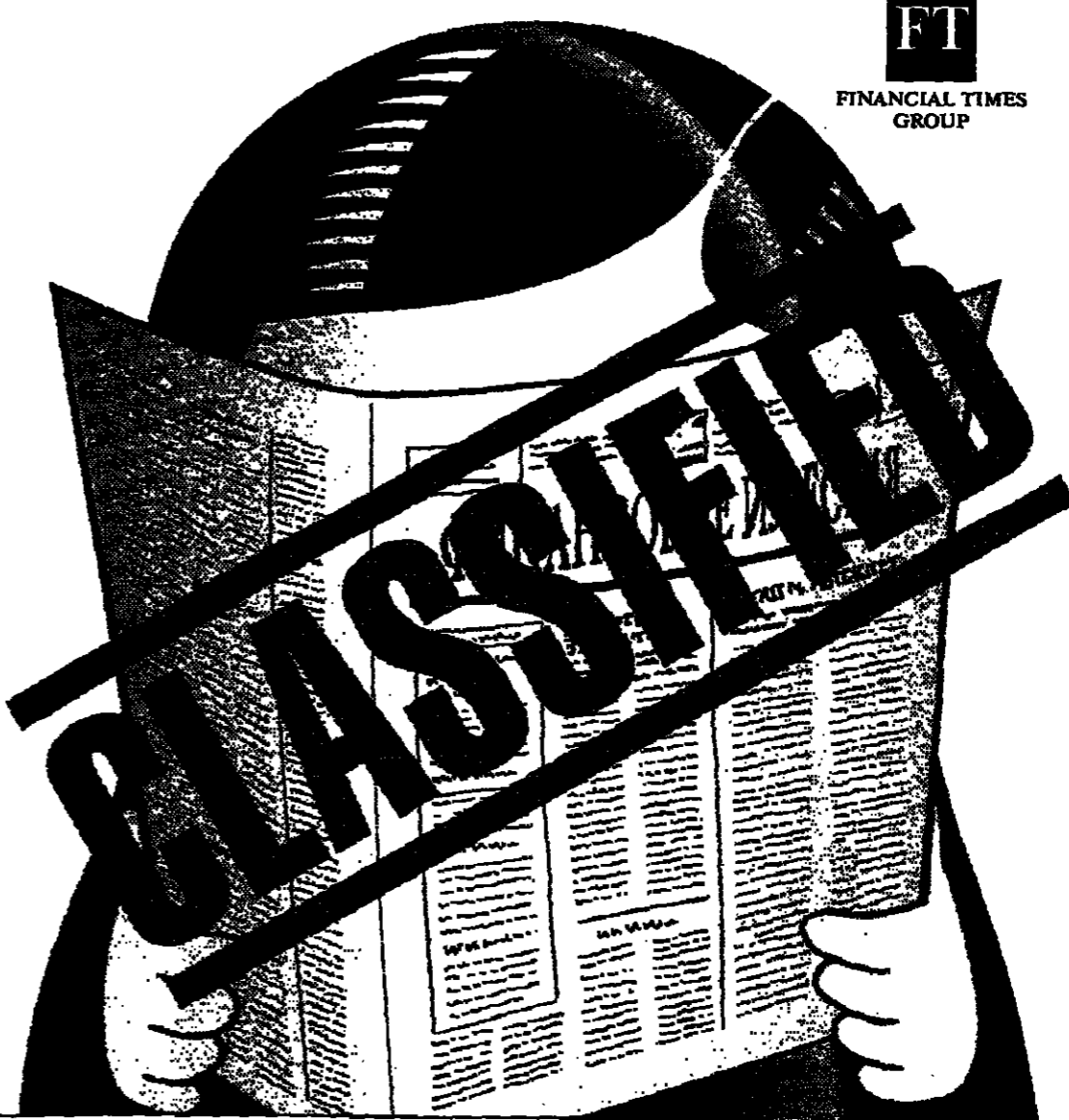
They hunt through the Appointments and Real Estate, weigh up Business Opportunities and Franchises, check out Travel and Tourism offers and what's coming up in Conferences and Exhibitions, Education and Executive Courses.

They are business minded people, so where better to talk to them about your business than in Financial Izvestia - their authoritative, Russian language business newspaper.

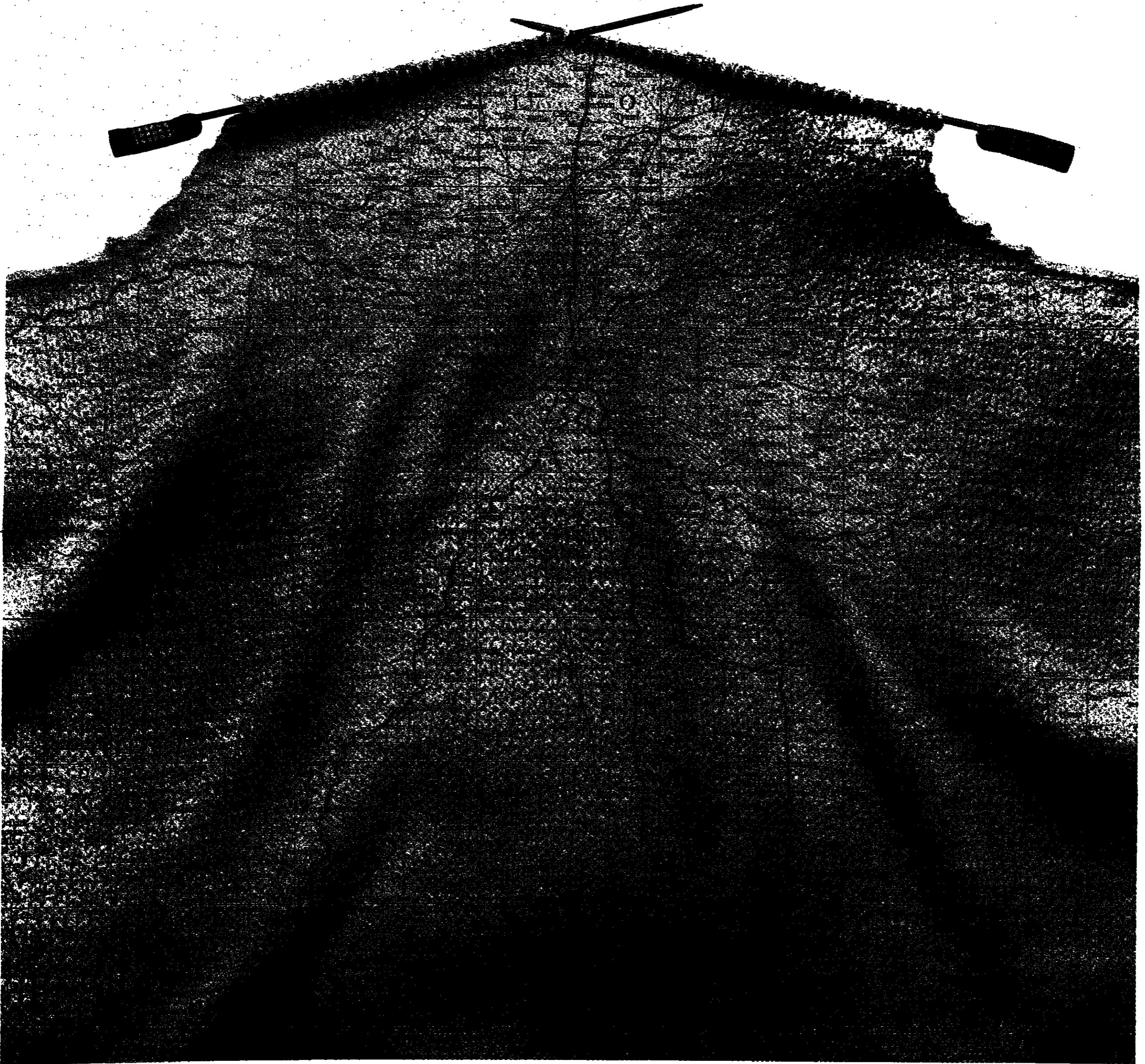
For more information about advertising in the Classified Section, call Universal Media Ltd. on (+44) 0171 935 2369 or fax (+44) 0171 935 1929.

FT

FINANCIAL TIMES GROUP



BUILDING TELECOMMUNICATIONS SYSTEMS THAT HELP BUILD A BETTER WORLD.



Behind the telephone that rests so comfortably in your hand is a vast system of lines, links and connections. It is the communications infrastructure, and without it that phone call would be impossible. NTT, Japan's largest telecommunications carrier, is the company behind the telephone. Working with local telecommunications companies around the world, NTT can create a one-stop, total communications service, from planning to infrastructure — then go on to provide such additional support as

maintenance, technical assistance, training, and education. NTT's optical fiber and cable business is at the forefront of multimedia development, so systems keep getting more powerful, more convenient, and more essential. And with a focus on R&D — with over 3000 patent applications each year — NTT will be creating telecommunications systems for generations to come. Building a better world. Together with NTT.



THE MEANS OF COMMUNICATION

TOKYO 81 (3) 5359-5111, BANGKOK 66 (2) 236-0444, BEIJING 86 (10) 501-3201, GENEVA 41 (22) 796-3840, JAKARTA 62 (21) 331543, KUALA LUMPUR 60 (3) 238-4077, SHANGHAI 86 (21) 374-8795, SINGAPORE 65 293-3400, LONDON NTT Europe Limited 44 (171) 256-7151, PARIS NTT France S.A. 33 (1) 4076-0680, DUSSELDORF NTT Deutschland GmbH 49 (21) 164700, NTT America, Inc. NY 1 (212) 661-0610, MOUNTAIN VIEW 1 (415) 940-1414, LA 1 (310) 516-2111, RIO DE JANEIRO NTT do Brasil Ltda. 55 (21) 552-6697

NEWS: UK

Airports report passenger numbers up 5.8%

By Michael Skapinker,
Aerospace Correspondent

BAA, the UK's largest airport operator, yesterday announced that passenger numbers rose by 5.8 per cent in 1995, in spite of the first full year of competition from the Channel tunnel and the impact of strikes in France.

BAA said its seven airports handled 91.8m passengers last year, boosted by a 9.1 per cent increase in flights across the north Atlantic and an 11 per cent rise in other long haul routes.

But European scheduled services

also managed a 3.3 per cent increase in spite of competition from the Eurostar cross-Channel rail service.

Eurostar carried 3m passengers last year and expects to carry 5m this year. This is well below the level forecast during construction of the tunnel. Sir Alastair Morton, co-chairman of Eurotunnel, said this month said that one of the problems had been the privatisation of British Rail, which had distracted managers from the promotion of Channel tunnel services.

BAA - which owns Heathrow, Gatwick, Stansted, Glasgow, Edinburgh, Aberdeen and Southampton airports - said domestic air traffic grew by 8

per cent, assisted by the launch of new low fare services. The only fall in traffic occurred in the European air charter market, where numbers were down 0.1 per cent, reflecting difficulties in the package holiday business.

Passenger numbers at London's Heathrow, Europe's busiest airport, rose 5.3 per cent to 54.1m. BAA's figures indicate that passengers travelled to and from the airport in increasingly large aircraft. Aircraft movements at Heathrow increased by only 2.3 per cent to 418,811.

BAA said aircraft seat occupancy was also higher than in 1994. The average number of passengers on

each aircraft rose 3 per cent to 130 last year.

BAA is seeking planning permission to build a fifth terminal at Heathrow, which would increase annual passenger numbers at the airport to 80m. A public inquiry into the proposed terminal began in May last year. Local authorities and environmental campaigners are opposing the plans.

Campaigners against the fifth terminal say the government should insist that BAA makes greater use of Stansted airport in Essex rather than expanding Heathrow. BAA says Stansted does not have enough interna-

tional connections to attract transit passengers, who make up about a third of Heathrow's customers.

Passenger numbers at Stansted did, however, rise by 19.4 per cent to 3.9m last year. BAA has asked the government for permission to lift the annual ceiling on aircraft movements at Stansted from 78,000 to 150,000.

This would allow the airport to handle 15m passengers a year. Aircraft movements at the airport last year rose 14.6 per cent to 66,069.

Edinburgh airport saw passenger numbers rise 9.3 per cent to 3.3m, largely at the expense of Glasgow, which fell 0.6 per cent to 5.4m.

UK NEWS DIGEST

Lloyd's Names hail legal ruling

The High Court in London indicated yesterday that more than 1,600 members of Lloyd's of London should get about £175m (£299.5m) in damages following an earlier ruling that they were victims of incompetent underwriting.

Jubilant leaders of the Feltrim Names' Association, which launched the claim against 54 professional Lloyd's agencies, claimed the level of the award vindicated the court action and "could not have been more satisfactory".

In contrast, lawyers for the agencies' insurers - from whose funds most of the damages will be paid - said that the Names, would have got more, between £220-£240m, by accepting an out-of-court settlement offered by Lloyd's in 1994.

The High Court ruled in March 1995 that the Names, individuals whose assets traditionally support the market, were entitled to damages after losing more than £500m. Yesterday Mr Justice Longmore indicated the mechanism which would set the level of damages. He ruled that the Lloyd's agencies should pay costs. *Jim Kelly, Accountancy Correspondent*

Ferry evacuation delay concern

Serious delays in evacuating passengers during a mock emergency on a ferry at Dover last weekend were the result of volunteers behaving "over cautiously", Sir George Young, the transport secretary, said yesterday.

The evacuation of the 845 passengers and crew from the Skena Invicta took 65 minutes - more than twice as long as the Commons transport select committee's recommended time of 30 minutes. Responding to criticism from a Labour MP, Sir George said volunteers were urged to be over-cautious during the exercise. The exercise was designed to test the effectiveness of the Marine Escape System, in which passengers are evacuated into lifeboats via inflatable chutes, one method accepted by the panel of safety experts set up in the wake of the Estonia ferry disaster in 1994. *George Parker*

Modernisation for steel plant

British Steel is to invest £70m (\$107.8m) in modernising its Teesside and Scunthorpe works in a move which will end the mass-production of steel by casting ingots - a process which dates back to the Industrial Revolution.

The Scunthorpe programme, designed to raise quality and cut production costs, will replace ingot casting by a new continuous caster, a machine which produces steel in continuous lengths ready for rolling into bars, beams and other products. British Steel, which announced the investment programme yesterday, plans to spend \$53.5m over the next 18 months on the continuous caster and a further £16.5m at Teesside on modernising its universal beam mill. *Stefan Wagstyl, Industrial Editor*

Engineering findings rejected

UK precision engineering companies have rejected claims by a UK think-tank, that US precision engineering companies achieve much higher productivity levels than they do.

The report, published yesterday by the UK-based National Institute of Economic and Social Research, said US companies in three selected areas of precision engineering - had productivity up to two-thirds higher than their UK counterparts. But Mr Martyn Thomas, the managing director of the Sulzer, the engineering group, said the company's UK operations compared favourably with those in the US in terms of output per employee, and claimed that UK companies also performed equally well on other measures of productivity which included added value and delivery lead times. *Lisa Wood*

Welsh speakers divided on language

People in Wales strongly support the Welsh language and 57 per cent want it to be more widely used, according to an opinion poll published yesterday, *Roland Adurbam writes*.

But more than a third believe the language is dying or is already dead.

Three-quarters of those questioned consider the language to be an asset, and believe that in Wales it should have equal status with English.

Eighty-three per cent think all public bodies in Wales should be able to deal with people in both Welsh and English and nearly half say the private sector does not make enough use of the language.

The survey of public attitudes to the Welsh language finds what is described as "national optimism and local pessimism," with 53 per cent saying the language has a future across Wales, but only 41 per cent that it has a future where they themselves live.

The poll was carried out by NOP and funded by the Welsh Language Board and S4C, the Welsh television channel.

Of 815 people interviewed across Wales, it found 18 per cent were fluent speakers and another 12 per cent could speak Welsh quite well or speak some sentences.

Ukrainian tall ship stopped in its tracks

A captain and his crew are still waiting to hear their fate



In limbo: Tovarisch captain Oleg Vandenko says: "Every day my crew are coming to me saying, 'Captain, what is our future?'"

On the tall ship Tovarisch, a little piece of Ukrainian territory moored on the River Tyne, Captain Oleg Vandenko and his crew are desperate for 1996 to bring a solution to their plight.

Marooned without wages in North Shields, the captain and his nine crew members are surviving on local people's considerable goodwill while they await a decision from the Ukrainian ministry of education on the fate of their ship, an imposing and graceful 63-year-old vessel in urgent need of fundamental repair.

The Tovarisch, attached to Ukraine's Kherson merchant marine college has in recent years been used to train merchant seamen while also selling training places internationally to young people who learn how to sail.

The ship arrived in the Tyne last May after a 6,000-mile voyage from Kherson to undergo two months of repairs financed by a local charitable appeal and support from Tyneside companies.

The repairs were expected to cost £500,000 (\$770,000). But once the Tovarisch was in dry dock - just days before her maritime inspection certificate expired - ship repairers A & P Tyne discovered the cost of repairs to the 364 ft long vessel could exceed £2m.

Since then the Tovarisch, now deemed unseaworthy unless towed, has been tied up free of charge at Albert Edward Dock at North Shields, a defunct coal harbour which once imported timber from the Ukraine.

With help from ferry and airline companies and the Newcastle-based Tovarisch Support Group, most of the original 46 crew have returned to the Ukraine.

But for the 10 still on board, including six now away from home for nine months, the protracted uncertainty is deeply worrying.

Last month the money Captain Vandenko received from

the Ukraine only barely covered the cost of maintaining the ship in its present state; since November he and his crew have been without wages to feed themselves or send money home to their struggling families.

"It's very difficult for me as captain, it's a no-good situation, and for my crew also," he says. "Every day my crew are coming to me saying: 'Captain, what is our future?'"

Captain Vandenko, who joined the Tovarisch in 1955 and became her captain in 1968, says: "My ship is a very old lady, she needs a big repair to her hull." He adds: "This isn't my ship, it's my life."

The Tovarisch's situation is not hopeless. The Teesside Development Corporation - this year developing a National Tall Ships Centre at the disused Middlesbrough Dock - has made the Ukrainian government a proposal to finance some £400,000 of repairs and to help in fundraising for the rest, in exchange for using her as an accommodation vessel and a flagship at the Middlesbrough centre for two years.

The corporation has yet to receive a response. Mr Bob Wellburn, the chairman of the Tovarisch Support Group, thinks this may mean that the Ukrainian government is weighing the corporation's

scheme against a proposal from a German-Ukrainian youth foundation and, possibly, a plan by German investors to buy her for use as a luxury Caribbean cruiser.

Back at the Tovarisch, crew members continue essential maintenance, welcome their many well-wishers and tinker with a Lada acquired on Tyne-side by Mr Oleg Babitch, the bosun.

And every so often, Captain Vandenko telephones Kherson in the hope of a government decision. "I ring the deputy manager and he says: 'Captain, there's no news.'"

Chris Tighe

ASIA IS OUR WORLD



HONG KONG • TOKYO • BANGKOK • BEIJING • BOMBAY • COLOMBO • JAKARTA • KARACHI •
KUALA LUMPUR • MANILA • MELBOURNE • OSAKA • SEOUL • SHANGHAI • SHENZHEN •
SINGAPORE • SYDNEY • TAIPEI • WELLINGTON • AUCKLAND

Jardine Fleming
The Leading Edge in Asia-Pacific

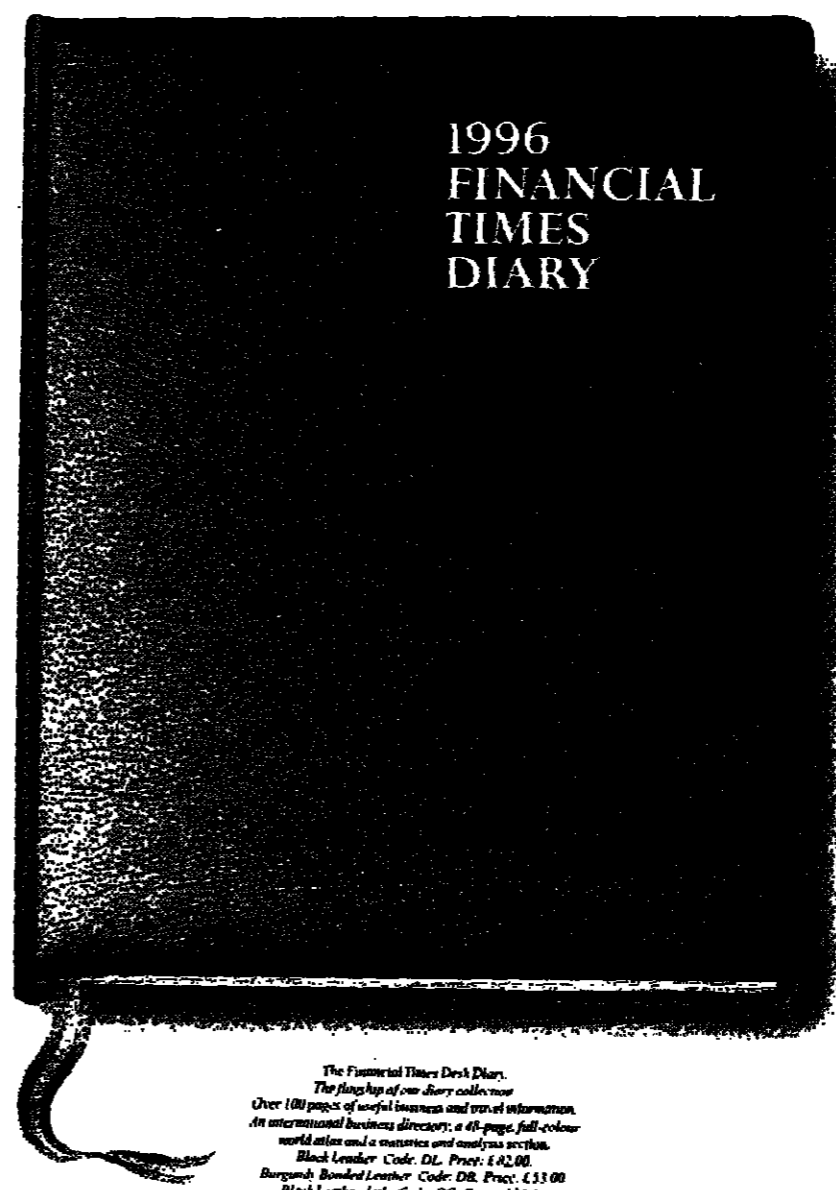
Investment Management • Securities Broking • Corporate Finance & Capital Markets • Banking

For professional investors only.

Approved by Robert Fleming Co. Ltd., regulated by the SFA.

US investors should contact Robert Fleming Inc., NASD member. Tel (212) 508 3841 Fax (212) 508 3669

NOW YOU'RE REALLY READY FOR BUSINESS.



The Financial Times Desk Diary.
The flagship of our diary collection.
Over 100 pages of useful business and travel information.
An international business directory, a 48-page, full-colour
world atlas and a concise and analysis section.
Black Leather. Code: DL. Price: £42.00
Burgundy Bonded Leather. Code: DB. Price: £33.00
Black Leathercloth. Code: DC. Price: £32.00

By reading the Financial Times you are already one step ahead of the competition. Keep it that way by being up-to-date and organised with the help of a Financial Times diary or accessory. We offer a complete range of desktop and pocket models, including our popular Financial Times Desk Diary shown above. Whichever diary or accessory best suits your needs and tastes, they all present essential information with the same quality you've come to expect from the Financial Times.

To order your 1996 Financial Times Desk Diary, or for more information about the complete range, call the number below. You can also order by calling our Credit Card Hot Line: +44 1209 61 28 20.

CALL: +44 171 873 39 16

Order three or more and receive a
Master (DB) or American Express (DL)
or a direct FT Leather Credit Card
Case on the Financial Times for two weeks free.



FINANCIAL TIMES

هكنا من الأحم

TRUST ME, I'M A CHIEF EXECUTIVE.

A company's most valuable asset doesn't show up in the balance sheet.

It doesn't punch a time-clock or qualify for stock options. It isn't a factory, a process, or even a brand name.

It's trust – the loyalty and commitment of customers, workers, suppliers, regulators, the public at large.

Companies that are trusted can count on concrete benefits. For example, a better chance of setting your own prices, without always having to play follow-my-leader with the competition.

The opportunity of getting your point of view across in contentious public debates, without being drowned out by lobbyists or pressure groups.

The ability to make changes – to what you do and how you do it – with the whole-hearted co-operation of workers and suppliers.

The chance to influence governments of any political persuasion, because they know you've got public credibility to draw on.

And if, heaven forbid, you're caught up in some serious problem, trust buys you the time and opportunity to set it right, without causing the company long-term damage.

Of course, trust isn't something you create overnight. It takes ethical, dependable behaviour over many years. High standards of service, free of pointless penny-pinching or a culture of mindless conformity.

Open, equitable relationships inside the company and with business partners. Proper rewards for shareholders; prosperity for employees and suppliers. A balance

between short-term returns and long-term investment.

Still, many managers can claim to be achieving just that balancing act without receiving their reward in terms of trust. So how *do* you build up trust in a world less and less disposed to grant it?

Trusted companies have one characteristic in common: they communicate. They let people know what they're doing and why they're doing it. Their actions are consistent, ethical and open; and they make sure their communications are too.

They reinforce the company message, not just the selling points of their individual brands. And they remember that there are suppliers as well as customers, regulators as well as employees, shareholders as well as politicians.

For trust to work, all these constituencies must feel their concerns are addressed directly and honestly. A successful communications approach is one which reaches all of them.

That's where targeted corporate advertising comes into its own. Words are no substitute for behaviour that inspires trust; but they are a powerful means of reinforcing that trust, and evoking it in a wider audience.

This series of FT advertisements is intended as a contribution to the debate on top-level management priorities as we approach the 21st century. If you have any comments on the questions this series raises, or you'd like to talk about the issues of communicating the corporate message, either write to John Makinson, Managing Director, Financial Times, at 1 Southwark Bridge, London SE1 9HL or call him on +44 171-873 3233. Fax: +44 171-873 3937. E-mail: John.Makinson@FT.com.



**Financial Times.
World Business Newspaper.**

This is the second of a series. Tomorrow: shareholder value.

INTERNATIONAL PEOPLE

End of an era at Hang Seng Bank



Sir Quo-Wei Lee (left), one of the grand old men of Hong Kong banking, is stepping down as executive chairman of Hang Seng Bank...

His retirement marks the end of an era for a bank which, in an industry not known for its flamboyance, stands out as especially cautious and conservative...

ited with helping stabilise the banking sector in 1963. Since then, Hang Seng has gone from strength to strength, and today employs 7,900 staff in its 138 local branches and is expanding into China.

Champagne supremo

LVMH, the French champagne and luxury goods group, has turned to Pernod-Ricard, a rival French drinks group, to find a new chief executive...

The changes are part of an effort to reinforce the structure of Moët Hennessy, which groups the Hennessy, Moët Chandon, Veuve Clicquot, Pommery, Hinc, Mercier, Ruinaut and other brands.

Yves Bénaud remains vice president, champagne, and will assist Letzelter in developing synergies among the group's champagne houses.

Low key Prague lawyer

A change of style is on the way at the Prague office of the US law firm White & Case, where Jan Matejcek, 41, the new senior partner, promises to be a more low-key presence...

For starters, he has eschewed the large office space occupied in the firm's building on Old Town Square in favour of something more modest.

Merck's marketing man Donald Holdsworth has been appointed head of marketing at Merck, the largest US drugs company.

Japan fund manager

Ed Merner, 53, one of the best known foreign fund managers in Tokyo, is joining Atlantis Investment Management, a small investment boutique...

Mermer, a New Yorker by birth, is quitting because he wants to work in a smaller and more relaxed organisation with little red tape.

Cummings' global role

Peter Cummings has been made chief commercial officer of ICO Global Communications, formerly Inmarsat F, one of the consortia racing to establish the world's first global hand held satellite phone service.

ON THE MOVE

Frank Reed has been named non-executive chairman of SPRINT CELLULAR and Dennis Foster the unit's president and chief executive...

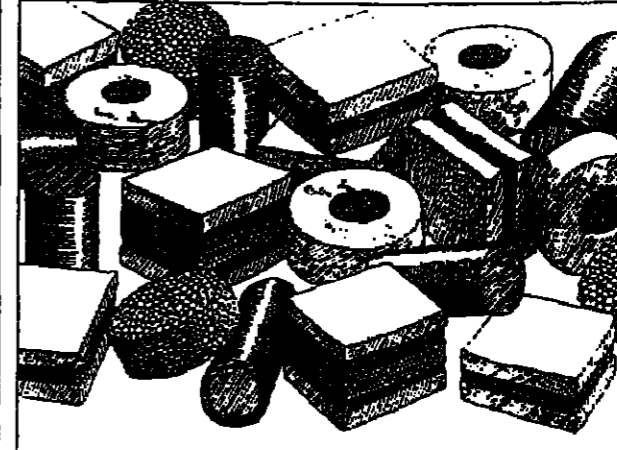
Bank of India subsidiary. Li Ka-shing and Tung Chee-hwa have been appointed as honorary senior advisors to the CHINA OCEAN SHIPPING CO (Cosco).

Hans-Peter Igner, 48, joins the executive board of URIDE, where he will be in charge of the commercial divisions.

Rolf Claesson has taken over management of BAYER's diagnostics division in Tarrytown, USA, replacing Hans Lauterbach who has retired.

Paul Jacobson becomes managing director and head of North American fixed income trading at DEUTSCHE MORGAN GRENPELL, expanding the role previously filled by Mead Briggs.

James What becomes interim president of Jiffy Lube International.



BUSINESS INFORMATION

In the age of information, the hard thing is to find the right sort: key company information that's relevant and to the point.



SORTED

FT McCarthy is your vital source. Our network can provide comprehensive information on the exact companies and sectors that interest you.

Form for requesting FT McCarthy information, including fields for Name, Company, Address, Country, and Telephone.

BUSINESSES FOR SALE

SWANSON & GUNN LIMITED (In Receivership). The Receivers, Roger Powdrill and D. Campbell Griffith, offer for sale the business and assets of Swanson & Gunn Limited.

BELGIUM - Antwerp FOR SALE. Agents/Distributors of industrial equipment in lucrative and expanding niche markets.

Humberts Leisure. 1985 turnover in excess of £1m (net of VAT). Strong food and beverage business.

BUDGOTEL LTD in Receivership. The business and assets of the above company are offered for sale.

REMBRANDT FURNISHINGS LIMITED IN ADMINISTRATIVE RECEIVERSHIP. The Joint Administrative Receivers, R E C Cook and N A Hancock offer for sale the business and assets of the above company.

THE PROPERTY ASSETS OF LAKES & FELS LIMITED. In Administrative Receivership. Billingham Synthonia Recreation Club, Billingham.

Coopers & Lybrand DEPARTMENT STORE. The Joint Administrative Receivers offer for sale the business and trading assets of this long established department store.

Specialist Location Catering Business. Strongly cash generating and profitable. A successful and growing niche business offering a fleet of mobile catering units.

BUSINESS FOR SALE. MANUFACTURER OF THERMOSTATS AND PRESSURE SENSITIVE CONTROLS. Well established manufacturer of control products with the following key features:

SPORTS BOAT MANUFACTURER. The company is a leading European supplier of quality sports boats ranging from 11 to 20 feet in length.

On behalf of A.D. Rodger Esq. and D.J. Newell Esq. Joint L.P.A. receivers FOR SALE. PRINCE OF WALES APARTMENTS Scarborough. 0113 292 5500.

FOR SALE. U.S.A. - HOUSTON/DALLAS/FT. WORTH. 20 year old company, owner not in good health and past retirement age seeks to sell company.

1995 European Mergers & Acquisitions

July 1995
Banco Bilbao Vizcaya, S.A.
has acquired a controlling stake in
Grupo Financiero Probrusa, S.A. de C.V.

December 1995
Barclay Bank, S.A.
a subsidiary of
Barclays Bank PLC
has sold 39 bank branches in Spain to
Banco del Comercio, S.A.
a subsidiary of
Banco Bilbao Vizcaya, S.A.

December 1995
The Kingdom of Belgium (IBPT/BIFT)
has sold its second
GSM License
to
Mobistar

August 1995
The remaining 29.2% of the common stock of
Club Med, Inc.,
held by the public, has been acquired by
Club Méditerranée S.A.

March 1995
CPC International
has acquired
Générale Condimentaire S.A.
and
France Assaisonnements S.A.
and
Neodel Ltd
(subsidiaries of Endiana Beghin Say)

July 1995
Creditanstalt, Bankverein
has sold
Banca C. Steinhauslin & C. S.p.A.
to
Banca Agricola Mantovana S.c.r.l.

December 1995
Credit Lyonnais, S.A.
has sold
Credit Lyonnais Argentina, S.A.
to
Inversiones Financieras S.A.
an affiliate of
The Luksic Group

October 1995
Delco Electronics Corporation
a subsidiary of
Hughes Electronics Corporation
through an affiliated company, has acquired 100% of the share capital of
FUBA Automotive GmbH
from
FUBA Hans Kolbe & Co.

June 1995
Donnelly Corporation
has acquired a majority interest in
HOHE GmbH & Co. KG

April 1995
Exor Group,
a company controlled by the IFI Group
has acquired
Constitution Re Corporation
from
Talgen Holding, Inc

June 1995
Grupo Ferrovial, S.A.
has acquired
Agromán, Empresa Constructora, S.A.
from
Corporación Industrial y Financiera de Banesto, S.A.

Pending
The Government of the Hellenic Republic
has agreed to sell a 45% interest in
Athens International Airport S.A.
to a consortium led by
Hochtief A.G.

May 1995
Istituto Bancario San Paolo di Torino S.p.A.
has acquired
Banca Nazionale delle Comunicazioni S.p.A.

October 1995
Keystone Carbon Company
has been sold to
Bowthorpe PLC

March 1995
Pearson Plc
has acquired
Grundy Worldwide Limited

June 1995
Rank Organisation Plc
has sold the
Royal Garden Hotel
to
Goodwood Park Hotel Limited

April 1995
RILP S.r.l.
(a majority-owned subsidiary of the Riva Group)
has acquired
Iiva Laminati Piani S.p.A.
from
Istituto per la Ricostruzione Industriale (IRI) S.p.A.

October 1995
SBC CableComms (UK)
has merged with
TeleWest Communications plc

November 1995
Shell Petroleum Company Limited
has sold 100% of its indirect and Direct Shareholdings in
Hocol S.A.
and
Homcol Inc.
to
Nimir Petroleum Company

December 1995
Stet International
has purchased 50% of
Empresa Nacional de Telecomunicaciones of Bolivia

March 1995
Treuhandanstalt
and
German Federal Ministry of Finance
have privatised
Deutsche Kreditbank A.G.
through the sale of 100% of the shares to
Bayerische Landesbank Girozentrale

Salomon Brothers

INTERNATIONAL COMPANIES AND FINANCE

Citic Industrial Bank registers 48% profit gain

By Tony Walker in Beijing

Citic Industrial Bank has reported a 48 per cent increase in profits for 1995, to Yn1bn (\$123m) from Yn650m the previous year. The bank is controlled by the state-owned China International Trust and Investment Corporation...

Thai shippers find state rules tough

Thai shippers may be fast-growing, profitable companies, but all is not well within the industry.

The shippers have to contend with onerous regulations and the lack of a competitive tax policy. These burdens have forced the second largest shipper, Regional Container Lines, to reflag its vessels in Singapore...

One line has reflagged its vessels in Singapore and others may follow suit, reports Ted Bardacke

Table: Thailand's leading shipping companies. Columns: Shipper, 1994 sales (\$2 m), Net profit (\$2 m), 1995 sales (\$2 m), Net profit (\$2 m). Rows include Precious Shipping Lines, Regional Container Lines, United Line, Thoresen Thai Agencies, Jutha Maritime.

World war maritime law drawn-up before Thailand had a commercial shipping fleet. Chief among the obstacles is a regulation requiring a Thai ship to be majority-owned by Thai nationals or commercial entities...

Thoresen's Mr Chandram claims his company still has more than B1600m (\$23.7m) in cash left over from about B750m it raised from a recent public offering. The money will help to buy more ships, with an eye on capturing some of the 10 per cent annual growth in trade Thailand has averaged in recent years...

cargo liners - to larger ships and companies calling at Singapore and other large ports in the region.

Regional moved its ships to Singapore when its tax privileges in Thailand expired and it became too difficult to find qualified labour to fulfil the requirement that 75 per cent of the crew on Thai ships be Thai. Precious, with its new ships and rapid growth, is threatening to do the same.

"Our focus will shift to Singapore or Malaysia if things don't change in the next two years," says Mr Hashim.

The Thai government is considering measures to promote the shipping industry. These include tax exemptions for crew income, earnings from selling old ships and money set aside for reinvestment; a special shipping fund to offer low interest loans for buying new ships; and operating shipyards and a new ship registration system...

But implementation of these incentives is far from certain, Mr Chaiyos says. Thai politicians, he points out, often do not understand why shipping must be granted privileges that even the country's impoverished farmers do not receive.

ASIA-PACIFIC DIGEST

Strong demand for BankWest offering

Heavy public demand for shares in BankWest, the Perth-based regional bank, is likely to lead to the A\$47.7m (US\$33.6m) offer being closed this week - well ahead of the February 9 deadline.

A 49 per cent interest in the bank is being offered to public investors by Bank of Scotland, which acquired BankWest from the Western Australia state government for A\$900m last year. Bank of Scotland agreed to sell down its 100 per cent holding to the 49 per cent level through a stock market flotation as part of that purchase agreement.

The offer for sale opened on January 8, with the 213.5m shares being offered at A\$2.05 each, or A\$47.7m in total. If the offer is oversubscribed, the seller has said that applicants will be allocated at least 1,000 shares, and that priority will be given to bank customers, provided they have lodged an application for preferential treatment. It has also said about 70 per cent of the shares available will go to WA-based residents and institutions.

Fairfax shake-out continues

The shake-out of senior executives at John Fairfax, the Australian newspaper publisher, continued yesterday with news that Mr Stuart Simson had resigned as managing director of its David Syme subsidiary, which publishes 'The Age' newspaper in Melbourne. The resignation was said to be "for personal reasons".

Since Mr Bob Mansfield joined as the group's new managing director late last year, a number of senior staff have departed, including Mr Michael Hoy, deputy chief executive, and Mr Doug Halley, Fairfax's former finance director. Analysts have viewed the departures as a reflection of Mr Mansfield's different operating style, and of likely organisational changes within the group.

Thai debut for TAC shares

Shares of Total Access Communications, a Thai mobile telephone network operator, will begin trading today on Thailand's new over-the-counter stock market following the transfer of about 6m TAC shares from Singapore, where the stock was initially listed late last year.

The price of TAC shares in Singapore have surged by more than 20 per cent in the past several weeks in anticipation of the over-the-counter listing, which will give Thai retail investors, who face restrictions on investing overseas, access to the company.

Goldmining stake placed

Leonard Green & Partners, a US-based investment partnership, has placed its 44.6 per cent stake in Australian Resources, the goldmining group with production assets mainly in Western Australia and Queensland, for A\$140m. The 100.2m shares were sold to a mixture of domestic and overseas institutions at A\$1.40 a share.

BHP near Magma deal

Broken Hill Proprietary, Australia's largest resources group, said it expected to complete its A\$3.2bn takeover of Magma Copper of the US this week. The deal, backed by Magma, will make BHP the world's second largest copper producer.

BHP said that, through its tender offer for Magma stock, it had acquired 97 per cent of its target's shares. Last week, BHP extended the offer timetable because of the recent snow storms on the US east coast, to give shareholders extra time to submit acceptances.

Finance One in talks to buy Thai bank stake

By Ted Bardacke in Bangkok

Mr Pin Chakkaphak, who controls Thailand's largest non-bank financial empire, is again looking to acquire a commercial bank. His flagship company Finance One said yesterday it was in talks with Thai Danu Bank about taking an equity stake. Trading in shares of both Finance One and Thai Danu Bank was suspended yesterday pending the outcome of what were described as "friendly" discussions. Results of those discussions are expected on January 18, a Finance One spokesman said.

but analysts believed Mr Pin would not be negotiating anything less than a stake that would give him management control. Companies controlled by Mr Pin already own about 25 per cent of Bank of Asia but despite several hostile attempts, he has been unable to secure a controlling interest.

Having built Finance One into Thailand's largest finance company in terms of assets, Mr Pin has been eager to buy a bank to add to his stable of financial institutions so that he may offer universal financial services and join the elite club of protected Thai banks. He has been critical of the Thai government's plans to grant five new domestic banking licences, saying rules for the new banks are too strict.

Pacific Dunlop sells last big food unit

By Nikki Tait in Sydney

Pacific Dunlop, the Melbourne-based conglomerate, yesterday announced the sale of its remaining large food division unit, Pasta House, to Pillsbury, the US food giant and a subsidiary of British's Grand Metropolitan. The business will be sold for A\$100m (US\$74.5m) with a further payment possible, depending on the Pasta House's earnings in the next three years.

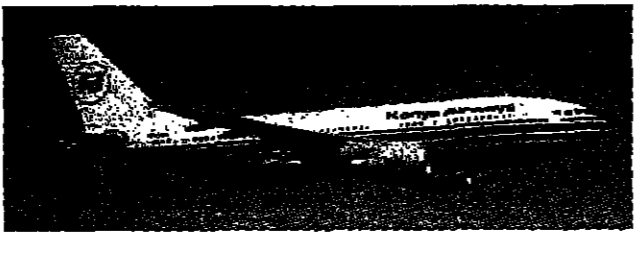
The sale of the Pasta House business effectively completes the disposal of Pacific Dunlop's food division, and means that the Melbourne company has raised around A\$1.2bn in the process, a figure that goes well beyond some analysts' initial estimates.

The main buyers have been Switzerland's Nestlé, which acquired the Peters Ice Cream and Yoplait businesses for A\$570m, and J.R. Simplot of the US, which bought the Edgell-Birds Eye and Herbert Adams operations for A\$468m. Socomin Brands was sold to Manasseh, a Sydney-based gourmet foods distributor.

Kenya airline given Dutch courage

KLM's stake is a vote of confidence for reshaped African carrier

The decision by KLM, the Dutch national carrier, to acquire a 26 per cent stake in Kenya Airways for \$26m may yet help the African carrier live up to its slogan, "The Pride of Africa".



The deal will also see KLM provide one-off technical assistance valued at \$3m to help Kenya Airways upgrade services such as cabin facilities and streamline check-in procedures.

The deal concludes the first phase of the privatisation of the sub-Saharan African flag carrier. It is also a vote of confidence in a restructuring plan that has turned Kenya Airways into an attractive investment after years of losses.

The airline was formed by the Kenya government in 1977, after East African Airways was grounded following the collapse of its owners, the East African Community, a common market between Kenya, Tanzania and Uganda. The new carrier took on many of the staff and assets of East African Airways.

region out of Kenya. Instead, the airline built up a reputation for poor reliability and for flying unprofitable routes which contributed to losses which hit \$50m in 1992.

Yielding to pressure, particularly from international donors, the government appointed Mr Philip Ndegwa, a former governor of the Kenyan central bank as chairman of the board in 1991 and gave him a mandate to restructure and privatise the airline.

It appointed Speedwing Consulting, an airline consultancy owned by British Airways, to help with the transition and Mr Brian Davies, a former general manager at British Airways, was appointed managing director in 1992.

Losses were reduced to \$30m in 1993 and in 1994 the airline recorded its first profit, \$7m, which rose to \$17m last year. In 1994, the government assumed responsibility for all

the airline's external debt arrears of about \$22m and converted \$38m owed to it into equity.

This reduced long-term debt to \$49m and net worth increased to \$32m. Once the financial restructuring had been set in train the government decided to sell a stake to an outside investor ahead of full privatisation.

Invitations to take a 20 per cent stake were sent out to the world's leading airlines. The possibility of an investor taking an increased holding was aided by measures in the country's budget last June which lifted the ceiling on foreign ownership of locally-listed companies to 40 per cent.

Co-operation between the two carriers is to start with an adjustment of their schedules and code sharing to enable passengers to connect easily from

one carrier to another between the US, Europe and Africa. The African airline, which has a fleet of Airbus, Boeing and Fokker aircraft, is hoping the new partnership will help in upgrading its fleet. "We would look to using KLM's purchasing power to help when buying new aircraft," said a Kenyan official.

But the prospect of Nairobi airport becoming an international hub played a big part. Kenyan authorities hope KLM will help them develop Nairobi as a hub for international connections.

In the next phase of the privatisation expected to start in March, about 34 per cent of Kenya Airways shares will be sold to the public and institutions through the Nairobi stock exchange.

It will be the biggest flotation on the bourse. About 14 per cent is likely to go to other overseas investors, particularly the growing number of African investment funds that have shown a keen interest in the issue.

The government said it wanted to retain 23 per cent of the airline with 8 per cent set aside for an employee share ownership scheme.

Joel Kibazo

We insure insurers - with growing success.

Advertisement for Hannover Re Group. Text includes: Worldwide competence allows us to grow. Worldwide marketing makes us successful. In the 1994 business year, the HANNOVER Re achieved a gross premium income exceeding DM 3.5 billion (without subsidiaries) and the best underwriting result since its foundation. Premium writings are expected to rise as the demand for security continues to grow worldwide. More than 1,700 insurance companies in over 100 countries rely upon our strengths to manage their risk. To provide our clients with fast and efficient service we have a global network of subsidiaries and representative offices in all major markets. Our shares are traded daily on the Frankfurt and Hannover Stock Exchanges. AA+ Rating For HANNOVER RE. Balanced business philosophy, improved operating performance as well as strong capitalisation and reserve strength: the deciding factors for Standard & Poor's to assign award HANNOVER Re a claims paying ability rating of AA+.

Advertisement for North American Life Assurance Company. Text includes: U.S. \$100,000,000 8 1/4 per cent. Subordinated Guaranteed Notes due 2003. Notice is hereby given that North American Life Assurance Company, a Canadian mutual life insurance company, amalgamated with The Manufacturers Life Insurance Company, a Canadian mutual life insurance company, on January 1, 1996. As a result of the amalgamation, The Manufacturers Life Insurance Company will assume all of the obligations of North American Life Assurance Company under its outstanding 8 1/4 per cent Subordinated Guaranteed Notes due 2003 (the "Notes").

Advertisement for National Westminster Bank. Text includes: U.S. \$500,000,000. National Westminster Bank. Primary Capital FRNs (SERIES "A"). In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from January 16, 1996 to July 16, 1996 the Notes will carry an interest rate of 5.6875% per annum. The interest payable on the relevant interest payment date, July 18, 1996 against Coupon No. 22 will be U.S. \$2,675.36 and U.S. \$287.53 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

Advertisement for Hongkong Bank. Text includes: U.S. \$400,000,000. PRIMARY CAPITAL UNDATED FLOATING RATE NOTES (ZERO COUPON). Notice is hereby given that the Rate of Interest has been fixed at 5.75% and that the interest payable on the relevant interest payment date April 16, 1996, in respect of US\$5,000 nominal of the Notes will be US\$72.87 and in respect of US\$100,000 nominal of the Notes will be US\$1,452.47.

Advertisement for Offshore Companies. Text includes: Established in 1973 OCHA has 20 offices world wide. 750 ready-made companies available. For 100 page FREE color brochure contact: Richard Cook, Inc. Tel: +44 171 285 9096 Fax: +44 171 495 3917

COMMODITIES AND AGRICULTURE

EU farm incomes 'reach 20-year high'

By Alison Maitland

Farmers in the European Union are enjoying their highest incomes for 20 years as they continue to benefit from reforms of the Common Agricultural Policy...

1994, rising 26 per cent as subsidies shot up by 150 per cent when the country joined the EU. The UK, where incomes rose 16.6 per cent, benefited from an increase in agricultural prices...

were up 10.2 per cent in real terms, reflecting higher compensation and the large payments made to Austria, Finland and Sweden on joining the EU last year. An increase in market prices had also lifted incomes...

Other factors supporting incomes were a modest increase in output last year by livestock and arable farmers - the set-aside rate fell last year - and a decline in the agricultural labour force of about 2 per cent.

Six countries - Belgium, Finland, Spain, Portugal, the Netherlands and Greece - recorded falls last year. The declines of 9.8 per cent in Belgium and 2 per cent in the Netherlands were mainly due to lower prices for vegetables, potatoes and cattle.

Oil rig operators thrive on technology and low taxes

By Robert Corzine

Technological advances and lower taxes should continue to underpin rising offshore drilling activity even if oil prices stay stable, according to Global Marine, the Houston Texas-based drilling contractor. The company yesterday said lower costs associated with new technology and tax incentives offered by governments helped to make 1995 the best year for offshore rig operators since the early 1980s.

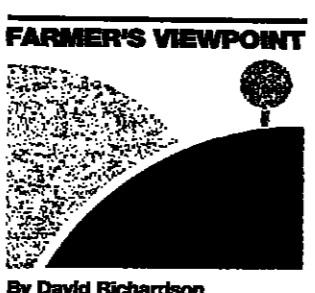
The improving economics of the industry meant that "at the end of last year there were only 50 surplus drilling rigs worldwide", he said. That compares with a 350 idle rigs in 1985. Day rates had risen substantially, the company said. The day rates for two of its semi-submersible rigs operating in the North Sea had jumped within months from \$30,000 a day to \$75,000-\$80,000 a day.

a fundamental change in the relationship between natural gas prices and rig demand in the US Gulf of Mexico, where "just-in-time" delivery concepts took hold in the offshore industry. In the past US gas prices would have determined the number of rigs operating in the area, he said. But oil companies were now applying measures to minimise their offshore reserves. The result is that reserve to production ratios have halved to around five years, with annual gas production running at 15-20 per cent of the total proven reserves in the US Gulf of Mexico.

A study in agricultural semantics

Terms like surplus, shortage and reserve seem to mean different things to the EU and the US

When does a strategic reserve become a surplus? At what point does a surplus become an export opportunity? Conversely, when does a potential shortage become either an embarrassment or a desirable objective?



By David Richardson

surplus. When I questioned a senior EU official about this apparent anomaly a few weeks ago he replied that "the community [EU] would never again contemplate the possibility of storing vast mountains of surplus food"; and he believed that to play in maintaining that situation for the foreseeable future.

then take difficult restrictive measures on support and exports. In other words, his theme was one of continued central control with the additional proviso that production-based aids would increasingly give way to payments for environment-friendly farming methods.

ity to respond to world food needs and to supply food aid. Needless to say, the positive, expansive, message for American farmers was one that EU farmers, especially at the Oxford Conference, would have liked to have been intended for them. Instead, they had to contemplate the continuation of restrictions on production and negative policies in the face of increasing global demand for their produce.

Answers to these questions appear to depend on whether one is a politician who lives to the east or to the west of the Atlantic. In this age of instant information all read the same global data on supply and demand and all have access to demographic trends. That the interpretation varies according to location is, presumably, because of two main factors - significant difference in interpretation and/or the of the General Agreement on Tariffs and Trade settlement.

fall, putting global food security at risk, it will be necessary to increase output by about 4 per cent in 1996-97. Meanwhile, European Union intervention stocks have all but disappeared. Indeed, the European Commission recently imposed a tax on exports of grain in order to discourage sales to third countries and hold sufficient within the EU to feed livestock. The measure could be said to have succeeded and prices on European markets have dropped by 25 a tonne ex-farm since Christmas, having been above the world price for some weeks previously. But, uniquely in the world at present, 10 per cent of the EU's best cereal-growing land will still be set-aside from production this year to avoid the possibility of re-creating a

I was not at all surprised, therefore, at the cautious approach to agricultural policy and production presented by EU agriculture commissioner Franz Fischler at the Oxford Farming Conference this month. Indeed, he seemed to spend most of his time looking backwards with some pride to what he clearly believed was a successful reform of the CAP in 1992. He somewhat reluctantly conceded that further reform would be required "towards the end of the century", but added: "We should not wait for the surpluses to re-appear and

"We are", said Mr Moos, "moving away from a world surplus situation into an era of growing demand... we believe it is critical that farmers should not only be allowed, but encouraged, to respond to current market signals as reflected in high grain prices. The European Union has imposed an export tax on wheat [subsequently on barley as well] to satisfy domestic demand. We in the United States have no intention of doing so... We have the abil-

Indonesia extends PT Inco contract

By Manuela Saragosa in Jakarta

PT Inco, the Canadian nickel mining company's 58.7 per cent-owned Indonesian subsidiary, yesterday signed a 30-year extension to its work contract with the Indonesian government. The new contract commits the company to go ahead with an already-announced plan to increase production capacity at its Indonesian operations on the island of Sulawesi by 50 per cent to about 150m lb of nickel in matte a year.

deposits at Bahadopi and Pomala, both in Sulawesi. However, Mr Martin Robinson, vice president of finance at PT Inco, stressed that there is "no dollar commitment" to do so. "We're pretty confident [the deposits] are significant but it is too early to say if they are economically and technically feasible," he said. Inco's previous mining contract, agreed in 1968, was set to expire in 2008 but under the new contract Inco has agreed with the Indonesian government to have its mining rights extended until 2025 with provisions for a further extension. It also commits it to look into developing two other

The extended contract updates some of the tax breaks previously allowed by the Indonesian government, particularly those related to withholding tax. Inco said the 50 per cent increase in production capacity planned at the company's facilities in Soroako, Sulawesi, was expected to be completed in 1998 at a capital cost of US\$580m. The expansion, which will include the addition of a fourth smelting line and the construction of an additional hydroelectric facility, will be financed through a combination of debt and internally-generated funds.

More frosts hit Mexican coffee areas

Two nights of frost have damaged flowering for the 1996-97 coffee crop around Coatepec in Mexico's Veracruz state, an official with the Confederation of Mexican Coffee Growers said, yesterday, reports Reuters from Mexico City.

"Last night and the previous night, there were frosts in Coatepec," Mr Alfredo Moises Ceja, a member of the national executive committee of Mexico's top growers' association said. Freezing temperatures hit coffee zones in the states of Puebla and Veracruz last week,

but Coatepec, with coffee growing at around 1,200m, was not affected then. Coatepec is one of the principle growing zones of Veracruz, which competes with Puebla state as the number two growing state after Chiapas in the south.

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminium, Copper, Lead, Tin, Zinc), price change, high, low, and open prices.

Precious Metals continued

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

GRAINS AND OIL SEEDS

Table with columns for grain type (Wheat, Maize, Soybeans, Barley), price change, high, low, and open prices.

SOFTS

Table with columns for soft commodity type (Cocoa, Coffee), price change, high, low, and open prices.

MEAT AND LIVESTOCK

Table with columns for livestock type (Live cattle, Live hogs, Pork bellies), price change, high, low, and open prices.

ENERGY

Table with columns for energy type (Crude oil, Heating oil, Gasoline), price change, high, low, and open prices.

NATURAL GAS NYMEX

Table with columns for natural gas price change, high, low, and open prices.

POTATOES LCE

Table with columns for potato price change, high, low, and open prices.

FREIGHT (DIFFER) LCE

Table with columns for freight price change, high, low, and open prices.

INDEXES

Table with columns for index type (Retailers, CRB Futures), price change, high, low, and open prices.

PRECIOUS METALS

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

UNLEADED GASOLINE

Table with columns for gasoline price change, high, low, and open prices.

FUTURES DATA

Table with columns for futures type (Wheat, Corn, Soybeans), price change, high, low, and open prices.

JOTTER PAD advertisement featuring a crossword puzzle grid and promotional text for a seven-letter word for electrical savings.

CROSSWORD advertisement featuring a crossword puzzle grid and a list of clues for the puzzle.

CURRENCIES AND MONEY

MARKETS REPORT

Fear of German slowdown pushes D-Mark lower

By Graham Bowley

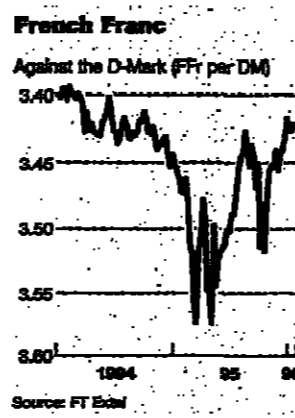
The D-Mark weakened on the foreign exchanges yesterday as the markets continued to adjust to growing expectations of a sharp slowdown in the German economy and of lower German interest rates.

European monetary union was again a focus of attention after Bundesbank officials appeared to cast doubt on an early introduction of the European single currency in all EU member states.

But currency movements were generally small amid quiet trading conditions due to holidays in the US and Japan.

There was further leeway for cuts in the discount rate. His remarks intensified expectations that the Bundesbank might move soon to ease monetary policy following data last week which suggested that the economy was slowing sharply.

Mr Nick Stamenkovic, economist at DEB International, said the data had "led to a significant improvement in expectations of lower interest rates."



But few analysts expect the Bundesbank to cut the discount rate at its council meeting on Thursday. Most analysts anticipate further cuts in the short-term repo rate first.

He said that although the D-Mark was overvalued it might not weaken if portfolio investment flows, which underpinned the currency last year, continued to pour into German assets, or if there were worries about the D-Mark.

Mr Hans Tietmeyer, the Bundesbank president, also added to nervousness yesterday that "in all probability" not all EU countries would take part in the start of the common currency. He said that

those countries that did not participate from the beginning might not be ready to take part for "a fairly long time".

Mr Hans Tietmeyer, the Bundesbank president, also added to nervousness yesterday that "in all probability" not all EU countries would take part in the start of the common currency. He said that

Table of Pound Spot Forward Against the Pound, showing closing mid-point, change on day, bid/offer spread, and various rates for different currencies.

Table of Dollar Spot Forward Against the Dollar, showing closing mid-point, change on day, bid/offer spread, and various rates for different currencies.

Table of Euro Currency Interest Rates, showing rates for various currencies and maturities.

WORLD INTEREST RATES

Table of Money Rates, showing interest rates for various currencies and maturities.

EURO CURRENCY INTEREST RATES

Table of Euro Currency Interest Rates, showing rates for various currencies and maturities.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

CROSS RATES AND DERIVATIVES

Table of Exchange Cross Rates, showing rates for various currencies.

EXCHANGE CROSS RATES

Table of Exchange Cross Rates, showing rates for various currencies.

UK INTEREST RATES

Table of UK Interest Rates, showing rates for various maturities.

EURO CURRENCY INTEREST RATES

Table of Euro Currency Interest Rates, showing rates for various currencies.

EMU EUROPEAN CURRENCY UNIT RATES

Table of EMU European Currency Unit Rates, showing rates for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

BASE LENDING RATES

Table of Base Lending Rates, showing rates for various banks and currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM100 points of 100%

Table of Three Month Euro Currency Futures, showing prices and changes for various currencies.

THE TAX FREE WAY TO PLAY THE MARKETS

Advertisement for City Index, offering tax-free trading in various markets.

Advertisement for SOVEREIGN (FOREX) LIMITED, offering 24-hour market trading facilities.

Advertisement for TREND ANALYSIS LTD, offering daily analysis and trading recommendations.

Advertisement for MARKET-EYE, offering a free trial for market analysis.

Advertisement for CHEVY CHASE MASTER CREDIT CARD TRUST II, offering a floating rate asset backed certificate.

Advertisement for KAUFHOF, offering a floating rate asset backed certificate.

Advertisement for GENGOLD, offering quarterly results for December 1995.

Advertisement for FAST 64 BIT SATELLITE TECHNOLOGY, offering real-time data for the US and European exchanges.

Advertisement for BERKELEY FUTURES LIMITED, offering futures and options trading.

Advertisement for Gold on the Move!, offering futures and options trading.

Advertisement for 24HR FOREX, offering 24-hour market trading.

Advertisement for FOREX, offering 24-hour market trading.

Advertisement for THE TAX FREE WAY TO PLAY THE MARKETS, offering tax-free trading.

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing various investment trusts with columns for company name, share price, and other financial data.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for company name, share price, and other financial data.

INVESTMENT COMPANIES

Table listing investment companies with columns for company name, share price, and other financial data.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for company name, share price, and other financial data.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies with columns for company name, share price, and other financial data.

MEDIA

Table listing media companies with columns for company name, share price, and other financial data.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for company name, share price, and other financial data.

PROPERTY

Table listing property companies with columns for company name, share price, and other financial data.

RETAILERS, FOOD

Table listing retail and food companies with columns for company name, share price, and other financial data.

RETAILERS, GENERAL

Table listing general retail companies with columns for company name, share price, and other financial data.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for company name, share price, and other financial data.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for company name, share price, and other financial data.

TOBACCO

Table listing tobacco companies with columns for company name, share price, and other financial data.

TRANSPORT

Table listing transport companies with columns for company name, share price, and other financial data.

WATER

Table listing water companies with columns for company name, share price, and other financial data.

AM

Table listing AM companies with columns for company name, share price, and other financial data.

AMERICANS

Table listing American companies with columns for company name, share price, and other financial data.

CANADIANS

Table listing Canadian companies with columns for company name, share price, and other financial data.

SOUTH AFRICANS

Table listing South African companies with columns for company name, share price, and other financial data.

OTHER FINANCIAL - Cont.

Table listing other financial companies (continued).

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for company name, share price, and other financial data.

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retail and food companies (continued).

RETAILERS, GENERAL

Table listing general retail companies (continued).

TELECOMMUNICATIONS

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies (continued).

TOBACCO

Table listing tobacco companies (continued).

TRANSPORT

Table listing transport companies (continued).

WATER

Table listing water companies (continued).

AM

Table listing AM companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

SOUTH AFRICANS

Table listing South African companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retail and food companies (continued).

RETAILERS, GENERAL

Table listing general retail companies (continued).

TELECOMMUNICATIONS

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies (continued).

TOBACCO

Table listing tobacco companies (continued).

TRANSPORT

Table listing transport companies (continued).

WATER

Table listing water companies (continued).

AM

Table listing AM companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

SOUTH AFRICANS

Table listing South African companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

SOUTH AFRICANS

Table listing South African companies (continued).

AMERICANS

Table listing American companies (continued).

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retail and food companies (continued).

RETAILERS, GENERAL

Table listing general retail companies (continued).

TELECOMMUNICATIONS

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies (continued).

TOBACCO

Table listing tobacco companies (continued).

TRANSPORT

Table listing transport companies (continued).

WATER

Table listing water companies (continued).

AM

Table listing AM companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

SOUTH AFRICANS

Table listing South African companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

SOUTH AFRICANS

Table listing South African companies (continued).

AIM - Cont.

Table listing AIM companies (continued).

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retail and food companies (continued).

RETAILERS, GENERAL

Table listing general retail companies (continued).

TELECOMMUNICATIONS

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies (continued).

TOBACCO

Table listing tobacco companies (continued).

TRANSPORT

Table listing transport companies (continued).

WATER

Table listing water companies (continued).

AM

Table listing AM companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

SOUTH AFRICANS

Table listing South African companies (continued).

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies (continued).

SOUTH AFRICANS

Table listing South African companies (continued).

GRANADA INCREASED AND FINAL OFFER FOR FORTE. Shareholder Helpline: 0171 490 5200. Staffed from 9am to 6pm 7 days a week.

PHARMACEUTICALS - Cont. Table listing pharmaceutical companies with columns for company name, share price, and other financial data.

RETAILERS, GENERAL - Cont. Table listing general retail companies with columns for company name, share price, and other financial data.

FT Free Annual Reports Service. You can obtain the current annual/interim report of any company annotated with FT. Please quote the code FT2554. Ring 0181 770 0770 (open 24 hours including weekends) or Fax 0181 770 3822. Reports will be sent the next working day, subject to availability. Both Annual Reports and FT Company Focus are available from the above number. FT Company Focus. Comprehensive 10-14 page report available on this company, containing key FT stories from the last year, latest survey of City profit forecasts and investment recommendations, 5 year financial and share price performance review, balance sheet and profit and loss data, plus recent Stock Exchange announcements for 23.45. To order, call 0121 200 4678. Reports published by Sharefinder Ltd. FT Cityline. Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price pages for details. An international service is available for callers outside the UK, annual subscription £290 net. Call 0171 878 4378 for more information on FT Cityline. For readers phoning from outside UK, please dial +44 in place of the 0.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

BERMUDA (REGULATED)**

Table listing Bermuda (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

ROYAL BANK OF CANADA (SIB RECOGNISED)

Table listing Royal Bank of Canada (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (REGULATED)**

Table listing Guernsey (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

SAM FUND MANAGEMENT LTD - GIBRALTAR

Table listing SAM Fund Management Ltd - Gibraltar funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (REGULATED)**

Table listing Guernsey (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

CFP INVESTMENT SERVICES LTD - GIBRALTAR

Table listing CFP Investment Services Ltd - Gibraltar funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (REGULATED)**

Table listing Guernsey (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

ASHBURNER GLOBAL FUNDS LTD (SIB RECOGNISED)

Table listing Ashburner Global Funds Ltd (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (REGULATED)**

Table listing Guernsey (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

JOHN GOVETT MANAGEMENT (JERSEY) LTD

Table listing John Govett Management (Jersey) Ltd funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (REGULATED)**

Table listing Guernsey (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

DRUCKERBANK ASSET MANAGERS LTD

Table listing Druckerbank Asset Managers Ltd funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (REGULATED)**

Table listing Guernsey (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

MILLARD (SIB RECOGNISED)

Table listing Millard (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (REGULATED)**

Table listing Guernsey (regulated) funds with columns for Fund Name, Unit Price, and % Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB recognised) funds with columns for Fund Name, Unit Price, and % Change.

IRELAND (REGULATED)**

Table listing Ireland (regulated) funds with columns for Fund Name, Unit Price, and % Change.

Handwritten note in Arabic: مكان من العمل

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4376 for more details.

Main table containing financial data for various funds, including columns for fund names, prices, and changes. Includes a section for 'OTHER OFFSHORE FUNDS' and 'OFFSHORE INSURANCES'.

MANAGED FUNDS NOTES: This page lists the unit prices of the funds managed by FT Cityline. The prices are shown in pence per unit. The date of the price is shown in the right hand column. The price is shown in pence per unit. The date of the price is shown in the right hand column.

LONDON STOCK EXCHANGE

MARKET REPORT

Interest rate hopes drive equities higher

By Steve Thompson, UK Stock Market Editor
The lure of another round of European interest rate cuts, coupled with strong performances from gilts and German bunds, provided a firm foundation for UK equities yesterday.

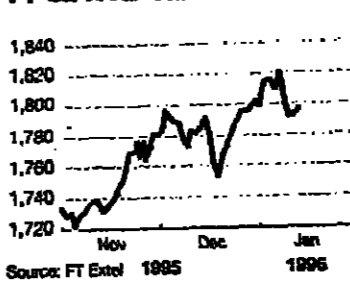
compared with recent levels of activity, the FT-SE 100 index settled 5.4 ahead at 3,662.7, well below the day's high.
And there was much less enthusiasm for the market's second-line stocks, where the Mid 250 index was always struggling and eventually ended a net 3.0 off at 4,021.6.

cutting meetings in Europe. Mr Kenneth Clarke, chancellor of the exchequer, is scheduled to meet Mr Eddie George, governor of the Bank of England, tomorrow to discuss monetary policy. And on Thursday the Bundesbank council meets to debate German interest rates.

helped on its way by some encouraging economic numbers on producer prices. These were interpreted as reducing inflationary pressure in the UK economy.
At its best, in mid-morning, the FT-SE 100 touched the day's peak of 3,668.8. Thereafter it fluctuated in a narrow range before settling comfortably above the 3,600 mark.

London, but then came under persistent downward pressure, dipping into the red shortly after the opening and losing ground thereafter. The Dow Jones Industrial Average was more than 30 points lower two hours after London closed.
Turnover at 6pm reached 584.3m shares, well below last week's levels. Non-FT-SE 100 stocks accounted for 57 per cent of the total. Asda, the supermarket chain, topped the list of active stocks.

FT-SE-A All-Share Index



Equity shares traded

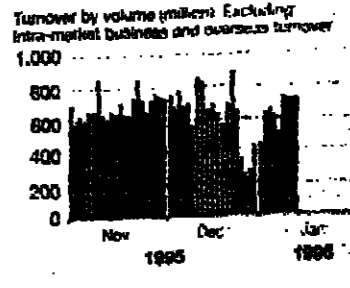


Table with columns for Index Name, Value, Change, and Ratio. Includes FT-SE 100, FT-SE Mid 250, FT-SE A All-Share, and various bond yields.

Basle bid buzz in Zeneca

An old story with a new twist helped Zeneca improve 18 to 2348p.
The pharmaceutical group has long been considered a potential takeover candidate by some analysts, with Roche, of Switzerland, seen as the most likely aggressor.

tors were brushed aside as the stock advanced 11 to 415p, making it the best performer of the day in the Footsie.
The market turned more positive on the stock towards the end of last week as it reassessed last week's management changes at the company.

which has been keen to sell the division for some time and put more stress on its lucrative academic and scientific journal business, improved 5 to 989p.
Both stocks have underperformed the market recently.

Govett was blamed but said it had made no change.
Hard-hitting Nyxex CableComms fell a further 4% to 854p on relatively heavy turnover of 5.1m units, in spite of talk of bottom-fishing last week.

Granada continued to move forward and finished 7 higher at 670p.
Mr Mark Finnie, NatWest leisure analyst, urged Forte investors to accept the Granada bid, saying: "Granada's record speaks for itself. So does Forte's. We move Granada from add to buy and recommend acceptance of the cash and paper offer."

FUTURES AND OPTIONS

Table showing FT-SE 100 Index Futures (Liffe) and FT-SE Mid 250 Index Futures (Liffe) with columns for price, change, and volume.

Table showing FT-SE 100 Index Option (Liffe) with columns for strike price, call/put, and price.

Table showing Euro Style FT-SE 100 Index Option (Liffe) with columns for strike price, call/put, and price.

Mr Tony MacNeary at the securities house said: "I believe the recently announced management changes to be positive. Also, the January Savers promotion is producing a positive uplift to sales in a way that promotions in the recent past failed to do."

Express owned United News & Media firm a penny to 577p in spite of figures showing that the circulation gap between the Express and the Daily Mail, its more successful rival, was widening.

Other telecoms groups failed to match BT's performance. Cable and Wireless slid 7 to 453p on disappointment that no significant announcement came out of the extraordinary general meeting about the vacancies at the top.

Barclays shed 6 to 744p, with dealers also citing switching into Lloyds TSB, up 8 to 317p.
Insurer Sun Alliance shunned the weakness in the composite sector as Credit Lyonnais Laing took it off the sell list. Analyst Mr David Hudson was pointing out to clients that the shares had hit a four-year relative low against the market. The shares firmed a penny to 366p.

A Kleinwort Benson recommendation boosted drinks stocks. The broker advised clients to "buy" Henkels in the sector. Allied Domecq gained 9 to 543p and Whitbread firmed a penny to 676p.

MARKET REPORTERS

Peter John, Joel Kibzoxo

TRADING VOLUME

Table listing major stocks with columns for stock name, volume, and price change.

FINANCIAL TIMES EQUITY INDICES

Table with columns for Index Name, Jan 15, Jan 12, Jan 11, Jan 10, Jan 9, and High/Low values.

Table showing Ordinary Share hourly changes with columns for Open, 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, and High/Low.

Table with columns for Index Name, Jan 15, Jan 12, Jan 11, Jan 10, Jan 9, and High/Low values.

Table with columns for Index Name, 52 Week Highs and Lows, and Liffe Equity Options.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues with columns for company name, price, and other details.

FT GOLD MINES INDEX

Table showing FT Gold Mines Index with columns for index value, change, and volume.

FT-SE Actuaries Share Indices

Table showing FT-SE Actuaries Share Indices for various sectors like FT-SE 100, FT-SE Mid 250, etc.

FT-SE Actuaries All-Share

Table showing FT-SE Actuaries All-Share indices for various industry baskets like MINERAL EXTRACTIONS, FOOD, etc.

Hourly movements

Table showing hourly movements for FT-SE 100, FT-SE Mid 250, and FT-SE A All-Share.

FT-SE Actuaries 350 Industry baskets

Table showing FT-SE Actuaries 350 Industry baskets with columns for basket name and index value.

Financial Times. Mastering Management is a 20 week series being published in the UK edition of the Financial Times, to which international readers can also subscribe.

The series of tabloid supplements, sponsored by United Airlines, comprises 19 modules ranging from Marketing to Business Ethics, Strategic Management to Organisational Behaviour and Leadership to Finance.

Written by over fifty academics from three of the world's leading business schools - London Business School, Wharton (US), and IMD (Switzerland) - the course examines the latest thinking and current management practices. It builds into a valuable resource for those considering further business qualifications and provides practical guidance for everyone involved in business management.

At £90 for readers in mainland Europe (£70 for readers in the rest of the world) you can have the series delivered weekly, or complete at the end of the course. Subscriptions can be taken at any point during the series and you can write or call for individual issues you may have missed.

Should you want to cancel your subscription at any time, we will credit you for the issues you decide not to receive.

Subscribe now to make sure you don't miss out; lines are open 24 hours a day.



Subscribe to the Mastering Management programme and watch your business skills grow. Call +44 181 770 9772. Fax us on +44 181 643 7330 or clip out the coupon.

Subscription coupon form with fields for Name, Address, Telephone, Signature, and Date.

Additional information on the FT-SE Actuaries Share Indices is published in Actuarial Services. List of constituents are available from The Financial Times Limited, One Southway Bridge, London SE16 2AP. The FT-SE Actuaries Share Indices service, which covers a range of electronic and paper-based products, is available from The Financial Times Limited, 100 Brook Street, London W1 3LW.

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria (Jan 15 / Fri) and Germany (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Greece (Jan 15 / Thursday) and Italy (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Norway (Jan 15 / Monday) and Poland (Jan 15 / Today).

EUROPE (continued)

Table of stock market data for Europe, including Switzerland (Jan 15 / Fri) and Spain (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Sweden (Jan 15 / Fri) and the UK (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Belgium (Jan 15 / Fri) and Denmark (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Finland (Jan 15 / Friday) and France (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including the Netherlands (Jan 15 / Fri) and Portugal (Jan 15 / Friday).

EUROPE (continued)

Table of stock market data for Europe, including Turkey (Jan 12 / Fri) and the Pacific (Jan 12 / Today).

EUROPE (continued)

Table of stock market data for Europe, including Japan (Jan 12 / Today) and South Africa (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including South Korea (Jan 15 / Wed) and Taiwan (Jan 15 / Thu).

EUROPE (continued)

Table of stock market data for Europe, including Thailand (Jan 15 / Fri) and the US Indices (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Australia (Jan 15 / Fri) and Canada (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Hong Kong (Jan 15 / Fri) and India (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Indonesia (Jan 15 / Friday) and Malaysia (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including New Zealand (Jan 15 / Fri) and Singapore (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including South Africa (Jan 15 / Fri) and the US Indices (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Australia (Jan 15 / Fri) and Canada (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Hong Kong (Jan 15 / Fri) and India (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Indonesia (Jan 15 / Friday) and Malaysia (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including New Zealand (Jan 15 / Fri) and Singapore (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including South Africa (Jan 15 / Fri) and the US Indices (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Australia (Jan 15 / Fri) and Canada (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Hong Kong (Jan 15 / Fri) and India (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Indonesia (Jan 15 / Friday) and Malaysia (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including New Zealand (Jan 15 / Fri) and Singapore (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including South Africa (Jan 15 / Fri) and the US Indices (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Australia (Jan 15 / Fri) and Canada (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Hong Kong (Jan 15 / Fri) and India (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Indonesia (Jan 15 / Friday) and Malaysia (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including New Zealand (Jan 15 / Fri) and Singapore (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including South Africa (Jan 15 / Fri) and the US Indices (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Australia (Jan 15 / Fri) and Canada (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Hong Kong (Jan 15 / Fri) and India (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Indonesia (Jan 15 / Friday) and Malaysia (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including New Zealand (Jan 15 / Fri) and Singapore (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including South Africa (Jan 15 / Fri) and the US Indices (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Australia (Jan 15 / Fri) and Canada (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Hong Kong (Jan 15 / Fri) and India (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Indonesia (Jan 15 / Friday) and Malaysia (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including New Zealand (Jan 15 / Fri) and Singapore (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including South Africa (Jan 15 / Fri) and the US Indices (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Australia (Jan 15 / Fri) and Canada (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Hong Kong (Jan 15 / Fri) and India (Jan 15 / Fri).

EUROPE (continued)

Table of stock market data for Europe, including Indonesia (Jan 15 / Friday) and Malaysia (Jan 15 / Fri).

Advertisement for Rockwell, builder of the space shuttle, also makes the majority of the fax and data modems in the world.

INDICES

Table of stock market indices for various regions including Argentina, Australia, Belgium, Canada, Denmark, France, Germany, Hong Kong, India, Indonesia, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Portugal, Singapore, South Africa, South Korea, Taiwan, Thailand, UK, and US.

INDEX FUTURES

Table of stock market index futures for CAC-40, Nikkei, and Dow Jones.

US INDICES

Table of US stock market indices including Dow Jones, S&P 500, and various sector indices.

US INDICES (continued)

Table of US stock market indices including Nikkei, Dow Jones, and various sector indices.

ASIA

Table of stock market data for Asian countries including Australia, Hong Kong, India, Indonesia, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Portugal, Singapore, South Africa, South Korea, Taiwan, Thailand, UK, and US.

ASIA (continued)

Table of stock market data for Asian countries including Australia, Hong Kong, India, Indonesia, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Portugal, Singapore, South Africa, South Korea, Taiwan, Thailand, UK, and US.

AFRICA

Table of stock market data for African countries including South Africa.

AFRICA (continued)

Table of stock market data for African countries including South Africa.

Small print text at the bottom of the page containing legal disclaimers and publication information.

4 pm close January 15

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like 'NEW YORK STOCK EXCHANGE COMPOSITE PRICES' and various stock symbols and prices.

BE OUR GUEST. JOLLY HOTEL DU GRAND SABLON BRUSSELS. When you stay with us in BRUSSELS stay in touch with your complementary copy of the FINANCIAL TIMES.

Continued on next page

4 pm close January 15

NYSE COMPOSITE PRICES

NASDAQ NATIONAL MARKET

4 pm close January 15

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

4 pm close January 15

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Advertisement for Italy. Text: 'Have your FT hand delivered in Italy. Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for all subscribers who work or live in the business centres of Firenze, Genova, Milano, Roma (Centro Citta, Parioli, Eur) and Torino. Please call Intercontinental Srl on numero verde 167-921172 for more information. Financial Times. World Business Newspaper.'

CAPITAL SOURCES: YEAR END REVIEW

Back from the abyss to challenge the summit

Last year receding inflation allowed governments to ease monetary policy and revive debt and equity markets battered by high interest rates. New issues and takeover activity flourished, writes Richard Lapper

Investors and bankers enjoyed a better year in 1995 than many had expected. Helped by falling interest rates and inflation and lower but steady economic growth, many markets produced handsome returns, while the buoyancy of corporate profits and stock prices paved the way for mergers and acquisitions activity to challenge record levels.

After the difficulties of 1994, when rises in interest rates triggered a bond market rout, and an inauspicious beginning to 1995, monetary easing by both Germany and the US set the scene for greater stability in the second half.

Many economists had overestimated the extent of inflationary pressures in the world economy and banks were caught out by successive cuts in interest rates by the Bundesbank and the Federal Reserve.

Easing inflationary pressures translated into a good year for bonds with strong price performances from bonds in core government markets such as the US and Germany - and, in the second half of the year, peripheral markets. In the US the yield on the long bond fell from nearly 8 per cent to 6 per cent over the year.

The speed and scale of the rally in the US bond markets over the course of the year took traders and investors by surprise. "Until August nobody realised it was happening," says Mr Joseph Cook, managing director and head of European capital markets at JP Morgan, in London.

Led by bonds, equity markets enjoyed a good year too, with a strong performance by technology stocks in the first half of the year fuelling returns of more than 34 per cent in the US. Mergers and acquisition activity flourished on the back of strong share prices and an

increase in corporate profitability in many sectors. Transactions worth \$736.2bn were completed worldwide during 1995, an increase of 49 per cent from the \$492.1bn completed in 1994, according to IFR Securities Data.

Unsurprisingly the supply of credit in the world economy has grown. Banks have repaired their balance sheets following the losses of the late 1980s and early 1990s, and are hungry for assets. Over the last few months investors have reduced their holdings of cash freeing greater amounts of funds for investment.

Mr Michael Hughes, chief investment strategist at BZW, says that global credit supply is at its highest levels for 20 years, with both cyclical and longer term demographic and other trends combining to make more money available for investment. "From the supply side, life looks really pleasant. Money is available in the banking system and investors are channelling more into financial assets," he says.

Many economists expect interest rates to fall further. And although there is some debate about the extent to which monetary easing will continue, many in the market argue the levels of inflation in the world's biggest economies - and thus interest rates - will remain relatively low. "The possibility of locking in lower financing costs should make it attractive for governments and corporations to raise debt. "With further cuts in German and US rates we could see corporations and governments who don't need the money at the margins being tempted to look at longer-dated financing," explains Mr Cook at JP Morgan.

At the same time several factors are hampering demand for capital, at least as far as the banker's traditional lower-risk customers are concerned. Governments, for example, are under pressure to cut fiscal deficits and reduce indebtedness, especially in Europe, where administrations are struggling to meet the Maastricht criteria for European Monetary Union.

Many countries are looking at ways to manage existing debt more effectively rather than raise new funds. At the same time many corporations are cash-rich and have had no need to raise debt. Some, particularly in the US, have been keen to buy back their shares rather than raise new equity capital.

As a result, despite the favourable macro-economic trends, competition among bankers for new business in the bond, equity and loan markets has been intense and seems set to increase.

● Competition has been especially tough in the syndicated loans markets. With banks flush with funds to lend, growth reached new peaks, with the total volume of loans jumping from \$289bn in 1994 to \$453bn in 1995.

● According to the OECD, the general average spread on all internationally syndicated loans was 46 basis points in the first three quarters of 1995, down from 71 basis points during the same period of 1994. Indeed margins are now at their lowest for a number of years.

● Fees have also been falling in the international primary equity markets, where the volume of issuance dipped last year to \$30bn, having peaked in 1994 at \$50bn. Fee levels for issuers from continental Europe have fallen below 3 per cent in some recent deals. Banks have traditionally charged issuers from developing regions of the world higher fees, reflecting extra risks. But last year a bank consortium agreed to handle one Latin American privatisation mandate for a fee of less than 2 per cent.



Jack Butler

market equilibrium".

● Bankers have seen a sharp fall in margins in both the over-the-counter and exchange-based derivatives markets, where lower volatility has led to falling volumes in some products.

Even margins on more complex structured products, sales of which generated bumper profits in 1993, have dwindled, reflecting the entry of new participants into the market and the greater ease with which such products are now developed - the result of cheaper computer power and greater experience.

As yields fell towards the end of 1995 a growing number of investors showed interest in so-called "spread" products, such as eurobonds offering additional yield. "Anything that can give extra yield is likely to be attractive. Investors are hungry for assets and there is not enough to go round," says one banker.

All this is likely to increase the attractions of the emerging markets, where stock and debt market prices in many cases are still below the levels of December 1994, when devaluation in Mexico triggered capital flight from Latin American and some other markets.

The prices of Brady bonds - instruments issued mainly by Latin

American and eastern European governments in exchange for distressed commercial debt - are still relatively low and have some way to rise before recovering the peak levels of early 1994.

Corporate bankers could find opportunities in the same markets. Last year the growth of project financing business in the developing world more than offset a small decline in Europe and the US. Many developing countries have launched or are planning ambitious privatisation programmes. Mr Hughes at BZW expects banks to be drawn more to these areas this year. "Banks are having to extend their geographic client and product base. In terms of corporate activity it may well be the year of the emerging market."

IN THIS SURVEY

The prospects for the year ahead and last year in retrospect in corporate finance, investment and the capital markets

● US M&A: shares and commercial logic drive bids
● UK M&A: competition among advisers intensifies
● European M&A: Anglo-Saxon methods gain ground
Page 2

● Eurobonds: DM issuance surges
● Gilts: market faces revamp
Page 3

● Loans: keen terms spur demand
● Structured finance: innovation triumphs
● Derivatives: bankers learn to live with them
● Emerging markets: investors get picky
Page 4



Jack Butler

● Government bonds: the US, Germany, Japan, France, Sweden, Spain and Italy
Page 5

● Equity markets: the US, Japan, the UK, France and Germany
Page 6

● International equity issues: a mixed year
● Privatisations: supply outstrips demand
● Project finance: political risk tops the agenda
Page 7

Editorial Production: Jonathan Guthrie
Graphics: Farid Dhillon
Illustrations: Mark Thomas
(with apologies to Hokusai)

South Africa

Malbak Limited

An Offering of Global Depository Receipts & Shares raising US\$250,000,000 comprising part of a block listing of up to 30,000,000 Global Depository Receipts

Fleming Martin SBC Warburg

South Africa

Sentrachem Limited

Offering of up to US\$60,000,000 Global Depository Receipts comprising part of a block listing of up to 10,000,000 Global Depository Receipts

Fleming Martin Cazenove & Co.

Hong Kong

Jardine Strategic Holdings Limited

1 for 8 Rights Issue of 118,061,018 Units each comprising 1 New Ordinary Share and 1 Warrant raising US\$421,477,838

Jardine Fleming

Hong Kong

Placing and Subscription of Shares in CDL Hotels International Limited generating proceeds of HK\$1,238,000,000

Jardine Fleming

South Africa

Murray & Roberts Holdings Limited

Private Placing of New Ordinary Shares raising US\$12,880,000

Fleming Martin

South Africa

Notcor Limited

Offering of 2,778,000 Units each comprising four Global Depository Receipts with one Warrant to subscribe for a Global Depository Receipt comprising part of a block listing of up to 20,000,000 Global Depository Receipts

Fleming Martin

Lebanon

Bankage And S.A.L.

Offering of 2,700,000 Global Depository Receipts raising US\$34,020,000

Robert Fleming & Co. Limited PwC/Bar Capital Markets

Thailand

Luxley Public Company Limited

US\$100,000,000 3.5 per cent. Convertible Bonds due 2005

Jardine Fleming Veritas Capital Markets S.G. Warburg Securities

Taiwan

Feng An Metal Industrial Co., Ltd.

Swiss Franc 40,000,000 3.25 per cent. Notes due 1999

Robert Fleming (Switzerland) AG

India

Ashok Leyland Limited

Offering of 10,771,908 Global Depository Receipts representing 12,315,724 equity shares of Rs.10 each raising US\$137,772,703

JBS (East Asia) Ltd Jardine Fleming

Indonesia

PT Mulia Industriindo

Placement of up to 23,750,000 ordinary shares

Jardine Fleming

Philippines

AC International Finance Limited

US\$100,000,000 3.0 per cent. Convertible Guaranteed Notes due 2000 convertible into Class B Shares of and unconditionally and irrevocably guaranteed by AYALA CORPORATION

Jardine Fleming

Philippines

AC International Finance Limited

US\$142,000,000 Zero Coupon Exchangeable Guaranteed Notes due 2000 exchangeable into Class B Shares of and unconditionally and irrevocably guaranteed by AYALA CORPORATION

Jardine Fleming

Philippines

William Lines, Inc.

International Offer of 118,412,852 Shares of Common Stock

Jardine Fleming

Philippines

MBTC International Finance Limited

US\$300,000,000 2.75 per cent. Convertible Notes due 2000 convertible into shares of and issued with the benefit of an irrevocable standby letter of credit from METROBANK

Jardine Fleming

1995

Team Leader
Bookrunner: 15 issues

Team Player
Joint or Co-Lead Manager: 17 issues
Co Manager: 75 issues

Raising over US\$14 billion from 24 countries

Jardine Fleming
The Leading Edge in Asia-Pacific

FLEMING MARTIN

Note: The Robert Fleming & Co. Limited, a member of the London Stock Exchange and regulated by the SFA. The above occurrence have not been and will not be registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to US persons. These arrangements appear on a matter of record only.

4 CAPITAL SOURCES: YEAR END REVIEW

International syndicated loans by Antonia Sharpe

Big volumes squeeze margins

A virtuous circle of cheap funding and plentiful business made 1995 a record year

Most bankers agree that 1995 was an exceptional year in the international syndicated loans market. Volumes reached a record high as borrowers took advantage of low lending margins to refinance existing credit facilities.

The UK industrial group well-known for driving a hard bargain with its bankers. BTR secured a margin over the London interbank offered rate (Libor) of 114 basis points, the lowest level achieved by a UK corporate in the current cycle.

Several banks declined to come into the loan because of their thought the margin it carried was excessively low, though a few of them were strong-armed into the transaction at the last minute.

Soon after the BTR deal, Hanson, the Anglo-American conglomerate, settled for a margin of 124 basis points on a £1.5bn facility, which was taken by the market as a strong sign that pricing had stabilised at the new level.

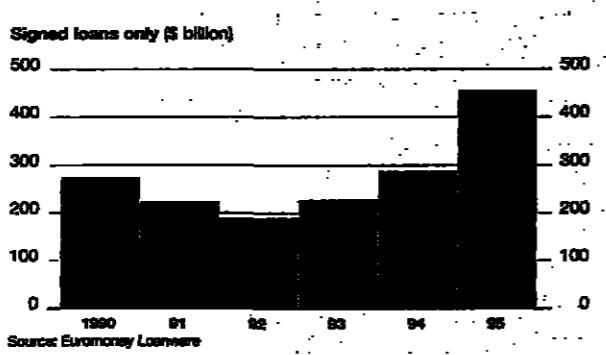
Another feature of margins last year was the "Japan premium" increase in the overseas funding costs of Japanese banks which emerged in the autumn due to concerns about the health of the country's banking system.

By contrast, they do expect some widening in margins for corporate borrowers with lower credit ratings and for eastern European countries. These clients have been able to cut their margins dramatically over the last year.

Although the big banks rode out the storm - the premium virtually disappeared by the end of the year - the episode helped to underpin the market's view that more selective lending by the Japanese would prevent margins from falling much further.

Bankers believe that although most corporates which wanted to refinance facilities have already done so, top quality names will still be able to achieve margins of less than 20 basis points in the coming year for straightfor-

International loan volume



Top 10 international loan arrangers 1995

Table with 4 columns: Manager, US\$bn, No., % for Whole year 1995, and Rank, US\$bn, No., % for Whole year 1994. Lists top 10 arrangers like Citicorp, JP Morgan, Deutsche Morgan Grenfell, etc.

Emerging market bonds by Tracy Corrigan

Markets rebuild after Mexican blow

Wise after the event, investors are becoming more discerning in their buying

Emerging market bonds were one of the worst performing asset classes in the bull market of 1995. The year started disastrously. Following a revaluation in December, Mexican debt prices collapsed, dragging other emerging markets down too.

"The market didn't die after the devaluation but the recovery has been modest compared with other asset classes," admits Mr Aidan Freyne, head of emerging market debt at Salomon Brothers Europe.

Mexico's difficulties continue to cast a shadow over the whole of Latin America, thanks to its traditional status as the benchmark market in the region.

Brady bonds ended the year to cast a shadow over the US Treasury, compared with under 1,000 basis points for Panamanian bonds. This reflected Ecuador's political and economic problems, which included a border conflict with Peru and an energy crisis.

Striped Polish Brady bonds for example yielded around 550 basis points more than US Treasuries. Local government securities in Czechoslovakia and Poland also attracted fresh investors last year, reflecting confidence in the domestic currencies.

Yields of bonds from eastern Europe are well below Latin American levels

The economy is expected to return to growth this year, but from a very low base, having contracted by around 10 per cent for several consecutive quarters. And the country still has political problems.

Derivatives by Laurie Morse

Geared securities gain supporters

Trading volumes fell but geared instruments won new acceptance with investors

The year just past may turn out to have been a watershed period for derivatives when these instruments - considered "exotic" as recently as 1992 - became accepted as an essential ingredient in the mainstream of global finance.

Similarly legislative action to curb derivatives use had been avoided, and regulators at local and international levels were working together to codify the best practices for the world derivatives marketplace while trying to avoid limiting innovation in the industry.

During 1994 those investors experienced the down side of leverage as world interest rates rose, and the appetite for these contracts declined. By 1995, however, demand for derivatives had returned to "traditional" uses - tailored risk management with relatively low leverage components.

Volatility on the listed derivatives exchanges did suffer last year, with exchange executives pointing to a lack of interest rate volatility, rather than high-profile derivatives calamities as the primary reason.

Excluding Brazil, worldwide turnover in exchange-traded financial futures and options fell 11 per cent from 244.4m contracts in the second quarter of 1994 to 215.2m in the third quarter of 1995, according to BIS data.

Structured finance by Patrick Harverson

New asset classes win US investors

Low issuance of mortgage-backed deals was offset by strong asset-backed activity

Last year was mixed for securitisation worldwide, with a slump in the US mortgage-backed securities market countered by record breaking activity in asset-backed securities and some interesting developments in Europe.

Bankers say increased demand for paper from newer investors such as fund managers and pension funds have pushed spreads from levels around 50 basis points over Libor (the London Interbank Offered Rate) to as low as 18 basis points over Libor.

Securitisation of European assets by US issuers was another feature of 1995. Bankers say US companies with business in Europe are becoming increasingly keen to use the technique there.

The year was also categorised by innovation, with non-traditional asset classes, such as student and car loans and lower prime rated mortgage loans, proving increasingly popular among US investors shopping around for the best returns in an environment of low yields.

Record volumes in the asset-backed market helped make up for a big drop in activity in the issuance of US mortgage-backed securities, where volume fell from \$17.8bn to \$4.7bn. Analysis blamed the decline on low interest rates. They prompted heavy refinancings, which shrank the pool of available assets.

As one London banker says: "The big building societies are going through a shakeout - they are acquiring assets and many are considering demutualisation. I'm not sure they will be able to borrow in their own names and they will have more assets to fund. So it's possible that when the sector settles down we may see more building societies coming to the market."

Low spreads have also driven another trend in the mortgage market - refinancing by borrowers. Companies which issued paper at 50 basis points over Libor or more have returned to the market eager to refinance at rates of 30 basis points over Libor.

Another development last year was in Germany, a country previously immune to the charms of securitisation. In April Rheinische Hypothekbank, a German mortgage bank, raised secured finance against a section of its mortgage portfolio. GEM5 German Mortgage Securities, a new Utrecht-based financing vehicle, sold DMS20m (\$31m) of five and ten year notes to pay for the acquisition of residential and commercial property loans owned by the bank.

Goldman Sachs, which led both deals, says they were sufficiently successful to attract both issuers back to the market - new deals are one this year.

Another new asset class seen in the UK market last year was credit-card receivables. MBNA International, the UK subsidiary of the world's second largest credit card issuer, MBNA America Bank, went to the market with \$200m of senior credit-card backed floating-rate notes in what was the first ever securitisation of UK credit card receivables.

One of these, National Home Loans, ensured the year ended on a positive note by issuing \$122.5m of securitised floating-rate notes. The deal, led by JP Morgan, attracted good demand despite the record tightening of spreads that was a feature of the market last year.

Mr Charles of JP Morgan, which led the GEM5 deal, says: "It was a structure which generated a lot of interest when it came out. A lot of people are looking at it carefully." He believes that is a "good likelihood" that other GEM5-type deals could be forthcoming in Germany.

Agent Bank

صكرا من الاصل

US government bonds: by Lisa Branstern

Market firms as inflation eases

Interest rate rises checked growth in goods prices and rewarded Treasury bond investors

A year ago the consensus among Wall Street economists was that with the economy picking up steam, inflation would return and erode the value of US Treasury bonds...

The Lehman Brothers index of 10-year to 30-year Treasury bonds generated total returns of nearly 31 per cent last year, the third best result since the index in 1973...



Stable consumer prices benefited bonds and shoppers

Some of the money feeding the bond rally last year came from Japan, where the government passed a series of measures designed to promote foreign investment and the central bank reinvested the dollars it purchased to help bolster the US currency...

begin to trickle into the funds in July, reports the Investment Company Institute. While increased interest from small investors may boost prices this year even the most bullish analysts do not believe bonds will repeat last 1995's performance...

German government bonds: by Conner Middelmann

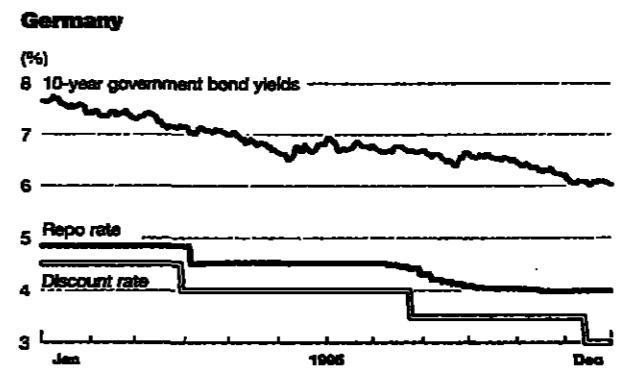
Bunds bottom out

The let-up in inflation pushed price levels to unsustainably high levels last year

A dramatic reversal in the first months of 1994, the 1995 bond market rally is expected to lose momentum only gradually this year...

in December. These developments were accompanied by three half-point cuts in the Bundesbank's discount rate to 3 per cent. Bunds also benefited from buying by investors switching out of French and Italian investments because of concerns about France and Italy's political and economic problems...

Kayser, German economist at SBC Warburg in Frankfurt, says, "After that period, it will probably find that a further cut in interest rates will not be necessary. He expects the German economy to start bouncing back in 1996, helped partly by tax reforms."



Japanese government bonds: by Emiko Terazono

Banks and JGBs fall from favour

Poor credit ratings and big bond issues are putting upward pressure on funding costs

The attractiveness of the Japanese government bond market is declining because investors expect paper to be issued in increasing volumes to fund revenue shortfalls...



Government projects could dig the economy out of trouble

Government projects could dig the economy out of trouble. Politicians are expected to call for more construction spending ahead of the next general election, which is likely to be held next summer...

to diversify its issuance with short and medium term instruments. Most funding is currently raised by selling 10-year 'Japan Bond' bonds. The extra bond supply, analysts say the government needs...

Japanese banks have to pay more for overseas funding than comparable foreign credits - a phenomenon known as the 'Japan premium'. The banks have raised short-term domestic yen rates. Banks seeking dollars have funded themselves through the domestic market...

High-yielding European government bonds: by Richard Lapper

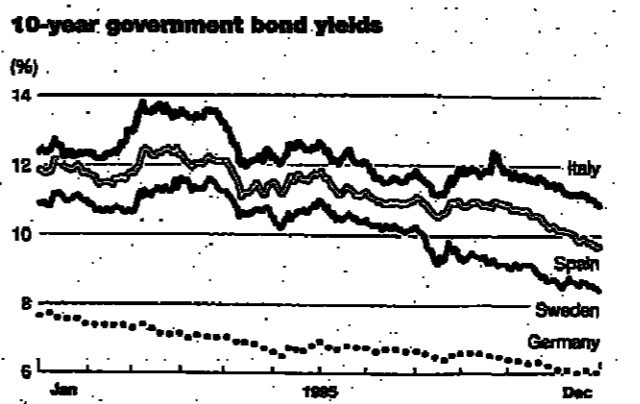
Bull run is set to falter

Swedish, Spanish and Italian yields could rise

After a difficult beginning to 1995, investors in Europe's most popular high yielding bond markets enjoyed a good year, with Swedish bonds providing the best returns. So-called 'convergence trades', which assume a continuing fall in the yields of Italian, Spanish and Swedish government bonds towards levels current in core European markets such as Germany and the Netherlands, are again in fashion...

dogged for much of the year by continuing uncertainty over the future of the government of Mr Lamberto Dini, and, in particular, his plans to reduce the country's budget deficit, which at more than 7 per cent of gross domestic product is one of the highest in Europe...

of more than 20.23 per cent over the year as a whole, according to one government bond index monitor, a higher overall return than any other European market. The question for investors as they assess the prospects for high yields in 1996 is the character and longevity of this rally. Analysts and traders expect it to continue at least as long as German interest rates remain low, effectively extending it well into 1996...



French government bonds: by Richard Lapper and Pilar Junco

Slowdown could hit prices

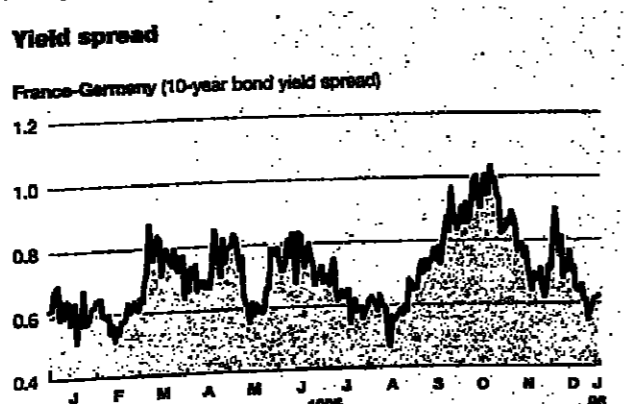
Investors have lost faith in the administration's ability to meet growth targets

Over the last two years foreign investors have sharply reduced their holdings of French government bonds, cutting their stake in outstanding official debt by more than a quarter. Political uncertainty and volatility in the French bond and money markets have been the main reasons...

paper recouped much of the ground lost in 1994 - they made total local currency returns of 17.12 per cent according to JP Morgan. Even so analysts and dealers are predicting a difficult year ahead. The main reason is the shadow which the drop in growth is casting over the government's economic plans. Since last summer a string of figures have indicated an economic slowdown, reducing expected proceeds from taxes and hitting deficit projections...

As a result government commitments to reduce the deficit to 4 per cent by the end of 1996 and 3 per cent by the end of 1997 are already being regarded sceptically by the markets. HSBC Markets, for example, estimates that the deficit will reach at least 4.7 per cent of GDP in 1996. There are hopes in some quarters that the government will be able to stimulate the economy by easing monetary policy, a shift signalled through cuts in both the five to ten day securities repurchase rate and the more important intervention rate towards the end of the year...

kets of the efficacy of its reduction plans it will either have to renegotiate an extension of the Maastricht deadline or devalue the franc. "The French government is in a vice. On the one hand it faces the need to meet the Maastricht criteria. On the other there is a pronounced slowdown in economic activity. Something has to give," says Mr Mark Cliffe, senior international economist at HSBC Markets. All of this signals another volatile year on the markets. For the time being further downward moves on interest rates ought to make the short end of the yield curve attractive for investors, although the persistence of currency risk could make the very short end of the curve too risky...



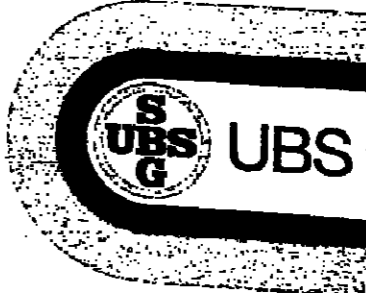
You know you're in safe hands with UBS.



Financial strength, effective teamwork, worldwide market knowledge and a real commitment to innovation: the key qualities which underpin our record of achievement for our clients in 1995.

- European Loan House of the Year: IFR.
- Capital Raiser of the Year: Corporate Finance.
- Eurobond of the Year: Corporate Finance.
- Top Options Firm: Global Investor.

Our awards make the same point as our transactions. When the outcome is important, you know you're in safe hands with UBS.



In London, Union Bank of Switzerland, UBS Limited and UBS Futures and Options Limited are regulated by the SFA. UBS Limited, 100 Liverpool Street, London EC2M 2RH.

U n i o n B a n k o f S w i t z e r l a n d
L o n d o n B r a n c h
1 0 0 L i v e r p o o l S t r e e t
L o n d o n E C 2 M 2 R H
T e l 0 2 0 7 5 5 1 7 1 1
F a x 0 2 0 7 5 5 3 3 2 2
C o n t a c t y o u r c o n s u l t a n t
U B S L i m i t e d

US def...
over a...
spark

Greek cont...
a...
Page 2

Berkuscomi tra...
for...
M...
prime...
v...
Page 2

Nuclear dialog...
is...
t...
all...
of...
Page 2

Turkish carma...
Turk...
div...
ema...
eco...
Page 2

Cognac price...
B...
to...
p...
to...
Page 2

German rivals...
future...
m...
to...
dis...
Page 2

SE-Banken firm...
Each...
dir...
ine...
us...
loss...
pro...
Page 2

UK gas industry...
F...
ind...
the...
Page 2

Indonesian com...
oblig...
f...
es...
be...
Page 2

Move to raise b...
C...
conf...
app...
small...
Page 2

BMW fights car...
Ger...
ext...
South...
insu...
Page 2

Drug trafficker's...
the...
one...
th...
lik...
Page 2

US death senten...
g...
de...
in...
wh...
a...
US...
Page 2

STOCK MARKET
New York...
Dow Jones...
NASDAQ...
Europe and Far East...
DAX...
FT-SE 100...
Nikkei...
Page 2

US BOND YIELD RATES
5-year...
10-year...
30-year...
Page 2

OTHER RATES
Libor...
Prime...
Page 2

NORTH SEA OIL
Brent 15 day (Mar)...
Page 2

ASIAN...
Balkan...
Baltic...
Czech...
Denmark...
Euro...
France...
Germany...
Page 2

THE FINANCIAL

هكنا من الأهل